# FALLBROOK PUBLIC UTILITY DISTRICT BOARD OF DIRECTORS REGULAR BOARD MEETING

# **AGENDA**

MONDAY, JANUARY 24, 2022 4:00 P.M.

FALLBROOK PUBLIC UTILITY DISTRICT 990 E. MISSION RD., FALLBROOK, CA 92028 PHONE: (760) 728-1125

THIS MEETING WILL BE HELD PURSUANT TO GOVERNMENT CODE SECTION 54953(e)(1)(A), WHICH WAIVES CERTAIN BROWN ACT TELECONFERENCING REQUIREMENTS DURING A PROCLAIMED STATE OF EMERGENCY WHEN STATE OR LOCAL OFFICIALS HAVE IMPOSED OR RECOMMENDED MEASURES TO PROMOTE SOCIAL DISTANCING, AND ALLOWS SOME OR ALL OF THE MEMBERS OF THE FALLBROOK PUBLIC UTILITY DISTRICT BOARD OF DIRECTORS TO ATTEND THIS MEETING TELEPHONICALLY OR VIA VIDEO CONFERENCE. MEMBERS OF THE PUBLIC WHO DO NOT WISH TO ATTEND IN PERSON ARE ENCOURAGED TO PARTICIPATE IN THE MEETING VIA WEB CONFERENCE USING THE BELOW CALL-IN AND WEBLINK INFORMATION. MEMBERS OF THE PUBLIC MAY ALSO PARTICIPATE IN THIS MEETING BY ATTENDING IN PERSON AT THE DISTRICT OFFICE LOCATED AT 990 E. MISSION RD., FALLBROOK, CA 92028.

### Join Zoom Meeting

https://us06web.zoom.us/i/82003172211?pwd=UU10YWItMkVwWGVaUFNkQnA2bHA4Zz09

MEETING ID: 820 0317 2211 AUDIO PASSCODE: 363170

# Dial by your location

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<u>PUBLIC COMMENTS</u>: Members of the public may submit public comments and comments on agenda items in one of the following ways:

# **SUBMIT COMMENTS BEFORE THE MEETING:**

- By emailing to our Board Secretary at <u>leckert@fpud.com</u>
- By mailing to the District Offices at 990 E. Mission Rd., Fallbrook, CA 92028
- By depositing them in the District's Payment Drop Box located at 990 E. Mission Rd., Fallbrook, CA 92028

All comments submitted before the meeting by whatever means must be received at least 1 hour in advance of the meeting. All comments will be read to the Board during the appropriate portion of the meeting. Please keep any written comments to 3 minutes.

**REMOTELY MAKE COMMENTS DURING THE MEETING:** The Board President will inquire prior to Board discussion if there are any comments from the public on each item.

- Via Zoom Webinar go to the "Participants List," hover over your name and click on "raise hand." This will
  notify the moderator that you wish to speak during oral communication or during a specific item on the
  agenda.
- Via phone, you can raise your hand by pressing \*9 to notify the moderator that you wish to speak during the current item.

<u>MAKE IN-PERSON COMMENTS DURING THE MEETING:</u> The Board President will inquire prior to Board discussion if there are any comments from the public on each item, at which time members of the public attending in person may make comments.

THESE PUBLIC COMMENT PROCEDURES SUPERSEDE THE DISTRICT'S STANDARD PUBLIC COMMENT POLICIES AND PROCEDURES TO THE CONTRARY.

If you have a disability and need an accommodation to participate in the meeting, please call the Secretary at (760) 999-2704 for assistance so the necessary arrangements can be made.

# I. PRELIMINARY FUNCTIONS

# CALL TO ORDER / ROLL CALL / ESTABLISH A QUORUM

A. CONSIDER FINDINGS TO CONTINUE HOLDING REMOTE/ TELECONFERENCE MEETINGS PURSUANT TO ASSEMBLY BILL 361

# Recommendation:

- 1. That the FPUD Board of Directors make the following findings by majority vote:
  - a. The Governor-declared COVID-19 State of Emergency remains in effect and the Board of Directors has reconsidered the circumstances of the COVID-19 State of Emergency; and
  - b. State or local officials continue to impose or recommend measures to promote social distancing.
- 2. That the FPUD Board of Directors determine that, for the next thirty (30) days, the meetings of the Board and committees shall be held pursuant to the provisions of Government Code section 54953(e), allowing legislative body members and members of the public to participate in meetings remotely in accordance with that section.

# PLEDGE OF ALLEGIANCE

ADDITIONS TO AGENDA PER GC § 54954.2(b)

APPROVAL OF AGENDA

# PUBLIC COMMENT

Members of the public are invited to address the Board of Directors on any item that is within the subject matter jurisdiction of the legislative body. The Board President may limit comments to three (3) minutes.

- B. 2021 EMPLOYEE OF THE YEAR; RESOLUTION NO 5022
  - 1. Soleil Develle
- C. YEARS OF SERVICE
  - 1. Craig Brown 20 years
- D. ACWA/JPIA H.R. LABOUNTY SAFETY AWARD
  - 1. Jeff Wolfe
  - 2. Bryan Wagner
- E. MANAGER'S AWARD
  - 1. Jacob Hyink
  - 2. Matt Bench
  - 3. Austin Wendt

- 4. Christian Hernandez
- 5. Brandon Stewart
- 6. Mateo Morgan
- 7. Jamison Davis
- 8. Aaron Cox

### CONSENT CALENDAR------II.

All items appearing on the Consent Calendar may be disposed of by a single motion. Items shall be removed from the Consent Calendar if any member of the Board of Directors or the public requests removal prior to a vote on a motion to approve the items. Such items shall be considered separately for action by the Board.

- F. **CONSIDER APPROVAL OF MINUTES** 
  - 1. December 13, 2021 Combined November/December Regular Board Meeting

Recommendation: The Board approve the minutes of the aforementioned meeting of the Board of Directors of the Fallbrook Public Utility District.

### INFORMATION ----- (ITEMS G-I) III.

G. MID-YEAR BUDGET UPDATE

Presented by: David Shank, Assistant General Manager/Chief Financial Officer

Н. PERSONNEL REGULATIONS UPDATE

<u>Presented by:</u> Lisa Chaffin, Human Resources Manager

I. DROUGHT-TOLERANT PLANT PROGRAM UPDATE

Presented by: Mick Cothran, Engineering Technician

### ACTION / DISCUSSION CALENDAR ------ (ITEMS J-N) IV.

CONSIDER RESOLUTION NO. 5023 COMMEMORATING MR. GORDON J. TINKER

Recommendation: The Board adopt Resolution No. 5023 in commemoration of Mr. Gordon Tinker.

K. CONSIDER VACTOR RENTAL AGREEMENT WITH RMWD Page 4

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<u>Recommendation</u>: For the Board to approve the proposed vactor truck rental agreement with RMWD.

L. CONSIDER RECOMMENDED SALARY ADJUSTMENT FOR OPERATIONS MANAGER

<u>Recommendation</u>: For the Board to approve the proposed salary adjustment for the Operations Manager position to a maximum monthly salary of \$16,680.

M. CONSIDER ADDITIONAL LEGAL DAMAGES AND INTEREST PAYMENT RECEIVED FROM THE SAN DIEGO COUNTY WATER AUTHORITY (SDCWA)

<u>Recommendation</u>: That the Board Approve the Committee's recommendation and use the additional funds to reduce the loan amount for the Santa Margarita Conjunctive Use Project.

N. CONSIDER ANNUAL REVIEW OF DIRECTORS' PER DIEM COMPENSATION

Recommendation: Staff supports Board decision.

# V. <u>ORAL/WRITTEN REPORTS</u>----- (ITEMS 1–8)

- 1. General Counsel
- 2. SDCWA Representative Report
- 3. General Manager
  - a. Engineering and Operations Report
- 4. Assistant General Manager/Chief Financial Officer
  - a. Financial Summary Report
  - b. Treasurer's Report
  - c. Budget Status Report
  - d. Warrant List
- 5. Public Affairs Specialist
- 6. Notice of Approval of Per Diem for Meetings Attended
- 7. Director Comments/Reports on Meetings Attended
- 8. Miscellaneous

# ADJOURN TO CLOSED SESSION

# VI. <u>CLOSED SESSION</u> ----- (ITEM 1)

 CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION SIGNIFICANT EXPOSURE TO LITIGATION PURSUANT TO GOVERNMENT CODE SECTION 54956.9 (d)(2) One (1) Potential Case

RECONVENE TO OPEN SESSION

REPORT FROM CLOSED SESSION (As necessary)

# VII. ADJOURNMENT OF MEETING

\* \* \* \* \*

# **DECLARATION OF POSTING**

I, Lauren Eckert, Executive Assistant/Board Secretary of the Fallbrook Public Utility District, do hereby declare that I posted a copy of the foregoing agenda in the glass case at the entrance of the District Office located at 990 East Mission Road, Fallbrook, California, at least 72 hours prior to the meeting in accordance with Government Code § 54954.2(a).

I, Lauren Eckert, further declare under penalty of perjury and under the laws of the State of California that the foregoing is true and correct.

January 19, 2021	/s/ Lauren Eckert
Dated / Fallbrook, CA	Executive Assistant/Board Secretary

**TO:** Board of Directors

**FROM:** Paula de Sousa, General Counsel

**DATE:** January 24, 2022

**SUBJECT:** Findings to Continue Holding Remote/Teleconference Committee Meetings

Pursuant to Assembly Bill 361

# Purpose

Consider findings necessary to continue holding remote/teleconference meetings pursuant to Assembly Bill 361.

# **Summary**

As more fully described in the Board memo for the October 25, 2021 Board of Directors meeting related to AB 361, the State of California has adopted legislation (AB 361), which allows public agencies to hold fully or partially virtual meetings under certain circumstances without being required to follow certain standard Brown Act teleconferencing requirements.

Under AB 361, a legislative body holding a fully or partially virtual meeting pursuant to AB 361 must make certain findings at least every thirty (30) days in order to continue holding such meetings. Because the Board of Directors last made the required findings on behalf of the Board and all FPUD Committees more than 30 days ago, the Board of Directors is required to make the findings to proceed with holding this meeting pursuant to AB 361. The findings would remain in effect for the Board of Directors for the next 30 days.

If the Board of Directors desires to hold the meeting in a manner allowing remote participation pursuant to AB 361, the Board must reconsider the COVID-19 State of Emergency, find that the proclaimed COVID-19 State of Emergency still exists, and find either of the following: (1) that state or local officials continue to impose or recommend measures to promote social distancing, or (2) that as a result of the COVID-19 emergency, meeting in person would present imminent risks to the health or safety of attendees. Based on the continued COVID-19 State of Emergency and required or recommended social distancing measures, as further described in the October 25, 2021 Board memo, the Board can make the required findings.

If the Board does not make the required findings, any Board members participating remotely would not be able to participate in the rest of the meeting, which may deprive the Board of a quorum and result in meeting cancellation.

# Recommended Actions

1. That the FPUD Board of Directors make the following findings by majority vote:

- a. The Governor-declared COVID-19 State of Emergency remains in effect and the Board of Directors has reconsidered the circumstances of the COVID-19 State of Emergency; and
- b. State or local officials continue to impose or recommend measures to promote social distancing.
- 2. That the FPUD Board of Directors determine that, for the next thirty (30) days, the meetings of the Board and Committees shall be held pursuant to the provisions of Government Code section 54953(e), allowing legislative body members and members of the public to participate in meetings remotely in accordance with that section.

**TO:** Board of Directors

**FROM:** Jack Bebee, General Manager

**DATE:** January 24, 2022

**SUBJECT:** 2021 Employee of the Year – Soleil Develle – Resolution No. 5022

Soleil Develle was selected as the *May 2021 Employee of the Quarter* for the following reasons:

"Soleil has done a great job over the last few months working with the Overland Trail contractor to trouble shoot and resolve difficult startup issues. He has willingly worked late and long hours on short notice. He's also maintained contact with nearby residents, routinely providing updates, and we've received positive feedback multiple times from those residents expressing appreciation for Soleil's outreach."

On January 5, 2022, Soleil Develle was chosen as the *2021 Employee of the Year* for the following reasons:

"My choice this year is based on the willingness of this employee to take on whatever assignment he is asked to do with a positive attitude. As a small District, we can only function effectively when everyone is willing to fill the gaps that appear as priority issues arise. Soleil has been with the District since 2006 working in the Engineering Department. Over that time, he has been asked to provide support to a wide range of District functions in addition to his core engineering tasks, ranging from customer service, to finance, to construction. He is always willing to learn and step in where he is needed and to learn a new aspect of the overall operation. Soleil's long history of a willingness to fill a wide range of roles were he is most needed with a positive attitude is why I chose him as employee of the year for 2021."

Resolution No. 5022 conveys the Board of Directors' commendation and appreciation to Soleil for his dedicated service to the District.

Congratulations, Soleil!

# **RESOLUTION NO. 5022**

# RESOLUTION OF THE BOARD OF DIRECTORS OF THE FALLBROOK PUBLIC UTILITY DISTRICT OF COMMENDATION AND APPRECIATION TO SOLEIL DEVELLE, 2021 EMPLOYEE OF THE YEAR

\* \* \* \* \*

**WHEREAS**, the Fallbrook Public Utility District Recognition Program provides that an Employee of the Year be selected from the Employee of the Quarter winners during the past year by the General Manager; and

**WHEREAS**, Soleil Develle was hired on October 9, 2006, as Engineering Technician I and has since been promoted to Engineering Technician II; and

**WHEREAS**, Soleil Develle was nominated as the Employee of the Quarter for May 2021, by Aaron Cook; and

**WHEREAS**, Soleil Develle was selected by General Manager Bebee as the 2021 Employee of the Year and has proven to be an invaluable asset for all who have been fortunate enough to have worked with him. In addition to his willingness to help wherever he is needed, Soleil is also appreciated by his peers for his positive attitude and ability to support a wide range of District functions.

**NOW, THEREFORE, BE IT RESOLVED THAT** the Board of Directors of the Fallbrook Public Utility District does hereby commend Soleil Develle for being selected as the 2021 Employee of the Year and expresses its deep appreciation to Soleil for his dedicated service to the District.

**PASSED AND ADOPTED** by the Board of Directors of the Fallbrook Public Utility District at a regular meeting of the Board held on the 24<sup>th</sup> day of January, 2022, by the following vote:

AYES: NOES: ABSTAIN: ABSENT:	
ATTEST:	President, Board of Directors
Secretary, Board of Directors	

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**TO:** Board of Directors

FROM: Isabel Casteran, Safety and Risk Officer

**DATE:** January 24, 2022

**SUBJECT:** H.R. LaBounty Safety Awards

# Purpose

To acknowledge ACWA JPIA H.R. LaBounty safety award recipients, Jeff Wolfe and Bryan Wagner, and to express appreciation for their dedication to ensuring a safe workplace.

# Summary

Last fall, the District submitted two nominations for the annual H.R. LaBounty Safety Awards Program.

Bryan Wagner, Utility Worker II, was recognized by ACWA JPIA for his contributions in improving existing vehicle practices. Bryan was tasked with designing a way to properly load, secure and safely tow equipment on an existing trailer. Bryan designed, fabricated and installed equipment consisting of racks and tie down points that ensured even distribution of equipment. Additionally, the new system made transport of equipment easier and provided an added layer of safety for FPUD employees and the community. For his efforts, Bryan is the winner of \$100.00.

Jeff Wolfe, Utility Technician, was also recognized for his contributions to promoting safe workplace behavior and improving existing operational practices. Jeff noticed that the existing process for employees to document their work tasks and completions in the field was unorganized and time consuming. Jeff created a cloud based support infrastructure that allows employees to remotely access electronic materials, such as safety forms and checklists, that are stored in a centralized location from their work computers/tablets, or other remote devices with an internet connection, which should help ensure more timely completion and submittal of this information. For his efforts, Jeff is the winner of \$100.00.

# **Budgetary Impact**

There is no budgetary impact.

# Recommended Action

This item is for information only; no Board action is required.

**TO:** Board of Directors

**FROM:** Jack Bebee, General Manager

**DATE:** January 24, 2022

**SUBJECT:** Manager's Award Recipients

# Description

To recognize Manager's Award recipients Austin Wendt, Brandon Stewart, Christian Hernandez, Jacob Hyink, Jamison Davis, Mateo Morgan, Matt Bench, and Aaron Cox

# <u>Purpose</u>

Austin Wendt, Brandon Stewart, Christian Hernandez, Jacob Hyink, Jamison Davis, Mateo Morgan, and Matt Bench worked on a water main break on November 19, 2021 at Hillcrest Lane and Knoll Park Lane. The leak was on a homemade "T" that affected over 150 customers. The leak was due to valves not operating correctly, which made for a wet jobsite. Most of the group worked their normal Friday shift and then returned later that night to work the leak. A few of them worked a 24-hour shift to ensure repairs were made. We would like to thank all of them for their hard work.

Additionally, Aaron Cox was also chosen to receive a Manager's Award because he is known to always pick up the phone and help others even when it is his weekend or he is on vacation. He is always willing to help anyone when a problem comes up. The Water Reclamation Plant has been down a position and during this time, Aaron has taken on additional responsibilities so that other operators could go on vacation. When Aaron finally caught a break and was able to take time off, he made himself available at all times to talk to fellow operators when issues came up. Aaron is always upbeat and has a very cooperative spirit, helping fellow operators, maintenance, lab, compliance and other departments with anything that requires assistance.

Austin, Brandon, Christian, Jacob, Jamison, Mateo, Matt, and Aaron will each receive a \$25 gift card.

# **Budgetary Impact**

Manager's Award costs are included in the Human Resources Staff Development budget for the 2021-22 fiscal year.

# Recommended Action

This item is for information only; no Board action is required.

**TO:** Board of Directors

**FROM:** Lauren Eckert, Executive Assistant/Board Secretary

**DATE:** January 24, 2022 **SUBJECT:** Approval of Minutes

# **Recommended Action**

That the Board approve the minutes of the following meeting of the Board of Directors of the Fallbrook Public Utility District:

1. December 13, 2021 Combined November/December Regular Meeting

# FALLBROOK PUBLIC UTILITY DISTRICT BOARD OF DIRECTORS COMBINED NOVEMBER/DECEMBER REGULAR BOARD MEETING

# **MINUTES**

MONDAY, DECEMBER 13, 2021 4:00 P.M.

FALLBROOK PUBLIC UTILITY DISTRICT 990 E. MISSION RD., FALLBROOK, CA 92028 PHONE: (760) 728-1125

If you have a disability and need an accommodation to participate in the meeting, please call the Secretary at (760) 999-2704 for assistance so the necessary arrangements can be made.

# I. PRELIMINARY FUNCTIONS

# CALL TO ORDER / ROLL CALL / ESTABLISH A QUORUM

Vice President Baxter called the combined November/December Regular Meeting of the Board of Directors of the Fallbrook Public Utility District to order at 4:00 p.m. Vice President Baxter deferred to General Counsel de Sousa to make the following statements on the record regarding the proceedings for this meeting:

General Counsel de Sousa announced, for the record that, pursuant to the state of emergency declared by Governor Newsom, and in order to promote social distancing during the evolving COVID-19 pandemic, this meeting was being conducted by web and teleconference pursuant to Government Code Section 54953(e)(1)(A), which waives certain teleconferencing requirements in certain circumstances. She noted the first item on the agenda pertained to Board action to make the required findings pursuant to Government Code Section 54953(e).

General Counsel de Sousa also announced the agenda provided notice that members of the public may participate in this meeting by attending in person, and that members of the public who do not wish to attend in person were encouraged to participate in the Board meeting electronically using the call-in and weblink information included on the agenda. Members of the public participating remotely may provide general public comments and comments on agenda items in real time by requesting to speak using the "Raise Hand" function on Zoom or, if they were participating by phone, by pressing \*9 to raise their hand. In addition the agenda provided notice to members of the public on how they may submit comments in advance of the meeting to be read at the appropriate portion of the meeting (up to a limit of 3 minutes per comment).

General Counsel de Sousa noted there was a request to speak submitted electronically in advance of the meeting, which was believed to be either for general public comment or agenda item M, prior to the submission deadline. She announced when we

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get to the general public comment item, we would inquire whether this speaker wanted to speak then or for agenda item M.

General Counsel de Sousa announced that Vice President Baxter would ask the Board Secretary if there were any members of the public who had submitted written comments in advance of the meeting, or who wished to make comments on the item either in person or through Zoom webinar or Zoom teleconference. After public comments, Vice President Baxter would then call on staff to make a presentation for the next item on the agenda. After the presentation was made, to avoid everyone speaking at once, Vice President Baxter would then call on each Director to see if there were questions for staff regarding their presentation. After the round of questions, Vice President Baxter would then ask for a motion and request that each Director identify themselves when making a motion or seconding a motion. Next, Vice President Baxter would call on each Director to see if there were any comments. General Counsel de Sousa announced, if there were any Directors participating remotely, which there were, all votes would be done by roll call.

A quorum was established, and attendance was as follows:

# **Board of Directors**

<u>Present</u>: Jennifer DeMeo, Member/President

Dave Baxter. Member/Vice President

Ken Endter, Member Don McDougal, Member Charley Wolk, Member

Absent: None

# General Counsel/District Staff

Present: Jack Bebee, General Manager

Paul de Sousa, General Counsel

Dave Shank, Assistant General Manager/CFO Devin Casteel, Systems Services Supervisor Lisa Chaffin, Human Resources Manager

Aaron Cook, Engineering Manager Noelle Denke, Public Affairs Specialist Mateo Morgan, System Operator Steve Stone, Field Services Manager Owni Toma, Chief Plant Operator

Steve Wuerth, SCADA/Electrical/Maintenance Supervisor

Lauren Eckert, Executive Assistant/Board Secretary

<u>Also present were others, including, but not limited to</u>: David Forman, Tom Frew, Leticia Maldonado-Stamos, Judi Nurse, and Alyssa Thompson

A. CONSIDER FINDINGS TO CONTINUE HOLDING REMOTE/TELECONFERENCE MEETINGS PURSUANT TO ASSEMBLY BILL 361

# Recommendation:

- 1. That the FPUD Board of Directors make the following findings by majority vote:
  - a. The Governor-declared COVID-19 State of Emergency remains in effect and the Board of Directors has reconsidered the circumstances of the COVID-19 State of Emergency; and
  - b. State or local officials continue to impose or recommend measures to promote social distancing.
- 2. That the FPUD Board of Directors determine that, for the next thirty (30) days, the meetings of the Board and committees shall be held pursuant to the provisions of Government Code section 54953(e), allowing legislative body members and members of the public to participate in meetings remotely in accordance with that section.

There were no public comments on agenda item A.

MOTION:

Director Endter moved to find that the Governor-declared COVID-19 State of Emergency remains in effect and the Board of Directors has reconsidered the circumstances of the COVID-19 State of Emergency; and State or local officials continue to impose or recommend measures to promote social distance and that meetings of the Board of Directors and Committees shall be held pursuant to provisions of the Government Code section 54953(e), allowing legislative body members and members of the public to participate in meetings remotely in accordance with that section; Director Wolk seconded. Motion passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

# PLEDGE OF ALLEGIANCE

Vice President Baxter led the Pledge of Allegiance.

ADDITIONS TO AGENDA PER GC § 54954.2(b)

APPROVAL OF AGENDA

Combined Nov./Dec. Regular Board Meeting

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MOTION: Director Endter moved to approve the agenda as presented; Director

McDougal seconded. Motion passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

# PUBLIC COMMENT

Members of the public are invited to address the Board of Directors on any item that is within the subject matter jurisdiction of the legislative body. The Board President may limit comments to three (3) minutes.

Vice President Baxter asked the Board Secretary if there were any members of the public who would have liked to be heard, or if any written in person public comment speaker slips for non-agenda items had been received in person, via mail, email, or deposit. Vice President Baxter then requested that members of the public, who wished to speak on non-agenda items, raise their hand via Zoom Webinar by clicking on the 'Raise Hand' button and via phone by pressing star nine.

There were no public comments on non-agenda items.

There were no public comments on agenda item B.

# B. ELECTION OF OFFICERS TO THE BOARD OF DIRECTORS

- 1. President
- 2. Vice-President

Vice President Baxter turned the meeting over to General Manager Bebee for the election of officers to the Board of Directors.

MOTION: Director Endter moved to nominate Director Baxter as President and

Director Wolk and Vice President; Director McDougal seconded.

Motion carried; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

There were no public comments on agenda item C.

# C. APPOINTMENTS TO BOARD STANDING COMMITTEES

- 1. Fiscal Policy & Insurance
- 2. Personnel

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# 3. Engineering & Operations

President Baxter made the following appointments to Board Standing Committees:

- 1. Fiscal Policy & Insurance: Directors Wolk and Baxter
- 2. Personnel: Directors DeMeo and Baxter
- 3. Engineering & Operations: Directors McDougal and Endter

There were no public comments on agenda item D.

# D. NEW EMPLOYEE ANNOUNCEMENTS

- 1. Steve Wuerth, SCADA/Electrical/Maintenance Supervisor
- 2. Gilbert Bowman, System Operator II

The Board welcomed Steve Wuerth as the new SCADA/Electrical/Maintenance Supervisor and Gilbert Bowman as the new System Operator II.

There were no public comments on agenda item E.

# E. EMPLOYEE OF THE QUARTER FOR NOVEMBER 2021

1. Bryan Wagner

The Board recognized Bryan Wagner as Employee of the Quarter for November 2021.

There were no public comments on agenda item F.

# F. MANAGER'S AWARD

- 1. Aaron Cook
- 2. Alex Dagondon
- 2. Devin Casteel
- 3. Jake Robinson
- 4. Mateo Morgan
- 5. Matt Lian

The Board recognized Aaron Cook, Alex Dagondon, Devin Casteel, Jake Robinson, Mateo Morgan, and Matt Lian for receiving Manager's Awards.

# II. CONSENT CALENDAR------(ITEMS G-I)

All items appearing on the Consent Calendar may be disposed of by a single motion. Items shall be removed from the Consent Calendar if any member of the Board of Directors or the public requests removal prior to a vote on a motion to approve the items. Such items shall be considered separately for action by the Board.

There were no public comments on Consent Calendar items.

# G. CONSIDER APPROVING MINUTES

1. October 25, 2021 Regular Board Meeting

<u>Recommendation</u>: That the Board approve the minutes of the aforementioned meetings of the Board of Directors of the Fallbrook Public Utility District.

H. CONSIDER 2022 BOARD OF DIRECTORS REGULAR MEETING SCHEDULE

<u>Recommendation</u>: The Board establish the 2022 Board of Directors' regular meeting schedule, to include combining the November and December regular Board meetings to Monday, December 5, 2022, at 4 p.m.

I. CONSIDER SILVERTHORN RANCH LEASE EXTENSION

<u>Recommendation</u>: That the Board authorize the General Manager to extend the land lease on a year-to-year basis.

MOTION: Director Wolk moved to approve the Consent Calendar as

presented; Director Endter seconded. Motion passed; VOTE:

AYES: Directors Baxter, Endter, McDougal and Wolk

NOES: None ABSTAIN: None

ABSENT: Director DeMeo

# III. <u>ACTION / DISCUSSION CALENDAR</u> ----- (ITEMS J-O)

J. CONSIDER APPROVING THE DRAFT ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR) FOR FY ENDING JUNE 30, 2021

<u>Recommendation:</u> The Committee recommends that the Board approve the ACFR for Fiscal Year Ending June 30, 2021.

There were no public comments on agenda item J.

David Forman of CliftonLarsonAllen, LLP presented a slideshow which outlined the audit process and what was detailed in the draft Annual Comprehensive Financial Report (ACFR) for fiscal year ending June 30, 2021.

Vice President Wolk stated that this document was so thorough and comprehensive, and he directed staff to direct ratepayers to the appropriate

section of the ACFR if they had questions on how District money was being spent. Vice President Wolk thanked staff and Mr. Forman for the effort they put into this document.

MOTION: Director McDougal moved to approve the ACFR for fiscal year

ending June 30, 2021; Vice President Wolk seconded. Motion

passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

K. CONSIDER ADOPTING RESOLUTION NO. 5020 APPROVING THE INCREASED RATES FOR WATER AND RECYCLED WATER SERVICE CHARGES AND RATES FOR WASTEWATER SERVICE CHARGES AND TAKING OTHER RELATED ACTIONS

<u>Recommendation:</u> The Board adopt Resolution No. 5020 adopting calendar year 2022 rates and charges for water, recycled water and wastewater services.

There were no public comments on agenda item K.

Assistant General Manager/CFO, Dave Shank presented a slideshow summarizing the process of the rate study that occurred in the past and provided an overview of the proposed increases to rates and charges for water, recycled water, and wastewater for CY 2022. AGM/CFO Shank announced 2022 was the last year of the financial plan, and the Prop 218 process would need to be done in 2022.

AGM/CFO Shank reported the financial plan allowed for an annual increase of 8% for water and 4.5% for wastewater, and the Board committed to reviewing what the actual rate increase would be each year. The Board-adopted increase percentage has been able to provide rate relief to ratepayers. Based on the calendar year 2022 recommendation from the FP&I Committee, there was an average annual savings of 1.4%, and when compared to the five year plan, they were able to shave off 10% of the anticipated increase under the financial plan.

Vice President Wolk announced the FP&I Committee did not feel the need to go with what had been approved by the Prop 218 for two reasons – one being that the Committee felt more optimistic, and the second being they were counting on the detachment.

MOTION: Director Endter moved to adopt Resolution No. 5020 adopting calendar year 2022 rates and charges for water, recycled water and

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wastewater services; Vice President Wolk seconded. Motion passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

L. CONSIDER APPROVAL OF A TEMPORARY EMPLOYMENT AGREEMENT FOR THE POSITION OF OPERATIONS MANAGER

<u>Recommendation:</u> That the Board approve Resolution 5021 and the temporary employment agreement with Jason Cavender.

There were no public comments on agenda item L.

General Manager Bebee announced Mr. Cavender retired from the District on November 12, 2021, as Operations Manager, and the position had been open and unfilled. He explained the need to have a contract in place, in case anything were to come up, and Mr. Cavender's expertise was needed. General Manager Bebee did not anticipate this need to be more than his authority threshold.

MOTION: Director Endter moved to approve Resolution 5021 and the

temporary employment agreement with Jason Cavender; Director

DeMeo seconded. Motion passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

M. CONSIDERATION AND DIRECTION TO STAFF REGARDING IMPLEMENTATION OF THE REDISTRICTING PROCESS BASED ON 2020 U.S. CENSUS DATA

<u>Recommendation:</u> It is recommended that the Board take action to direct District staff to perform the work with support from BB&K necessary for the redistricting process based on the release of the 2020 U.S. Census data.

Leticia Maldonado-Stamos expressed her concerned regarding the amount of information available on the District website regarding each division, as well as the level of difficulty of obtaining such information. She believed the public needed to be more involved in the redistricting process.

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General Manager Bebee stated the previous change from at-large to divisions was part of a settlement and not done under a standard redistricting process, which would be a reason why the information Ms. Maldonado-Stamos requested was not readily available. He reported now that we have the 2020 U.S. Census data, the redistricting will be done in a very transparent way with public participation.

General Counsel de Sousa noted there would be at least two public hearings, which the second public hearing would be where the new maps would be adopted. She announced the deadline for the new map adoption was April 17, 2022. The District's obligation was to make sure each division has roughly the same population, however, some variation was allowed based on factors such as topography. General Counsel de Sousa also reported there was an obligation to create a minority division, if possible.

General Manager Bebee reviewed the various options for the redistricting process, as well as the level of support the District would need from BB&K.

Vice President Wolk asked the cost of the consultant if the District outsources the redistricting process and then confirmed the Board could come back and reevaluate the amount of support necessary from BB&K.

MOTION: Director Endter moved to direct District staff to perform the work with

support from BB&K necessary for the redistricting process based on the release of the 2020 U.S. Census data; Vice President Wolk

seconded. Motion passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

N. CONSIDER REQUEST FOR APPROVAL OF BARTLE WELLS ASSOCIATES TO PROVIDE CONSULTING SERVICES

<u>Recommendation:</u> The Board approve Bartle Wells Associates to provide consulting services to the District for the not-to-exceed amount of \$139,770.

There were no public comments on agenda item N.

AGM/CFO Shank reported the FP&I Committee's unanimous recommendation was to recommend approval of Bartle Wells Associates to provide rate consulting services.

Combined Nov./Dec. Regular Board Meeting

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Vice President Wolk confirmed this would also take care of the Prop 218 process.

MOTION: Vice President Wolk moved to approve the Bartle Wells Associates

to provide consulting services to the District for the not-to-exceed amount of \$139,770; Director McDougal seconded. Motion passed;

VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

O. CONSIDER AWARD OF THE SEWER MAIN RELINING PROJECT – FY 22 (JOB #3179)

<u>Recommendation:</u> That the Board authorize award of the Sewer Main Relining Project to the lowest responsible bidder, NorCal Pipeline, for \$90,628.

There were no public comments on agenda item O.

Engineering Manager Cook provided an overview of the Sewer Main Relining Project for fiscal year 2022.

Director Endter suggested the District produce a video showing the cost savings of relining sewer mains instead of replacing.

MOTION: Director DeMeo moved to authorize award of the Sewer Main

Relining Project to the lowest responsible bidder, NorCal Pipeline, for \$90,628; Director Endter seconded. Motion passed; VOTE:

AYES: Directors Baxter, DeMeo, Endter, McDougal and Wolk

NOES: None ABSTAIN: None ABSENT: None

# IV. ORAL/WRITTEN REPORTS-----(ITEMS 1–8)

- 1. General Counsel
  - General Counsel de Sousa provided the Board with an update on the Kessner litigation, as well as an update to new mask requirements related to the COVID-19 pandemic.
- 2. SDCWA Representative Report
  - General Manager Bebee provided an overview of the written reports included in the packet.

- 3. General Manager
  - a. Engineering and Operations Report
    - General Manager Bebee provided an overview of the written reports included in the packet.
      - Vice President Wolk requested staff report to the Board why they
        were behind on some of the KPIs relative to the CIP. General
        Manager Bebee reported there would be a CIP update at the January
        Board meeting.
- 4. Assistant General Manager/Chief Financial Officer
  - a. Financial Summary Report
  - b. Treasurer's Report
  - c. Budget Status Report
  - d. Warrant List
  - e. Annual Disclosure of Reimbursements Over \$100
    - AGM/CFO Shank provided an overview of the written reports included in the packet.
- 5. Public Affairs Specialist
  - Public Affairs Specialist Denke provided an update on the droughttolerant plant giveaway, as well as an overview of community events in which the District has participated.
- 6. Notice of Approval of Per Diem for Meetings Attended
  - Notification of Approval for Directors' attendance at the SMRCUP Ribbon Cutting event on November 9, 2021.
  - Notification of Approval for Directors' attendance at the Town Hall Meeting at the District office on November 17, 2021.
- 7. Director Comments/Reports on Meetings Attended
- 8. Miscellaneous

# ADJOURN TO CLOSED SESSION

General Counsel de Sousa announced the Board would be going into Closed Session and that members of the public were welcome to continue to stay on the teleconference line while the Board was in Closed Session, however they would only hear silence. Following Closed Session and prior to adjournment, an oral announcement of reportable action, should there be any, would be made to the public on the teleconference line.

There were no public comments on Closed Session Items.

The Board of Directors adjourned to Closed Session at 6:02 p.m. following an oral announcement by General Counsel de Sousa of Closed Session Item V.1. General Counsel de Sousa noted the Board did not need to meet regarding Closed Session Item V.2.

### CLOSED SESSION-----(ITEMS 1-2) V.

1. CONFERENCE WITH LABOR NEGOTIATORS PURSUANT TO **GOVERNMENT CODE SECTION 54957.6:** 

Agency Designated Negotiators: Jack Bebee, General Manager; Lisa Chaffin, Human Resources Manager

Employee Organizations: Fallbrook Public Utility District Employees' Association; Fallbrook Management Employees' Association

2. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION SIGNIFICANT EXPOSURE TO LITIGATION PER GC § 54956.9 (d)(2):

One (1) Potential Case

Director McDougal left the Closed Session at 6:30 p.m.

# RECONVENE TO OPEN SESSION

The Board came out of Closed Session and reconvened to Open Session at 7:07 p.m.

REPORT FROM CLOSED SESSION (As Necessary)

There was no reportable action taken in Closed Session.

### VI. ADJOURNMENT OF MEETING

There being no further business to discuss, the combined November/December Regular Meeting of the Fallbrook Public Utility District was adjourned at 7:07 p.m.

ATTEST:	President, Board of Directors
Secretary, Board of Directors	<u> </u>

**TO:** Fiscal Policy and Insurance Committee

FROM: David Shank, Assistant General Manager/CFO

**DATE:** January 24, 2022

**SUBJECT:** Mid-Year Operating Budget Update

# **Purpose**

Provide the Board with a mid-year Operating Budget expenditures update to evaluate the District's financial performance for the first half of the year and identify any potential budget overages.

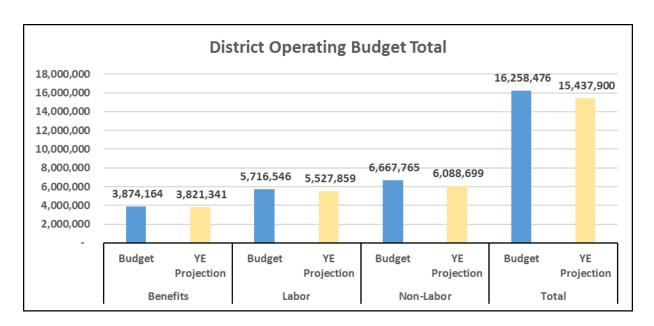
# **Summary**

With the first half of the fiscal year complete, a meaningful analysis of spending levels and trends can be conducted. With a detailed review of the District's spending completed, staff have prepared a budget update for the Board that looks at year-to-date operating and capital expenditures and projects these expenditures for the full fiscal year.

The mid-year operating expenditures are just under budget with an Operating Budget savings of \$820,577 or 5% under budget. Operating labor expenditures are trending slightly under budget largely due to salary savings from vacant positions. Benefits are projected to be slightly under budget due to lower than projected health care and pension costs. Non-labor costs savings are significant. The primary driver behind this is utility savings on the Santa Margarita Groundwater Treatment Plant (SMGTP) due to the later than expected commissioning of the plant. The estimated annual utility savings due to the delayed SMGTP startup is \$432,000 or 75% of the total non-labor savings.

District Operating Budget Total							
Ber	Benefits Labor Non-Labor			Total			
Budget	YE Projection	Budget	YE Projection	Budget	YE Projection	Budget	YE Projection
3,874,164	3,821,341	5,716,546	5,527,859	6,667,765	6,088,699	16,258,476	15,437,900
Variance	52,823		188,687		<i>57</i> 9, <i>0</i> 66		820,577

The delay in the start-up of the SMGTP increased wholesale water purchases from the San Diego County Water Authority. While wholesale water purchases are higher due to the SMGTP delay, the cost of water is expected to be under budget due to lower sales levels. Because debt service payments are scheduled, the payments are equal to the budgeted amount. Both of these items are shown in the District's Budget Status Report each month.



Attachment A provides a summary of Administrative, Water, Wastewater and Recycled Water Services Operating Expenditures. This provides summary level data on each of the Services and the spending pattern.

# **Recommended Action**

This item is for discussion only. No action is required.

**Attachment A** 

Operating Budget-Administrative Services						
		July-December	Projected	Budget Vs.	Budget to	
	FY 2021-22	FY 2021-22	Expenditures	Actual	Actual	
Description	Budget	Actual	Year-End	Variance	Change (%)	
Total Labor*	\$2,556,159	\$ 1,244,720	\$ 2,361,616	\$194,543	-7.61%	
Total Non-Labor	\$2,615,365	\$ 1,317,681	\$ 2,652,827	(\$37,462)	1.43%	
Services Operating Total	\$5,171,524	\$2,562,402	\$5,014,443	\$157,080	-3.04%	
Allocated Benefits Expenditures	1,732,336	738,754	1,708,716	23,620	-1.36%	
Total Services Budget	\$6,903,860	\$3,301,155	\$6,723,159	\$180,700	-2.62%	

<sup>\*</sup> Total Labor does not include District's Benefits.

Vacancy savings.

Operating Budget-Water Services						
	FY 2021-22	July-December FY 2021-22	Projected Expenditures	Budget Vs. Actual	Budget to Actual	
Description	Budget	Actual	Year-End	Variance	Change (%)	
Total Labor *	\$1,703,177	\$ 973,419	\$1,731,224	(\$28,047)	1.65%	
Total Non-Labor	\$2,498,500	\$ 466,661	\$1,957,789	\$540,711	-21.64%	
Operating Total	\$4,201,677	\$1,440,080	\$3,689,013	\$512,664	-12.20%	
Allocated Benefits Expenditures	1,154,262	492,234	1,138,524	15,738	-1.36%	
Total Direct Water Costs	\$5,355,939	\$1,932,314	\$4,827,537	\$528,403	-9.87%	

<sup>\*</sup> Total Labor does not include District's Benefits.

• Projected utility savings due to reduced water production.

Operating Budget-Wastewater Services						
	FY 2021-22	July-December	Projected	Budget Vs. Actual	Budget to Actual	
Description	Budget	FY 2021-22 Actual	Expenditures Year-End	Variance	Change (%)	
Total Labor *	\$1,275,294	\$ 692,052	\$1,330,223	(\$54,929)	4.31%	
Total Non-Labor	\$1,331,900	\$ 495,658	\$1,271,910	\$59,990	-4.50%	
Operating Total	\$2,607,194	\$1,187,709	\$2,602,134	\$5,061	-0.19%	
Allocated Benefits Expenditures	864,281	368,572	852,496	11,785	-1.36%	
Total Direct Wastewater Costs	\$3,471,475	\$1,556,281	\$3,454,630	\$16,845	-0.49%	

<sup>\*</sup> Total Labor does not include District's Benefits.

- Operations labor increased due to reduced CIP activity.
- Non-labor savings due to Wastewater Treatment materials savings.

Operating Budget-Recycled Water Services						
		July-December	Projected	Budget Vs.	Budget to	
	FY 2021-22	FY 2021-22	Expenditures	Actual	Actual	
Description	Budget	Actual	Year-End	Variance	Change (%)	
Total Labor *	\$181,916	\$ 54,339	\$ 104,796	\$77,120	-42.39%	
Total Non-Labor	\$222,000	\$ 87,495	\$ 206,172	\$15,828	-7.13%	
Operating Total	\$403,916	\$141,834	\$310,968	\$92,947	-23.01%	
Allocated Benefits Expenditures	123,286	52,575	121,605	1,681	-1.36%	
Total Direct Recycled Water Costs	\$527,202	\$194,409	\$432,574	\$94,628	-17.95%	

<sup>\*</sup> Total Labor does not include District's Benefits.

- Recycled Water Services labor activities below budget.
- Non-labor projection reflects cost savings on pipeline repairs.



TO: Board of Directors
FROM: Personnel Committee
DATE: January 24, 2022

**SUBJECT:** Updates to Personnel Regulations

# Summary

While certain sections of the District's Personnel Regulations have been updated periodically over the years, a full review and update was necessary to ensure consistency with the two existing memorandums of understanding (MOUs) and current personnel-related laws and regulations.

The District provided the employee association leadership with the final draft of the revised Personnel Regulations and offered them an opportunity to share their input and/or ask any questions regarding the proposed changes.

# **Budgetary Impact**

There is no budgetary impact for the proposed changes.

# Recommended Action

This item is for information only. No Board action is required.

### ORGANIZATION AND OPERATIONS OF THE DISTRICT

# **INTRODUCTORY PROVISIONS**

- A. No-Conflict Clause
- B. No Contract Created
- C. Coverage of Personnel Rules

# **SECTION 1 - EMPLOYMENT**

- A. Equal Employment Opportunity (EEO)
- B. Reasonable Accommodation
- C. Immigration Reform and Control Act
- D. Oath of Office and Disaster Service Worker Designation
- E. Political Activities
- F. Outside Employment and Conflicts of Interest
- G. Nepotism
- H. Recruitment and Selection Procedures
- I. Hiring Bonus, Referral & Relocation Program
- J. Employment Status
- K. Personnel Files & Release of Employee Information
- L. Use of District Property & Equipment
- M. Uniforms
- N. Performance Evaluations
- O. Work-Related Travel & Training

# **SECTION 3 – COMPENSATION & PAYROLL PRACTICES**

- A. Workweek Definition
- B. Work Schedules
- C. Meal & Rest Periods
- D. Overtime and Compensatory Time
- E. Overtime Exempt Positions
- F. Overtime Eligible Positions
- G. Out-of-Class Assignments
- H. Timekeeping Requirements

# <u>SECTION 4 – DEMOTION, TRANSFER, LAYOFF, RESIGNATION/RETIREMENT NOTIFICATION, REINSTATEMENT, JOB ABANDONMENT</u>

- A. Demotion
- B. Transfer
- C. Layoff Policy & Procedure
- D. Resignation/Retirement Notification
- E. Reinstatement
- F. Job Abandonment

# **SECTION 5 – EMPLOYEE BENEFITS**

A. Eligibility for Benefits

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- B. COBRA Coverage
- C. California Public Employees Retirement System (CalPERS)
- D. Social Security/FICA
- E. Health Reimbursement Account (HRA)
- F. Educational Assistance/Tuition Reimbursement
- G. Workers' Compensation

# **SECTION 6 – ATTENDANCE & LEAVE**

- A. Attendance Requirements
- B. Sick Leave
- C. Vacation Leave
- D. Executive Leave
- E. Administrative Leave
- F. School or Childcare Provider Activities Leave
- G. Holiday Leave
- H. Bereavement Leave
- I. California Family Rights Act (CFRA) & Family and Medical Leave Act (FMLA)
- J. Pregnancy Disability Leave
- K. Paid Family Leave (PFL)
- L. Military Leave
- M. Jury Duty & Court Appearances
- N. Time Off to Vote
- O. Time Off for Certification Testing
- P. Leave Without Pay

# **SECTION 7 – STANDARDS OF CONDUCT**

- A. Unlawful Discrimination, Harassment & Retaliation Policy
- B. Workplace Safety
- C. Drug and Alcohol-Free Workplace

# <u>SECTION 8 – GRIEVANCE PROCEDURE</u>

# <u>SECTION 9 – DISCIPLINARY PROCEDURES</u>

# **SECTION 10 – MANAGEMENT RIGHTS**

# **SECTION 11 – AMENDMENTS TO PERSONNEL RULES**

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# **ORGANIZATION AND OPERATIONS OF THE DISTRICT**

The Fallbrook Public Utility District was incorporated as a political subdivision of the State of California in 1922 and operates under the provision of the Public Utility Act, Division 7, of the Public Utility Code as adopted in 1953. The District is governed by a Board consisting of five Directors, each of whom is elected to serve for a term of four years. The Board establishes policies regulating the business of the District, while the day-to-day business activities of the District are administered by the General Manager, who is appointed by and serves at the pleasure of the Board of Directors. The District is not subject to the rules and regulations of the Public Utility Commission of the State of California.

# **INTRODUCTORY PROVISIONS**

# A. NO-CONFLICT CLAUSE

If a provision of these personnel rules conflicts with any provision of an applicable memorandum of understanding (MOU), the MOU provision shall prevail unless the provision of these rules has been negotiated more recently.

# **B. NO CONTRACT CREATED**

These rules do not create any contract of employment, expressed or implied, or any rights in the nature of a contract.

# C. COVERAGE OF THE PERSONNEL RULES

These rules establish the personnel system for Fallbrook Public Utility District.

These rules will not take the place of common sense nor will they provide an answer to all personnel-related questions and issues that may arise within the District.

These rules shall apply to all employees of the District, except those employees excluded below or except where the rules specifically provide otherwise. Excluded employees and employee groups are:

- 1. General Manager; and
- 2. Employees designated as volunteer, temporary, per diem, provisional or seasonal.

These employees or employee groups hold their positions at the will of the Board of Directors or General Manager and are not obligated by or entitled to benefits provided by these rules.

# SECTION 1 – EMPLOYMENT

# A. EQUAL EMPLOYMENT OPPORTUNITY (EEO)

Fallbrook Public Utility District prohibits discrimination against employees or applicants for employment on the basis of race, color, religion, sex, gender identity, national origin, ancestry,

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citizenship status, age, marital status, physical or mental disability, medical condition, genetic information, sexual orientation, or any other basis protected by law. The District will afford equal employment opportunity to all qualified employees and applicants as to all terms and conditions of employment, including compensation, hiring, training, promotion, transfer, discipline, and termination. Employees who believe they have experienced any form of employment discrimination are encouraged to report this immediately, as outlined in section 7.A, Unlawful Discrimination, Harassment & Retaliation Policy.

# **B. REASONABLE ACCOMODATION**

The District provides employment-related reasonable accommodations to qualified individuals with disabilities within the meaning of the California Fair Employment and Housing Act (FEHA) and the Americans with Disabilities Act (ADA).

# 1. REQUEST FOR ACCOMMODATION

An employee who desires reasonable accommodation/s in order to perform essential job functions should make such a request in writing to the Human Resources Manager. The request must identify: a) the job-related functions at issue; and b) the desired accommodation(s).

### 2. REASONABLE DOCUMENTATION OF DISABILITY

Following receipt of the request, the Human Resources Manager may require additional information, such as a reasonable documentation of the existence of a disability.

# 3. FITNESS-FOR-DUTY EXAMINATION

The District may require an employee to undergo a fitness-for-duty examination at the District's expense to determine whether the employee can perform the essential functions of their job, with or without reasonable accommodation. The District may also require that a District-approved physician conduct the examination.

# 4. INTERACTIVE PROCESS DISCUSSION

After receipt of reasonable documentation of disability and/or fitness-for-duty report, the District will arrange for a discussion, in person or via telephone call, with the applicant or employee, and their representative(s), if any. The purpose of the discussion is to work in good faith to fully consider all feasible potential reasonable accommodations.

# 5. CASE-BY-CASE DETERMINATION

The District determines, in its sole discretion, whether reasonable accommodation(s) can be made, and the type of accommodation(s) to provide. The District will not provide accommodation(s) that would pose an undue hardship upon the District finances or operations, or that would endanger the health or safety of the employee or others. The District will inform the employee in writing of its decision as to reasonable accommodation(s).

# C. IMMIGRATION REFORM AND CONTROL ACT

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The District verifies that each new employee is legally eligible to work in the United States by completing an I-9 form for all new employees, regardless of their citizenship status. The District uses E-Verify, a web-based system, to verify the identity and employment eligibility of newly hired employees by electronically matching information provided by employees on the Form I-9, Employment Eligibility Verification, against records available to the Social Security Administration (SSA) and the Department of Homeland Security (DHS).

# D. OATH OF OFFICE AND DISASTER SERVICE WORKER DESIGNATION

As a condition of employment, all public employees, except those exempted by law, are required to take an oath or affirmation to uphold the Constitution of the State and the United States of America against all enemies foreign and domestic in accordance with the California Constitution. As an additional condition of employment, in accordance with Government Code Section 3100, all public employees are declared to be disaster service workers subject to such disaster service activities as may be assigned to them by their superiors or by law.

# **E. POLITICAL ACTIVITIES**

The political activity of employees is restricted in accordance with California Government Code Sections 3201 through 3209. Employees can participate in off-duty political campaigns. Further, an employee that successfully campaigns for a Fallbrook Public Utility District Board seat must terminate employment with the District. Employees may not use their positions to try to influence others. Employees may not directly or indirectly solicit political funds or contributions from the Board members or other employees during work hours. Employees may not participate in political activities of any kind while in uniform, on District premises, or during working hours.

# F. OUTSIDE EMPLOYMENT AND CONFLICTS OF INTEREST

Employees shall not engage in any outside employment which might reasonably result in a conflict of interest, or an apparent conflict of interest, between the private interests of the employee and their official duties and responsibilities as an employee of the District. No employee shall directly or indirectly accept, engage in, or continue in any outside employment or business activity, full- or part-time, paid or unpaid, whether through another employer or their own business. In addition, employees:

- Are prohibited from using their District position to secure outside employment;
- Are prohibited from using their regular work hours and/or sick leave for outside employment; and
- Are prohibited from using District resources, including equipment, supplies and vehicles for outside employment.

District employees' primary responsibility is to their District employment. If an employee is called to an after-hours incident or emergency, whether from the standby list or otherwise, they are required to fulfill their District responsibility by finishing the required work before they leave for outside employment.

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## G. NEPOTISM

The hiring of a current District employee's relative is not permitted without the approval of the General Manager. A relative may only be hired if they do not work in the same department, they are not under the direct or indirect supervision of the other, and neither occupies a position which has influence over the other's employment, promotions, or salary administration. A relative is defined as a spouse, parent, child, sibling, grandparent, aunt/uncle, niece/nephew, cousin, mother/father-in-law, brother/sister-in-law, and domestic partners.

## H. RECRUITMENT & SELECTION PROCEDURES

#### 1. FILLING OF VACANT POSITIONS

Whenever a vacancy in a new or existing position occurs, preference in filling it shall be given to existing qualified District employees whenever possible.

#### 2. TYPE OF RECRUITMENT

The determination of the type of recruitment to be conducted shall be made by the Human Resources Manager after consultation with the hiring manager/supervisor and the General Manager. Recruitments may be conducted as either of the following:

- a. Open-Competitive Recruitment Any individual may apply. An open-competitive recruitment may be conducted on a continuous basis, without a specified filing deadline, pending receipt of a sufficient number of qualified applicants.
- b. Closed-Promotional Recruitment Only current District employees, excluding temporary employees, may apply.

#### 3. EMPLOYMENT APPLICATIONS

Applications must be submitted by the applicant within the filing period stated on the job announcement. Filing periods may be extended as deemed necessary by the Human Resources Manager. Any false statement or willful omission of information on the application forms may be grounds for rejection of the application or subsequent discharge of the employee. The Human Resources Manager or designee may reject any application which does not demonstrate that the applicant meets the minimum qualifications for the position for which the application was submitted.

## I. HIRING BONUS, REFERRAL & RELOCATION PROGRAM

This program shall be administered at the General Manager's discretion and may include one or more of the following:

- **1.** Site visit covered at the District's expense in certain instances for a finalist for a vacant position.
- 2. Lump sum payment to cover moving/relocation expenses for a new employee who moves within an hour response time of the District's main office.
- **3.** Signing bonus up to 10% of the position salary, depending on the position and difficulty to fill.

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**4.** \$500 paid to a current employee for their referral of any new hire from outside the District and upon successful completion of the new employee's initial probationary period.

Options 2 and 3 above will include a payback agreement requiring the employee to pay back 100% of the monies to the District if the employee voluntarily leaves employment within 2 years.

## J. EMPLOYMENT STATUS

## 1. INITIAL PROBATIONARY PERIOD

All newly-hired employees shall serve an initial probationary period of no less than 6 months of actual and continuous employment, during which time the District determines whether work performance or work-related behavior meets the required standards of the employee's position. A supervisor may, with approval of the General Manager, require an extension of an employee's initial probationary period not to exceed 12 months total. During the initial probationary period, the employee may be rejected at any time, without the right to appeal.

# 2. REGULAR EMPLOYMENT

Upon successfully completing the initial probationary period, an employee achieves regular employment status.

#### 3. PROMOTIONAL PROBATIONARY PERIOD

Current District employees promoted to another position outside of their current position series (i.e., promotion to a different position altogether, not from a I to II level in the same position, such as a utility worker I to utility worker II) shall serve a promotional probationary period of not less than 6 months. A promoted employee rejected during their promotional probationary period shall be reinstated to the position from which he/she was promoted unless he/she is subject to termination for disciplinary reasons.

## 4. TEMPORARY EMPLOYMENT

An employee assigned to work on a particular project or on a job of limited duration is a temporary employee. A temporary employee: (1) does not hold regular employment status, (2) does not serve a probationary period, (3) can be dismissed from District employment at any time without cause, right to appeal, grievance or hearing, and (4) is not entitled to earn, accrue, or participate in any District employee benefit plans, or paid or unpaid leaves, except as required by law.

# K. PERSONNEL FILES & RELEASE OF EMPLOYEE INFORMATION

#### 1. PERSONNEL FILES

The District maintains a personnel file on each employee. An employee's personnel file will contain only material that is necessary and relevant to the administration of the District's personnel program. Personnel files are the property of the District and access to the information they contain is restricted.

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## a. REVIEW OF PERSONNEL FILE

An employee may review their own personnel file by contacting human resources to arrange an appointment. If an employee wishes to have another person/representative review their personnel file, the employee must provide the person/representative with written authorization. The review must be conducted in the presence of the human resources manager or their designee and under no circumstances is the employee and/or the employee's designee permitted to add or remove any items from the employee's personnel file during the review.

#### 2. RELEASE OF EMPLOYEE INFORMATION

- **a.** Upon request, the District will release to the public information about its employees as required by the Public Records Act. The District will not disclose personnel information if it believes doing so would constitute an unwarranted invasion of personal privacy.
- **b.** All requests from outside the District for reference checks or verification of employment for any current or former employee must be referred to the human resources department. Information will be released only if the employee signs an authorization for release of employment information. Without such authorization, the following limited information will be provided: dates of employment, position/s held and salary.
- c. All medical information about an employee or applicant is kept separately and is treated as confidential, in accordance with applicable state or federal law. Access to employee or applicant medical information shall be strictly limited to only those with a legitimate need to have such information for District business reasons, or if access is required by law, subpoena or court order. In the case of an employee with a disability, managers and supervisors may be informed regarding necessary restrictions on the work or duties of the employees and the necessary accommodations.

## L. USE OF DISTRICT PROPERTY AND EQUIPMENT

- District property is to be used only for conducting District business unless otherwise authorized by a supervisor, manager, or the General Manager in advance. District property includes, but is not limited to telephones, cell phones, computers (hardware and software), lockers, communications such as e-mails and voicemails stored and/or transmitted on District property, vehicles and other District property used by employees in the performance of their work.
- **2.** The District's **Vehicle & Equipment Use Program** contained within the Injury Illness Protection Program (IIPP), as referenced in the Workplace Safety section of these rules, provides the expectations of employee use and consequences for misuse.
- 3. District property may be monitored and searched at any time and for any reason.

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Messages sent or received on District equipment, including cell phones may be saved and reviewed by others. As a result, District employees have no expectation of privacy in the messages sent or received on District property or equipment.

- **4.** Every District employee is required to adhere to all District rules and policies while on District property or using District property or equipment.
- **5.** Minimal personal use of communications equipment is permitted. Employees may use District cell phones, tablets, telephones and email for personal use provided that the use:
  - **a.** Is kept to a minimum;
  - **b.** Does not have a negative impact upon other District employees or operations; and
  - **c.** Is not abusive, illegal, or inappropriate.

#### M. UNIFORMS

Employees who are required to wear uniforms shall maintain a neat and clean appearance at all times. Complete uniforms shall be worn while on District time, unless a prior approval from the appropriate supervisor or manager is obtained. Torn garments shall not be worn and shall be replaced as soon as possible. The District's *Uniform Program* provides additional guidance, beyond what is included in the current memoranda of understanding.

## N. PERFORMANCE EVALUATIONS

# 1. FREQUENCY

New employees will receive their first performance evaluation at 6 months; the second at the completion of 1 year; and each year thereafter on their employment anniversary date. If an employee is promoted to a job outside of their current position series (i.e., promotion to a different position altogether, not from a I to II level in the same position, such as a utility worker I to utility worker II), their performance evaluation date will become the date of their promotion.

## 2. PROCESS

An employee's performance evaluations must be documented in writing, on the District's designated form, with the employee given an opportunity to submit a voluntary self-evaluation form for their supervisor's consideration in drafting the employee's performance evaluation. Human Resources also provides the supervisor/manager with a list of the trainings that the employee has completed throughout the rating period. If an employee's performance evaluation is more than 30 days overdue, the employee's step increase, if applicable, shall be granted, retroactive to the date following the end of the evaluation rating period, pending their supervisor's completion of the performance evaluation.

#### 3. APPEAL

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An employee may appeal an overall performance rating of "does not meet requirements" to the General Manager. This appeal is not part of the grievance process and the decision of the General Manager is final.

## O. WORK-RELATED TRAVEL & TRAINING

Travel expenses shall be budgeted by staff as a part of the annual budget process. Any travel expenses approved with the budget shall be considered authorized for that fiscal year only. Before the District expends any funds for authorized travel that involves lodging or public transportation expenses, the employee must complete a request form for their supervisor/manager's approval.

#### 1. EXPENSES INCURRED ON DISTRICT BUSINESS

Employees of the District may be called upon to travel in conjunction with their job functions. Federal and State codes permit and provide guidance for reimbursement of expenses and compensation to employees while traveling on District business. The District will reimburse District staff for reasonable expenses incurred while traveling on District business to include lodging, meals, transportation, and related incidentals.

#### 2. ADVANCES AND PREPAYMENT OF OTHERWISE REIMBURSABLE EXPENSES

Employees may request prepayment of registration, transportation, and lodging and may request an advance upon expected costs for meals, fuel for District or rental vehicles, public ground transportation, and taxis using the necessary form. Prepayments and advances shall be limited to the employee's expenses only. Advances shall not exceed the total maximum allowable meal reimbursement anticipated for the trip plus known costs of ground transportation. Advances should be requested in a timely manner to allow normal processing through accounts payable.

#### 3. REIMBURSEMENT OF EXPENSES

Each employee shall be reimbursed for travel expenses incurred while traveling on authorized District business, as follows:

- **a. TRANSPORTATION**. The District will pay for reasonable transportation costs. If for personal preference or for non-business related reasons the employee incurs additional travel expenses, the employee will be responsible for the additional expenses.
- b. AIR TRANSPORTATION. The District will reimburse employee(s) or pre-pay costs for economy (coach) class airfares. The District will endeavor to purchase airline tickets in advance taking advantage of discounts and low airfares. Whenever possible, air reservations shall be made to permit travel during normal business hours.
- **c. AUTOMOBILE TRANSPORTATION**. Whenever travel by vehicle is most cost effective or practical, staff shall endeavor to use a District vehicle. Staff must have a valid driver's license to operate a District vehicle. The District will reimburse

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employees for gasoline purchases with receipts while using a District vehicle; however, employees should ensure that the vehicle has sufficient fuel to reach the desired destination and return, or a full tank of fuel, before departing from the District offices.

- i. Employees must obtain permission from their manager or supervisor before using a personal vehicle in conjunction with District business. In situations where employees use personal vehicles on District business, the employee must maintain a valid California Driver's License and at least the minimum automobile insurance coverage required by the State of California or make arrangements for a driver who meets the above requirements. Employees may not be reimbursed for travel in a personal vehicle if either the license or insurance requirements are not met.
- ii. If a personal vehicle is used, the employee will be reimbursed at the current maximum allowable tax-exempt reimbursement rate provided by the IRS regardless of the actual operating costs of the vehicle. Employees who receive a monthly mileage allowance are not eligible to receive reimbursement for mileage.
- **d. RENTAL CAR TRANSPORTATION**. The District will cover the expenses required for use of a rental car whenever approved prior to departure. The maximum reimbursement for rental cars shall be based on the rate provided for a compact car. Upgrades or additional cost features are the employee's responsibility.
- **e. MISCELLANEOUS TRANSPORTATION**. Whenever practicable, bus, taxi, rail, shuttle, etc. transportation may be used in lieu of, or in conjunction with, the modes listed above.

#### 4. MEALS AND LODGING

Whenever travel requires meals, the meals are reimbursable provided the employee presents an itemized receipt, along with the required form, for all meals. Meals are reimbursable based on the Meals and Incidental Expenses (M&IE) as updated by the U.S. General Services Administration:

- a. FULL DAY REIMBURSEMENT. When an employee is traveling for a full day and no meals are provided for by other sources, such as pre-paid registration, the employee may be reimbursed for meal expenses at the rate provided by the M&IE per day. If an employee exceeds the rate provided by the M&IE, they will only be reimbursed for the amount provided by the M&IE.
- b. SINGLE MEAL REIMBURSEMENT. When an employee requires reimbursement for a single meal while traveling, the maximum meal reimbursement amount shall be at a rate provided by the M&IE for breakfast, lunch, and/or dinner. If an employee

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exceeds the rate provided by the M&IE, they will only be reimbursed for the amount provided by the M&IE.

- c. PARTIAL DAY REIMBURSEMENT. When an employee will be traveling for a partial day or where a single meal is provided for by other sources such as pre-paid registration, the maximum reimbursement amount shall be at the rate provided by the M&IE per meal. If an employee exceeds the rate provided by the M&IE, they will only be reimbursed for the amount provided by the M&IE.
- **d. TAXES AND GRATUITIES**. The maximum meal reimbursement amounts are inclusive of and assume expenses for taxes and gratuities of up to 15%.
- e. LODGING. The District will reimburse employees or pre-pay accommodations in single rooms at conference facilities or in close proximity when applicable. In the absence of conference accommodations, normal single-room business, government or commercial class accommodations may be obtained. Under normal circumstances, lodging will not be reimbursed for the night before a conference starts and the night after it ends. However, in situations where available travel schedules would require the employee to leave home before 6:00 a.m. or return to home after 12:00 a.m., lodging for the night before or the night after will be reimbursable. If staying overnight, an extra night, or over a weekend at a destination allows for a reduction of travel expenses and the cost of accommodations is less than the savings realized by the reduced transportation expenses, the District may pre-pay or reimburse the employee for the extra night's lodging. Only lodging expenses may be reimbursed in these situations.

# 5. ENTERTAINMENT

The District will not cover expenses incurred for recreation or entertainment.

#### 6. INCIDENTAL EXPENSES

Unavoidable, necessary, and reasonable authorized expenses will be fully reimbursed by the District. Some examples of allowable expenses are:

- Reasonable transportation to local restaurants and to operational functions that are a part of conference events.
- Reasonable gratuities, up to 15%, on reimbursable expenses.
- Parking fees related to conference functions.
- Fees for in-room high speed internet access for each day while registered at the hotel.

The following expenses are not reimbursable: alcoholic beverages, parking or traffic violations, in-room services or movies, laundry services, or expenses incurred by spouses, family members or guests.

#### 7. EMPLOYEES' RESPONSIBILITY

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Itemized receipts must be attached for all expenses in order to qualify for reimbursement.

Expenses will not be reimbursed for meetings that have been pre-paid and not attended. Employees may be required to reimburse the District for any pre-paid expenses for any unexcused absence. The General Manager will determine if an absence from a pre-paid meeting is excused or unexcused.

Expenses incurred by spouses, family members, or guests are the employee's responsibility.

#### 8. TRAVEL-TIME PAY

During any compensable hours of travel, employees are subject to any and all provisions of the District's policies, procedures and these rules.

Exempt employees do not receive any additional pay when required to travel as part of their District duties. The District agrees to pay non-exempt employees for travel time in accordance with the Fair Labor Standards Act (FLSA) and as follows:

- a. TRAVEL TIME. Normal travel to/from home and work is not considered hours worked.
- **b. SINGLE-DAY TRAVEL**. Time spent by an employee in travel as part of their normal work activities, such as travel from their District location (i.e., office/job site) to an off-site training/seminar during regular working hours is considered hours worked.

If an employee is required to travel to another city and return home the same day, the travel time to and from the other city, from their primary District location/office, during their regular working hours is considered hours worked. If the employee takes a lunch break, it is not considered hours worked. If the employee uses public transportation, the travel time between the employee's home and the point where they obtains this transportation (i.e. bus station, airport, etc.) is considered commute time, it is not considered hours worked.

# c. TRAVEL AWAY FROM HOME OVERNIGHT ON A REGULARLY SCHEDULED WORK DAY.

Travel time involving a required overnight stay is considered hours worked only when it is during the employee's regular work hours; the employee is simply substituting travel for their regular work hours.

If the employee regularly works from 8 a.m. to 5 p.m., Monday through Friday, traveling during the same hours on Saturday and/or Sunday is considered hours worked; however, the employee is considered by the District to be on a flexible schedule and their starting time, meal and rest periods, etc. are adjusted to accomplish work with minimal overtime.

Any work that the employee performs while traveling is considered hours worked even if these hours are outside their normal work schedule; however, the employee shall first get approval from their supervisor/manager, or their designee, before performing such work.

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## **SECTION 3 – COMPENSATION & PAYROLL PRACTICES**

# A. WORKWEEK DEFINITION

The regular workweek covers a 7-day period that begins exactly 4 hours after the start of shift on Friday (#1) and ends exactly 4 hours after the start of shift on the following Friday (#2). For timekeeping purposes, the 4 hours (11:30 AM-3:30 PM) intended for Friday #1 are to be entered on Saturday as a technical work-around for the timekeeping system and any hours actually worked on Saturday should be noted as such in the comment field.

## **B. WORK SCHEDULES**

The District implemented a 9/80 work schedule in 1992 whereby in any two-week pay period, employees work 8 days (e.g., Monday, Tuesday, Wednesday, Thursday) for 9 hours each day, and 1-day (e.g., Friday) for 8 hours, with an alternating day off (e.g. Friday).

The 9/80 work schedule has two alternating teams, "blue" and "gold." Supervisors will assign the employee to a team that ensures sufficient coverage for their department operations.

Some classifications may not be eligible for the 9/80 work schedule as determined by the supervisor and approved by the General Manager. Accommodations will be considered by the General Manager for employees who prefer not to work the 9/80 schedule. All team changes will be approved by the General Manager.

## C. MEAL & REST PERIODS

## 1. MEAL PERIOD

A thirty minute non-compensated meal period shall be provided to all full-time employees and should be taken at the approximate mid-point of the shift.

# 2. REST PERIOD

A fifteen minute compensated rest period will be provided all employees for each four hours of work. The rest period shall be taken at a time designated by the employee's supervisor/manager, or their designee. The rest periods may not be combined to shorten the workday or to extend the meal period.

#### 3. LACTATION ACCOMODATION

Pursuant to Labor Code Section 1030, the District shall provide an adequate space and a reasonable amount of break time to accommodate an employee desiring to express breast milk for the employee's infant child each time the employee has a need to express milk.

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# D. OVERTIME AND COMPENSATORY TIME

## 1. PRIOR APPROVAL REQUIRED

a. No employee may work non-emergency overtime without advance approval from their supervisor. Working overtime without advance approval is grounds for discipline.

#### 2. OVERTIME DEFINITION

- a. Unless otherwise stated in a current memorandum of understanding, employees shall be paid one and one half times (1.5) their hourly rate of pay for all hours worked beyond their regularly scheduled hours in one work day.
- b. Unless otherwise stated in a current memorandum of understanding, vacation time, compensatory time (comp. time) and sick leave shall be included as time worked for the purpose of calculating overtime pay.
- **3. COMPENSATORY TIME**. When an employee works overtime, the employee may elect to accrue comp. time in lieu of receiving overtime payment at a rate of 1.5 hours for each overtime hour worked.
  - a. Comp. time may accrue up to a maximum of 40 hours.
  - b. Comp. time usage shall not be reasonably denied if operations will not be adversely affected.
  - c. Upon separation from the District, employees shall be paid 100% of their accrued comp. time balance at their then base hourly rate of pay.

## **E. OVERTIME EXEMPT POSITIONS**

Employees in positions listed in the management section of the District's salary table are exempt and not eligible to receive overtime compensation.

# F. OVERTIME ELIGIBLE POSITIONS

Employees in positions in the District's salary table that are not in the management section are non-exempt and eligible to receive overtime compensation.

# G. OUT-OF-CLASS/ACTING ASSIGNMENTS

An out-of-class (OOC) assignment is a temporary assignment of a regular, non-probationary, employee to a higher-level classification. Employees placed in an OOC assignment must meet the minimum qualifications of the higher-level position and the OOC assignment may end at any time without advance notice or right of appeal. No single OOC assignment shall exceed a period of 960 hours within 12 months.

#### 1. PARTIAL ASSIGNMENT

When a supervisor/manager is going to be away from the office and unavailable for more than one day, he or she may request approval from the General Manager to have a qualified employee serve in a partial out-of-class assignment in the

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supervisor's/manager's absence.

a. The employee approved for an OOC assignment shall receive an additional 15% out-of-class pay.

b. Partial out-of-Class pay is only provided for time actually worked. Employees will not receive out-of-class pay while on paid time off (e.g. vacation or sick leave) and/or for a District-observed paid holiday, unless they are called into work on a Districtobserved paid holiday.

#### 2. FULL ASSIGNMENT

An employee will serve in a full out-of-class assignment, assuming 100% of the higher position duties, for a vacant position for which there is an active recruitment to fill the position.

a. As defined by Gov. Code 20630, the total hours worked by an employee serving in a full out-of-class assignment are reportable as special compensation to CalPERS and include: holidays, sick leave, industrial disability leave, compensatory time off, and leave of absence.

#### H. TIMEKEEPING REQUIREMENTS

All employees are required to accurately enter their hours worked in the District's timekeeping system in order to generate their timecard for their supervisor's/manager's approval.

- 1. Employee time from 1 to 7 minutes shall be rounded down, and thus not counted as hours worked, but employee time from 8 to 14 minutes must be rounded up and counted as a quarter hour of work time.
- 2. Falsifying information entered into the timekeeping system shall be grounds for discipline.
- 3. Failure by an employee to regularly and timely complete and submit their timecard for their supervisor's/manager's approval may be grounds for discipline.

# <u>SECTION 4 – DEMOTION, TRANSFER, LAYOFF, RESIGNATION/RETIREMENT NOTIFICATION, REINSTATEMENT, JOB ABANDONMENT</u>

#### A. DEMOTION

An employee who is voluntarily demoted to a lower classification for which they meet all the requirements, shall be paid at the rate of pay for the lower position that is closest to their rate of pay of the position they previously held.

## B. TRANSFER

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The District may transfer an employee at any time, whether temporarily or permanently. Whenever possible, an employee being transferred will receive five working days' notice.

#### C. LAYOFF POLICY AND PROCEDURE

- 1. Whenever a layoff becomes necessary due to a legitimate reason, such as lack of appropriate funds, curtailment or lack of work, an employee may be laid off or demoted without disciplinary action and without right of appeal.
- 2. Employees to be laid off will be given, whenever possible, at least fourteen calendar days' prior notice.
- 3. Employees will be laid off in the inverse order of their seniority in their classification, with the lowest seniority being laid off first. In cases where the District determines that seniority is equal between two or more employees, past performance as evidenced by, among other factors, the employee's performance evaluations, shall be considered.
- 4. Within each class, employees will be laid off in the following order, unless special skills are required: temporary, part-time, probationary, and regular.
- 5. In the event of a layoff, employees who have been promoted during their service with the District may demote to a former classification they formerly held, if there is a vacancy.
- 6. A regular employee who is laid off shall be placed on a re-employment list for two years from the date of layoff for the position they held. If a vacancy becomes available over the course of the re-employment list's two years, an employee on the list shall be offered to fill the vacant position before a recruitment is conducted. The employee must still meet all necessary requirements for the position to which he or she is to be reemployed, with or without reasonable accommodation.

# D. <u>RESIGNATION/RETIREMENT NOTIFICATION</u>

An employee wishing to resign or retire in good standing shall submit a written or emailed notification at least 2 weeks prior to the effective date of resignation/retirement. The District will pay an employee for all hours worked and any applicable and available leave balances on the next regular payday following their resignation/retirement.

A one-time payment of \$500 shall be included in the employee's final check if they provide the District with a 30-day written notice of their pending resignation/retirement date. A one-time payment of \$1,000 shall be included in the employee's final check if they provide the District with a minimum 90-day written notice of their pending resignation/retirement date. In either case, if the employee provides said notice, but resigns/retires before the end of the 30 or 90 days, they will not be eligible to receive the one-time payment.

## E. REINSTATEMENT

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An employee who has resigned in good standing with the District may be considered for reinstatement for up to two years after their resignation, upon approval of the General Manager. The employee will be reinstated to the salary range and step closest to that which they held at the time of their resignation and will receive a new anniversary date as the first date of employment upon reinstatement. The reinstated employee will serve a new initial probationary period.

# F. JOB ABANDONMENT

Except as otherwise provided by law including, but not limited to, federal and state provisions related to return from military leave, failure by an employee to return to duty or notify the District of their intent to return to duty within 48 hours of the date he/she is scheduled to return from any type of leave shall be considered an automatic resignation and the employee shall be notified of their automatic resignation from District employment. The District will consider evidence of extenuating circumstances if it is submitted by the employee to the District within ten calendar days of the postmark of the District notice.

## <u>SECTION 5 – EMPLOYEE BENEFITS</u>

# A. <u>ELIGIBILITY FOR MEDICAL/DENTAL/VISION BENEFITS</u>

- 1. New regular full-time employees and their qualified dependents are eligible for health, dental and vision benefits on the first day of the month following their date of hire and upon proper application and acceptance, as set forth in the agreement between the District and ACWA/JPIA for the benefit plan year that begins January 1 and ends December 31 of each year. For the purpose of these benefits, full-time is defined as an employee who works at least 24 work hours per workweek.
- 2. Employees are responsible for providing the necessary notification to Human Resources within 30 days of a qualifying event in order to properly add or terminate coverage for a qualified dependent.
  - a. An employee who fails to remove a dependent who is no longer eligible for coverage under the District plan/s, shall be responsible for repayment of all premiums paid by the District, retroactive to the loss of qualifying coverage date.

## **B. COBRA COVERAGE**

Upon an employee's separation from District employment, or the loss of a dependent's qualifying medical/dental/vision coverage, employees will receive information on COBRA (Consolidated Omnibus Budget Reconciliation Act), the Federal law that offers continuation coverage options at the individual's expense for a limited duration.

## C. CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM (CALPERS)

The District participates in the California Public Employees' Retirement System (CalPERS).

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- CLASSIC MEMBERS. Employees hired at the District before January 1, 2013 are considered "classic members" and contribute 8% of their salary, with the following provisions under the District's contract with CalPERS:
  - a. Pre-Retirement Option 2W Benefit;
  - b. Retirement Benefit Formula of 2.5% at age 55; and
  - c. Single Highest Year Final Compensation Option.
- 2. **PEPRA MEMBERS**. Employees hired on or after January 1, 2013 who are also "new members" will contribute 50% of the normal cost established by CalPERS pursuant to the Public Employees' Pension Reform Act (PEPRA), with the following provisions under the District's contract with CalPERS:
  - a. Pre-Retirement Option 2W Benefit;
  - b. Retirement Benefit Formula of 2% at age 62; and
  - c. Average of Three Highest Years' Compensation.

# D. SOCIAL SECURITY/FICA

Since April 20, 1951, all employees of the District have been participants in the Federal Social Security Program. Payroll deductions are taken from each employee's pay and matching contributions are made by the District.

## E. <u>HEALTH REIMBURSEMENT ACCOUNT (HRA)</u>

Employees retiring after age 50, with 10 or more years of continuous employment, may be eligible to participate in the District's HRA, as detailed in the current memoranda of understanding and plan document on file with Human Resources.

## F. EDUCATIONAL ASSISTANCE/TUITION REIMBURSEMENT

The costs for tuition, books, supplies and equipment necessary for class are considered qualifying educational expenses eligible for reimbursement. Eligible expenses also include student activity fees that all students are required to pay to enroll in or attend the school. The following expenses are not considered qualified educational expenses:

- · Meals
- Lodging
- Insurance
- Medical expenses (including student health fees)
- Transportation (including parking-related fees)
- · Education involving sports, games, hobbies (unless job-related)

## G. WORKERS' COMPENSATION

- 1. An employee who sustains a work-related injury or illness shall be covered by the District's workers' compensation program.
- 2. An employee who cannot work as a result of a work-related injury or illness, shall receive

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workers' compensation payments of 2/3 of their regular earnings, with the remaining 1/3 supplemented by an employee's available sick leave hours, for a total not to exceed 100% of their pre-injury/illness earnings. If an employee's sick leave is exhausted, their other available leave hours (i.e., vacation/comp. time) shall be used before the employee enters into a leave without pay status.

- 3. If an employee is injured while at work and needs to be treated by a doctor on the date of the injury, the District will compensate the employee for time spent at the appointment during regular work hours; the employee does not need to use their own available sick leave hours for the appointment.
- 4. Beyond the date of injury, an employee's sick leave shall be used for on-duty hours used for medical evaluations, treatments, or other medical related activities associated with a worker's compensation illness or injury. If the employee's sick leave balance is exhausted, another paid leave (e.g., vacation/comp. time) shall be used.
- 5. When an employee is injured on the job and, according to their physician, is able to return to work with temporary modifications to their job duties, the District will make every effort to place the employee in a modified assignment until he or she is released back to full duty. The nature of the assignment will depend on the physical restrictions of the employee as stated by the treating physician and the availability of a modified position in the employee's normal department or another department that is consistent with the physical restrictions. An employee's acceptance of a modified duty assignment, if available, will be mandatory.

## **SECTION 6 – ATTENDANCE & LEAVES**

## A. <u>ATTENDANCE REQUIREMENTS</u>

Not reporting to work as scheduled, arriving late to work or leaving work early without advance notice and approval from an employee's supervisor/manager, or their designee, is prohibited and is subject to discipline, up to and including termination.

## **B. SICK LEAVE**

Regular and probationary employees will accrue 3.69 hours of sick leave per pay period. Sick leave usage shall be allowed for the following qualifying reasons:

- For the employee's own illness or injury.
- For the employee's own diagnosis, care, or treatment of an existing health condition; or preventative care, including medical and dental appointments.
- For the diagnosis, care, or treatment of an existing health condition or preventative care for an employee's family member, including: parent, parent-in-law, child, spouse, domestic partner, grandparent, grandchild, or sibling.
- To obtain relief or services related to being the victim of domestic violence, sexual assault, or stalking, including the following, with appropriate certification of the need for such services:

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- A temporary restraining order or restraining order.
- Other injunctive relief to help ensure the health, safety or welfare of themselves or their children.
- To seek medical attention for injuries caused by domestic violence, sexual assault or stalking.
- To obtain services from a domestic violence shelter, program, or rape crisis center as the result of an act of domestic violence, sexual assault, or stalking.
- To obtain psychological counseling related to an experience of domestic violence, sexual assault, or stalking.
- To participate in safety planning and other actions to increase safety from future domestic violence, sexual assault, or stalking, including temporary or permanent relocation.

In accordance with California Kin Care Law, regular full-time employees may use up to ½ of their annual accrued total sick leave to care for a family member. If an employee's sick leave balance is exhausted, another paid leave (e.g. vacation, comp. time) will be used.

A sick leave absence of more than 40 hours resulting from an employee's non-work-related injury or illness will require that the employee submit a doctor's note to human resources upon their return to work.

Any suspected abuse of sick leave usage is subject to discipline, up to and including termination.

#### C. VACATION LEAVE

Each regular and probationary employee will accrue vacation leave as follows:

1 through 5 years = 4.00 hours per pay period

After 5 years = 4.62 hours per pay period effective on 5th anniversary

After 10 years = 6.15 hours per pay period effective on 10th anniversary

After 15 years = 7.69 hours per pay period effective on 15th anniversary

After 19 years = 8.00 hours per pay period effective on the 20<sup>th</sup> anniversary

- 1. The General Manager may grant a newly hired employee a higher starting vacation accrual rate, up to a maximum of 8 hours per pay period.
- 2. The General Manager may grant a newly-hired employee a starting vacation balance/bank of up to 40 hours.
- 3. An employee may elect to use accrued vacation for scheduled medical, dental or vision appointments, evaluations or associated activities if they have exhausted their sick leave balance.

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4. Employees who terminate their employment with the District shall be paid for all accrued and available vacation leave. If an employee's last day of employment with the District falls within the middle of a pay period, their vacation leave hours accrued for that pay period will be prorated accordingly.

## D. EXECUTIVE LEAVE

Management employees accrue 1.54 hours of executive leave per pay period, up to a maximum of 120 hours. Once an employee reaches the maximum accrual of 120 hours, they will stop accruing executive leave until their balance is below 120 hours. Half (½) of an employee's executive leave balance shall be cashed out upon voluntary termination or retirement.

## **E. ADMINISTRATIVE LEAVE**

The District has the right to place an employee on paid administrative leave at any time, pending investigation of misconduct, potential disciplinary action, or other reasons that the General Manager or Human Resources Manager, in their discretion, believes warrant such leave. The employee has no right to appeal the decision to place the employee on paid administrative leave. An employee on paid administrative leave is required to comply with all lawful orders of the District.

#### F. SCHOOL OR CHILDCARE PROVIDER ACTIVITIES LEAVE

School or child care provider activities leave is the allowable use of the employee's existing leave credits to attend school or child care provider activities; to enroll or reenroll a child in a school or with a licensed child care provider; or to address a school or child care provider emergency.

A regular employee who is a parent, guardian, stepparent, foster parent or grandparent with custody, or who stands in loco parentis, of a child enrolled in grades K through 12 of a public or private school, or in a licensed child day care facility, is eligible for school or child care provider activities leave.

An employee may use up to 40 hours of their existing vacation, sick leave, or compensatory time hours per calendar year, but not more than 8 hours in any single calendar month, regardless of the number of children the employee may have. If the employee does not have sufficient paid leave available, they shall be allowed to take unpaid personal leave. The 8 hour per month limitation does not apply for leave to address a school or child care provider emergency. An emergency means that an employee's child cannot remain in school or with a child care provider due to one of the following:

• The school or child care provider has requested that the child be picked up, or has an attendance policy, excluding planned holidays, that prohibits the child from attending or requires the child be picked up from the school or child care provider;

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- Behavioral or discipline problems;
- Closure or unexpected unavailability of the school or child care provider, excluding planned holidays; and/or
- A natural disaster, including, but not limited to, fire, earthquake or flood.

Employees are required to give 48 hours advance notice, unless it is a school or child care provider emergency as indicated above, of their desire to take school or child care provider activities leave. Advance notice of less than 48 hours may only be given with approval by the District. The District may also require that the employee provide documentation verifying participation in school or child care provider activities.

## G. <u>HOLIDAY LEAVE</u>

## 1. ACTUAL HOLIDAY DATES

Following are the actual holiday dates, which may differ from the District's observed holiday date, as described below: New Year's Day - January 1, Martin Luther King, Jr. Day - 3rd Monday in January, Presidents' Birthday - 3rd Monday in February, Memorial Day - Last Monday in May, Independence Day - July 4, Labor Day – 1st Monday in September, Veterans Day - November 11, Thanksgiving Day – 4<sup>th</sup> Thursday in November, Day after Thanksgiving – 4<sup>th</sup> Friday in November , Christmas Eve - December 24, Christmas Day - December 25, and New Year's Eve Day - December 31.

## 2. DISTRICT OBSERVED HOLIDAYS

Any of the actual holiday dates listed above that fall on a Saturday shall be observed (i.e., District offices will be closed) on the preceding Friday. Any of the above holidays that fall on a Sunday shall be observed on the following Monday.

## 3. HOLIDAY PAY

An employee whose regularly scheduled work day falls on an actual holiday date as listed above in "1" above, **not** the date that the District observes the holiday, shall be paid for their actual hours worked, plus holiday pay for their regular hours for that day.

An employee contacted outside of their regular work hours to assist in emergency repairs on an actual holiday, as listed in "1" above, not the date that the District observes the holiday, shall be paid double-time for hours worked, with a guaranteed minimum of two hours of double time.

For an employee on a 9/80 work schedule, when a holiday falls on their regular Friday off, the holiday will be observed and the employee will have the following Monday off.

To be eligible for holiday pay, an employee must be in paid status in the in the pay period that includes the holiday.

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#### H. BEREAVEMENT LEAVE

In the event of a death in the family, regular and probationary employees shall be eligible for up to 3 working days off with pay to attend the funeral or make funeral arrangements, subject to the following provisions:

- The relatives designated shall include child, parent, spouse, sibling, grandparent, grandchild, aunt/uncle, niece/nephew, cousin, and domestic partner. It shall also include "in-law" relatives and those relationships generally called "step."
- Bereavement leave is not compensable for days falling outside an employee's regular work schedule.
- All requests for bereavement leave shall be made in writing as soon as practical but in no event later than the first day back to work, and shall be subject to approval of the human resources manager.

# I. CALIFORNIA FAMILY RIGHTS ACT (CFRA) & FAMILY AND MEDICAL LEAVE ACT (FMLA)

The District will comply with the California Family Rights Act and the Federal Family and Medical Leave Act laws.

- **1. ELIGIBILITY.** Employees who have been employed with the District for at least 12 months, and have at least 1,250 hours of service in the prior 12 months immediately preceding the requested leave, may request an unpaid job-protected leave of absence for up to 12 weeks (i.e., 480 hours). If in any case both parents are employees of the District and entitled to leave in connection with the birth, adoption or foster care of a child, the parents are limited to a combined 12 weeks total in a 12 month period.
- **2. LEAVE ENTITLEMENT.** Eligible employees may take up to 12 workweeks of leave in a 12-month period for one or more of the following reasons:
  - The birth of a son or daughter or placement of a son or daughter with the employee for adoption or foster care;
  - To care for a spouse, son, daughter, or parent who has a serious health condition;
  - For a serious health condition that makes the employee unable to perform the essential functions of his or her job; or
  - For any qualifying exigency arising out of the fact that a spouse, son, daughter, or parent is a military member on covered active duty or call to covered active duty status.

The District will continue to pay the employee's insurance premiums during their qualified leave; however, if an employee does not have, or has exhausted, available leave hours and enters into an unpaid status, all rules outlined in the below section, Leave Without Pay, will apply for the period of leave when the employee is on without pay status.

#### 3. LEAVE NOTIFICATION REQUIREMENTS

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Employees must provide enough information for the human resources manager to reasonably determine whether the CFRA/FMLA may apply to the leave request. Employees must request leave 30 days in advance when the need for leave is foreseeable. When the need for leave is foreseeable less than 30 days in advance or is unforeseeable, employees must provide notice as soon as possible and practicable under the circumstances. When an employee seeks leave for a CFRA/FMLA-qualifying reason for the first time, the employee need not expressly assert CFRA/FMLA rights or even mention the CFRA/FMLA. If an employee later requests additional leave for the same qualifying reason, the employee must specifically reference either the qualifying reason for leave or the need for FMLA leave.

#### 4. COMPENSATION DURING LEAVE

The employee must first utilize all accumulated sick leave and may elect to use any available vacation and/or compensatory time before being placed in a leave without pay status. All rules outlined in the below section, Leave Without Pay, will apply for the period of CFRA/FMLA leave when the employee is in unpaid status.

An employee may be eligible to receive supplement benefits/payments directly through California's SDI program, into which all District employees contribute. It is the employee's responsibility to apply for this benefit and to provide human resources with supporting documentation to determine how much of their SDI benefit can and should be supplemented to get them to 100% of their usual earnings.

# J. PREGNANCY DISABILITY LEAVE

An employee who is disabled because of pregnancy, miscarriage, abortion, childbirth, or a related medical condition is entitled to job-protected, pregnancy disability leave pursuant to CFRA/FMLA.

#### 1. NOTICE AND CERTIFICATION REQUIREMENTS

Notice and certification requirements are as those listed above CFRA/FMLA.

#### 2. COMPENSATION DURING LEAVE

The employee must first utilize all accumulated sick leave and may elect to use any available vacation and/or compensatory time before being placed in a leave without pay status. All rules outlined in the below section, Leave Without Pay, will apply for the period of CFRA/FMLA leave when the employee is in unpaid status.

An employee may be eligible to receive supplement benefits/payments of approximately 60% to 70% of their salary directly through California's SDI program, into which all District employees contribute. It is the employee's responsibility to apply for this benefit and to provide human resources with supporting documentation to determine how much of their SDI benefit can and should be supplemented to get them to 100% of their usual earnings.

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#### 3. REINSTATEMENT

Upon the expiration of job-protected leave, the employee will be reinstated in her original position.

# K. PAID FAMILY LEAVE (PFL)

PFL is a benefit through California's SDI program, into which all District employees contribute, of approximately 60% to 70% of an employee's salary for up to eight weeks and allows mothers and fathers time to bond with a new child within the child's first year. It can be used to bond with a biological, foster, or adopted child.

The District requires that an employee whose PFL does not immediately follow CFRA/FMLA leave, during which they already would have supplemented their job-protected leave with available sick/vacation hours, use 80 hours of vacation prior to receiving PFL benefits.

It is the employee's responsibility to apply for this benefit and to provide human resources with supporting documentation to determine how much of their SDI benefit can and should be supplemented to get them to 100% of their usual earnings whenever possible. The employee must first utilize all accumulated sick leave and may elect to use any available vacation and/or compensatory time before being placed in a leave without pay status. All rules outlined in the below section, Leave Without Pay, will apply for the period of PFL when the employee is in unpaid status.

## L. MILITARY LEAVE

The administration of military leave shall conform to both state and federal laws including, but not limited to, the requirements of the California Military & Veterans Code and the federal Uniformed Services Employment and Reemployment Rights Act of 1994 (USERRA). Such employee shall be entitled to the applicable leaves of absence and employment and reemployment rights and privileges provided by the Military & Veterans Code of the State of California and USERRA. The employee must provide reasonable advance notice of the need for military leave and must provide the District with a copy of all military orders. An employee ordered to active duty for training purposes in the U.S. armed forces, will be paid the difference between their District salary and the basic pay received for active military duty for a maximum of 10 working days per year.

## M. JURY DUTY & COURT APPEARANCES

Employees shall be compensated at their base hourly rate of pay for serving jury duty during the employee's regularly scheduled work hours. In order to be compensated for jury duty leave, the employee must submit to human resources a copy of their jury duty summons, along with their time-in/time-out tracking sheet as provided by the court.

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If the jury duty assignment is not for an entire day, as verified by the court's time clock record, and there are still at least four hours remaining to their normal work shift, the employee must report back to the District to complete their normal shift after being released by the court.

If the employee is required to report to the court house at least two and one-half hours after his or her scheduled start time, they should report to work at the beginning of his or her normal work shift. The supervisor will make sure that the employee is released from work to report to the appropriate court at the required time.

If the employee is placed by the court on "phone standby," the employee should report to work at the beginning of their normal work shift. The supervisor will make sure that the employee can make the phone call and that the employee is released from work to report to the court, if necessary, at the required time.

An employee subpoenaed to appear in court in a matter unrelated to their District job duties or because of civil or administrative proceedings that they initiated does not receive compensation for time spent related to those proceedings. An employee may request to receive time off without pay, or may use accrued vacation time or other eligible time for time spent related to those proceedings. The time spent in these proceedings is not considered work time.

## N. TIME OFF TO VOTE

Employees are eligible for up to two hours paid time off for the purpose of voting only if they do not have sufficient time outside of working hours, during the polls' operating hours of 7:00 am to 8:00 pm, to vote on Election Day. In these cases, an employee may take as much time as they need to vote, but only two hours of that time will be paid by the District.

## O. TIME OFF FOR CERTIFICATION TESTING

Employees are eligible for up to four hours paid time off during their regularly scheduled working hours to take an exam/test for job-related certifications. The employee must first receive prior approval from their supervisor/manager to ensure that the exam/test is job-related and that the employee's absence will not cause an undue operational staffing hardship. If there is a staffing hardship, the employee's supervisor/manager may request that the employee reschedule their exam/test for a later date.

# P. LEAVE WITHOUT PAY

Leave without pay may be granted by the General Manager. The employee's accrued leave shall be used before entering into an unpaid status and leave hours will not accrue while an employee is on unpaid leave. After 30 days of continuous leave without pay, the employee shall reimburse the District for medical, dental, and vision benefits.

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## **SECTION 7 – STANDARDS OF CONDUCT**

## A. UNLAWFUL DISCRIMINATION AND HARASSMENT & RETALIATION POLICY

#### 1. PURPOSE

The Fallbrook Public Utility District ("District") has a strong commitment to prohibiting and preventing discrimination, harassment, and retaliation in the workplace. The District has zero tolerance for any conduct that violates this policy. Conduct need not rise to the level of a violation of state or federal law to violate this policy. Instead, a single act can violate this policy and provide grounds for discipline or other appropriate sanctions. This policy establishes a complaint procedure for investigating and resolving internal complaints of discrimination, harassment, and retaliation. The District encourages all covered individuals to report any conduct they believe violates this policy as soon as possible.

The District prohibits any retaliation against an employee because they filed or supported a complaint or because they participated in the complaint resolution process. Individuals found to have retaliated in violation of this policy will be subject to appropriate sanctions or disciplinary action, up to and including termination.

## 2. EMPLOYMENT DECISIONS AND PRACTICES

The District affords equal employment opportunity for all qualified employees and applicants as to all terms of employment including compensation, hiring, training, dismissal, promotion, transfer, layoff, recall, and discipline. The District prohibits discrimination against employees or applicants for employment on the basis of race, color, religious creed, sex, national origin, age (40 and over), physical or mental disability, medical condition, marital status, sexual orientation, genetic information, gender, gender identity, gender expression, military and veteran status, or any other basis protected by law.

Employees, volunteers, or applicants who believe they have experienced any form of employment discrimination or abusive conduct are encouraged to report the conduct immediately by using the complaint procedures provided in this policy, or by contacting the U.S. Equal Employment Opportunity Commission, or the California Department of Fair Employment and Housing.

Absent undue hardship or direct threats to the health and safety of employee(s), the District provides employment-related reasonable accommodations to:

a. Qualified individuals, applicants and employees, with disabilities to enable them to perform essential job functions;

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- b. Employees with conditions related to pregnancy, childbirth, or a related medical condition, if so requested, and with the advice of a health care provider;
- c. Employee victims of domestic violence, sexual assault, or stalking to promote the safety of the employee victim while at work; and
- d. Employees who request reasonable accommodation to address a conflict between religious belief or observance and any employment requirement.

## 3. PROTECTED CLASSIFICATION

The District strictly prohibits discrimination, harassment, or retaliation because of an individual's protected classification. "Protected classification" includes sex, race, religious creed, color, age (over forty), national origin, ancestry, marital status, medical condition, genetic information, sexual orientation, gender, gender identity, gender expression, physical or mental disability, military and veteran status, or any other basis protected by law.

This policy prohibits discrimination, harassment, and retaliation because: 1) of an individual's protected classification; 2) the perception that an individual is in a protected classification; or 3) the individual associates with a person who has or is perceived to be in a protected classification. Such harassment by employees and non-employees is not only unlawful, but it may result in high turnover, absenteeism, low morale and productivity, and an uncomfortable work environment.

#### 4. COVERED INDIVIDUALS

This policy applies to all terms and conditions of employment, internships, and volunteer opportunities, including, but not limited to, recruitment, testing, selection, hiring, placement, promotion/demotion, disciplinary action, transfer, layoff, recall, leave of absence, compensation, termination, rates of pay, benefits and selection for training. This policy applies to all applicants, employees regardless of rank or title, elected and appointed officials, interns, volunteers, and contractors.

## 5. PROTECTED ACTIVITY

This policy prohibits discrimination, harassment, or retaliation because of an individual's protected activity. Protected activity includes making a request for an accommodation for a disability; making a request for accommodation for religious beliefs; making a complaint under this policy; opposing violations of this policy; or participating in an investigation under this policy.

#### 6. DISCRIMINATION DEFINED

This Policy prohibits treating covered individuals differently and adversely because of the individual's protected classification, actual or perceived; because the individual associates with a

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person who is member of a protected classification, actual or perceived; or because the individual participates in a protected activity as defined in this Policy.

#### 7. HARASSMENT DEFINED

Harassment includes, but is not limited to, the following types of behavior taken because of a person's actual or perceived protected classification:

- a. Speech, such as epithets, derogatory comments or slurs, and propositioning on the basis of a protected classification.
- b. Physical acts, such as assault, impeding or blocking movement, offensive touching, or physical interference with normal work or movement. This includes, but is not limited to, pinching, grabbing, patting, or making explicit or implied job threats or promises in return for submission to physical acts.
- c. Visual acts, such as derogatory posters, cartoons, emails, pictures or drawings related to a protected classification.
- d. Unwanted sexual advances, requests for sexual favors and other acts of a sexual nature where:
  - Submission to the offensive conduct is an explicit or implicit term or condition of employment;
  - ii. Submission to, or rejection of, the offensive conduct forms the basis for an employment decision affecting the employee; or
  - iii. The offensive conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creates an intimidating, hostile, or offensive working environment.

#### 8. GUIDELINES FOR IDENTIFYING HARASSMENT

Harassment includes any conduct that would be unwelcome or unwanted to an individual of the recipient's same protected classification. The following guidelines to determine if conduct is unwelcome or unwanted should be followed:

- a. It is no defense that the recipient "appears" to have consented to the conduct at issue by failing to protest about the conduct. A recipient may not protest for many legitimate reasons, including the need to avoid being insubordinate or to avoid being ostracized or subjected to retaliation.
- b. Simply because no one has complained about a joke, gesture, picture, physical contact, or comment does not mean that the conduct is welcome. Harassment can evolve over time. Small, isolated incidents might be tolerated up to a point. The fact that no one has yet complained does not preclude someone from complaining if the conduct is repeated in the future.
- c. Even visual, verbal, or physical conduct between two people who appear to welcome the conduct can constitute harassment of a third person who witnesses the conduct or learns about the conduct later. Conduct can constitute harassment even if it is not directed explicitly or specifically at a particular individual.
- d. Conduct can constitute harassment even if the individual has no intention to harass. Even well-intentioned conduct (e.g., gifts, over-attention, endearing nicknames, hugs) can violate this policy if

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the conduct is directed at, or implicates a protected classification, and if an individual would find it offensive.

#### 9. RETALIATION DEFINED

Retaliation occurs when adverse conduct is taken against a covered individual because of the individual's protected activity as defined in this policy. "Adverse conduct" may include but is not limited to: disciplinary action, counseling, taking sides because an individual has reported discrimination or harassment; spreading rumors about a complainant or about someone who supports or assists the complainant; shunning or avoiding an individual who reports discrimination or harassment; or making real or implied threats of intimidation to prevent or deter an individual from reporting discrimination or harassment.

#### 10. REPORTING AND COMPLAINT PROCEDURE

A covered individual who believes he/she has been the subject of discrimination, harassment, or retaliation may make a complaint, orally or in writing, to *any* supervisor, manager, or department head, without regard to any chain of command, or to the Human Resources Manager.

Supervisors and managers who receive complaints or who observe or hear of discriminating, harassing, or retaliating conduct shall immediately inform the Human Resources Manager.

Upon receipt of a complaint, the Human Resources Manager will complete and/or delegate the following steps:

- a. Provide a copy of this policy to the complainant, if he/she is not already aware of the Policy and inform the complainant of the steps the District intends to take in response to the complaint.
- b. Authorize and supervise the investigation of the complaint and/or investigate the complaint. The investigation will usually include interviews with: 1) the complainant; 2) the accused; and 3) other persons who have relevant knowledge concerning the allegations in the complaint.
- c. Review the factual information gathered through the investigation to determine whether the alleged conduct violates the policy giving consideration to all factual information, the totality of the circumstances, including the nature of the conduct, and the context in which the alleged incidents occurred.
- d. Report a summary of the determination as to whether this policy has been violated to appropriate persons. If discipline or sanctions are imposed, the level of discipline or sanctions will not be communicated to the complainant.
- e. If conduct in violation of this policy occurred, take or recommend to the appointing authority prompt and effective remedial action. The remedial action will be commensurate with the severity of the offense.
- f. Inform the complainant of the conclusion of the investigation.
- g. Take reasonable steps to protect the complainant from further harassment, discrimination, or retaliation.

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If the Human Resources Manager is accused, or is a witness to the events at issue, an individual with higher authority will complete and/or delegate the following steps. If the complaint is against the General Manager, the Human Resources Manager should route the complaint to the President of the Board of Directors.

#### 11. PROACTIVE APPROACH

The District takes a proactive approach to potential policy violations and will conduct an investigation if a supervisory or management employee becomes aware that discrimination, harassment, or retaliation may be occurring, regardless of whether the recipient or third party reports a potential violation.

Every reported complaint of harassment will be investigated immediately, as confidentially as the fact gathering allows, thoroughly, objectively, and completely. In addition, the District will not tolerate any form of retaliation against any employee for making a complaint or cooperating in the investigation of a complaint. Supervisors are responsible for ensuring employees under their supervision do not engage in retaliation against an employee for making a complaint, or for participating as a witness in an investigation. Reports of retaliation can be made to a supervisor, manager, or the Human Resources Manager. Due to the serious nature of harassment, the District recognizes that false accusations can have serious consequences and therefore those who make false allegations may also be subject to disciplinary action.

## 12. OPTION TO REPORT TO OUTSIDE ADMINISTRATIVE AGENCIES

An individual has the option to report discrimination, harassment, or retaliation to the U.S. Equal Employment Opportunity Commission (EEOC) or the California Department of Fair Employment and Housing (DFEH). These administrative agencies offer legal remedies and a complaint process. The nearest offices are listed on the Internet, in the government section of the telephone book, or employees can check the posters that are located on District bulletin boards for office locations and telephone numbers.

#### 13. CONFIDENTIALITY

The District will make every effort to assure the confidentiality of complaints made under this policy to the greatest extent allowed by law; however, complete confidentiality cannot occur due to the need to investigate fully and the duty to take effective remedial action. The District prohibits an employee interviewed during the course of an investigation from attempting to influence any potential witness while the investigation is ongoing. An employee may discuss their interview with a designated representative. The District will not disclose a completed investigation report except as it deems necessary to support a disciplinary action, to take

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remedial action, to defend itself in adversarial proceedings, or to comply with the law or court order.

#### 14. **RESPONSIBILITIES**

Each non-manager or non-supervisor is responsible for:

- a. Treating all individuals in the workplace or on worksites with respect and consideration.
- b. Modeling behavior that conforms to this policy.
- c. Participating in periodic training.
- d. Cooperating with the District's investigations pursuant to this Policy by responding fully and truthfully to all questions posed during the investigation.
- e. Taking no actions to influence any potential witness while the investigation is ongoing.
- f. Reporting any act he/she believes in good faith constitutes discrimination, harassment, or retaliation as defined in this policy, to their immediate supervisor, manager, or the Human Resources Manager.

In addition to the responsibilities listed above, each manager and supervisor is responsible for:

- a. Immediately reporting potential violations of this policy of which they become aware to the Human Resources Manager, regardless of whether a complaint has been submitted.
- b. Informing employees of this Policy.
- c. Taking all steps necessary to prevent discrimination, harassment, and retaliation from occurring, including monitoring the work environment and taking immediate appropriate action to stop potential violations, such as removing inappropriate pictures or correcting inappropriate language.
- d. Receiving complaints in a fair and serious manner, and documenting steps taken to resolve complaints.
- e. Following up with those who have complained to ensure that the behavior has stopped and that there are no reprisals.
- f. Informing those who complain of harassment, discrimination, or retaliation of their option to contact the EEOC or DFEH regarding alleged policy violations.
- g. Assisting, advising, or consulting with employees and the Human Resources Manager regarding this policy.
- h. Assisting in the investigation of complaints involving employee(s) in their departments and, when appropriate, if the complaint is substantiated, recommending appropriate corrective or disciplinary action in accordance with these policies, up to and including termination.
- i. Implementing appropriate disciplinary and remedial actions.
- j. Participating in periodic training and scheduling employees for training.

# 15. DISCIPLINE

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Individuals found to have violated this policy will be subject to appropriate sanction or disciplinary action, up to and including termination. With regard to acts of harassment by customers or vendors, corrective action within the reasonable control of the District will be taken after consultation with the appropriate management personnel.

#### 16. EMPLOYEE ACCEPTANCE OF POLICIES

All employees are required to read and request necessary clarification of this policy. Each employee is required to sign a statement of receipt acknowledging that: a) he/she has received a copy or has received access to this policy; and b) understands that he/she is responsible to read and become familiar with the contents and any revisions to this policy. Employees with questions concerning this policy, should contact the Human Resources Manager.

#### 17. TRAINING DIRECTIVE

Pursuant to AB 2053, all supervisory employees will receive, at least every two years, a minimum of two hours of interactive training and education regarding the prevention of sexual harassment and abusive conduct in the workplace. The training and education shall include information and practical guidance regarding the federal and state statutory provisions concerning the prohibition against and the prevention and correction of sexual harassment and the remedies available to victims of sexual harassment in employment. The training and education shall also include practical examples aimed at instructing supervisors in the prevention of discrimination, harassment, and retaliation, and shall be presented by trainers or educators with knowledge and expertise in the prevention of discrimination, harassment, and retaliation.

The General Manager or their designee will send written notification of the mandatory training to all District supervisory employees. Each participant is responsible for knowing the contents of this policy and for using the information learned at mandatory trainings to provide periodic training to employees at safety meetings. Training will include the issue of harassment by a person providing services pursuant to a contract against district employees.

Employees whose job responsibilities include investigating complaints of discrimination, harassment, and retaliation will attend training seminars conducted by experienced educators and/or investigators to learn about discrimination, harassment, and retaliation in the workplace, investigation techniques, and prevention strategies.

#### **B. WORKPLACE SAFETY**

 The District is committed to the health and safety of its employees and to providing a safe work environment. Employees shall not be expected under any circumstances to perform work that violates any occupational health or safety standards.

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The District recognizes the need to comply with regulations governing accident, injury and illness prevention and to promote overall employee safety. The District has established a comprehensive, injury and illness program (IIPP), which contains, but is not limited to the following elements:

- Responsibilities of staff for program implementation;
- Procedures for identifying hazards and inspection methodology;
- Plans for correcting unsafe conditions or work practices;
- Vehicle and equipment use;
- Employee communication of safety concerns; and
- Safety recordkeeping.

A copy of the District's most current IIPP is provided to all employees upon hire and as updates are made to the program.

- 2. Safety articles and protective clothing must be worn consistently as required by the classification.
- 3. An employee must notify their supervisor/manager and the safety & risk officer of any work-related injury, accident and/or incident immediately, regardless of the severity.

## C. DRUG & ALCOHOL-FREE WORKPLACE

It is the policy of the District that no employee shall be under the influence of alcohol and/or legal or illegal drugs while on the job or while serving on standby. The District's **Drug & Alcohol-Free Workplace Policy** as it applies to all employees and the District's **DOT Alcohol and Controlled Substance Policy** as it applies to employees with commercial driver's license outline the specific requirements and consequences for violation/s of the policies.

## **SECTION 8 – GRIEVANCE PROCEDURE**

A grievance shall be considered as any matter for which appeal is not elsewhere provided concerning a dispute about the interpretation or application of the terms or conditions contained in an MOU, the Personnel Rules, or a District policy or procedure regarding the same. Timeframes, as set forth throughout the grievance procedure, may be extended by mutual agreement between the parties.

#### A. <u>PURPOSE</u>

To provide employees, either individually or through their association representative, with a means of obtaining further consideration of a complaint or issue after every reasonable effort has failed to resolve them through less formal discussion.

## B. PROCEDURE

## • STEP 1. FIRST LEVEL OF REVIEW - IMMEDIATE SUPERVISOR

An employee should first try to get their complaint/issue settled informally through discussion with their immediate supervisor within 15 business days of the occurrence of the event resulting in the grievance. If the employee is not in agreement with the outcome of the discussion, they have the right to file a formal grievance, in writing, to the Operations Manager or Human Resources Manager within 10 business days after receiving the informal decision of their immediate supervisor.

# • STEP 2. SECOND LEVEL OF REVIEW – OPERATIONS MANAGER OR HUMAN RESOURCES MANAGER

If an employee does not receive a satisfactory answer or resolution from their immediate supervisor, he will be allowed 10 business days to refer the grievance, in writing, to the Operations Manager, in the case of field personnel, or to the Human Resources Manager in the case of office personnel. The written grievance shall detail the facts upon which the grievance is based and be dated and signed by the employee. After receiving the written grievance, the Operations Manager or Human Resources Manager will promptly schedule a meeting to provide the employee an opportunity to present his appeal personally. The manager who met with the employee will provide a written response within 15 business days. If the employee does not agree with the decision reached, he/she may present the appeal in writing to the General Manager.

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#### STEP 3. THIRD LEVEL OF REVIEW - GENERAL MANAGER

The General Manager or his/her designated representative should discuss the grievance with the employee, his/her representative, if any, and with other appropriate persons. The General Manager may designate any person or persons to advise them concerning the appeal. The General Manager shall render their decision in writing to the employee within 10 business days after receiving the appeal. The decision at this step shall be final and conclusive for all parties.

# C. GRIEVANCE AGAINST GENERAL MANAGER

A grievance in which the General Manager is a party may be submitted to the President of the Board of Directors. The written grievance shall detail the facts upon which the grievance is based and be dated and signed by the employee. The grievance shall be submitted to the President of the Board of Directors within 15 business days of the event resulting in the grievance. The Board of Directors will investigate the grievance and may hold a formal or informal hearing at its discretion, unless waived by the employee. The Board of Directors shall submit its written decision within 10 business days. The decision of the Board of Directors is final.

Following submission of the General Manager's answer, and before going to Section 4, Advisory Arbitration, matters which are unresolved shall be discussed at a meeting between the parties during which all pertinent facts and information will be reviewed in an effort to resolve the matter.

- STEP 4. ADVISORY ARBITRATION. Any dispute or grievance which has not been resolved by the grievance procedure may be submitted to advisory arbitration by the Association Representative or the District within ten working days, following its termination in the grievance procedure. The following Advisory Arbitration procedures shall be followed:
  - (1) The requesting party will notify the other party in writing of the matter to be arbitrated and the contract provision(s) allegedly violated. Within 5 working days of the receipt of this notice, the parties may agree upon an arbitrator, or a panel of 3 arbitrators trained in conducting grievance hearings. If agreement on an arbitrator cannot be reached, the State Department of Industrial Relations shall be requested by either or both parties to provide a list of 5 arbitrators. Both the District and the Association shall have the right to strike 2 names from the list. The party requesting the arbitration shall strike the first name; the other party shall then strike one name. The process will be repeated and the remaining person shall be the arbitrator.
  - (2) The arbitrator shall hear the case within 20 working days after the arbitrator has been selected. The arbitrator may make a written report of their findings to the Association and the District within 15 working days after the hearing is concluded. The arbitrator shall make rules of procedure. The decision of the arbitrator shall be advisory to the General Manager who shall render a final decision within 10 working days. The arbitrator shall have no authority to amend, alter, or modify this agreement

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or its terms and shall limit recommendations solely to the interpretation and application of this agreement.

- (3) Each grievance or dispute will be submitted to a separately convened arbitration proceeding except when the District and the Association mutually agree to have more than one grievance or dispute submitted to the same arbitrator.
- (4) The District and the Association shall share the expense of arbitrators and witnesses and shall share equally any other expenses, including those of a stenographer, if required by either party. If either party elects not to follow the advisory decision rendered by the arbitrator, that party shall pay the entire cost of the arbitration process, including the expense of the arbitrator, witnesses, and/or stenographer.

## **SECTION 9 – DISCIPLINARY PROCEDURES**

Violations of the District's Personnel Rules, safety rules, criminal law, and/or actions which are insubordinate, flagrantly careless and/or incompetent, or otherwise prejudicial to the best interests of the District, will be subject to disciplinary action, up to and including termination.

While it is the District's intent to take a progressive approach to disciplinary matters, progressive discipline is not required depending on the severity of the employee's misconduct.

## A. DISCIPLINARY ACTIONS NOT SUBJECT TO NOTICE AND APPEAL PROCEDURES

The following disciplinary actions may be taken to address an employee's performance deficiencies and/or to address a violation as stated above: verbal counseling/warning, written warning, reassignment, or suspension without pay for up to 3 days.

## B. <u>DISCIPLINARY ACTIONS SUBJECT TO NOTICE AND APPEAL PROCEDURES</u>

The following disciplinary actions require that written notice of intent to discipline be given to the employee, with an opportunity for the employee to appeal the proposed discipline: suspension from duty without pay for 4 or more days, salary step reduction, demotion, or termination from District employment.

- C. <u>PROCEDURES</u>. A written notice of intent to discipline shall be provided to the employee not less than 10 business days prior to the effective date of the proposed disciplinary action and shall contain:
  - 1. Specific charges upon which action is based;
  - 2. The reasons why such action is being taken;
  - 3. Copies of the materials upon which the action is based;
  - 4. Information essential to give the employee a fair opportunity to answer the charges made;
  - 5. A time and date no less than 5 business days after the notice of intent to discipline was provided to the employee by which the employee must submit a written

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response, including their intent to appeal the proposed discipline either in writing or at a Skelly meeting with the General Manager; and

6. A tentative date and time for a Skelly meeting.

Failure of the employee to respond to the notice of intent to discipline shall constitute a waiver by the employee of any right to appeal the proposed discipline and will result in the discipline being imposed as originally presented.

If the employee or former employee is dissatisfied with the decision made by the General Manager or his designee, he may appeal in writing, to the President of the Board of Directors. This written notice of appeal shall be filed with the Secretary of the District no later than fifteen calendar days after the date of service of the notice of the General Manager's or his designee's decision, whichever is earlier. Either party may also request a no-cost mediation through the State Mediation and Conciliation Service prior to the appeal hearing. Such request must be made by the employee within the same 15 calendar day period noted above, or by the District within 15 calendar days of receiving notice of the employee's written appeal.

- 1. The Secretary shall schedule a hearing within thirty calendar days of the date of filing of the notice of appeal, and the Secretary shall notify the employee of the time and date fixed for the hearing. This time can be extended for good cause.
- 2. Upon conclusion of the hearing, the Board of Directors shall inform the employee, in writing, of their determination within 5 business days. This time can be extended for good cause.
- 3. The Board of Directors has the power to reinstate a discharged employee and/or to impose less severe discipline on the employee. The decision of the Board of Directors is final and cannot be appealed.

## **SECTION 10 – MANAGEMENT RIGHTS**

The District shall retain, whether exercised or not, solely and exclusively, all express and inherent rights and authority pursuant to law with respect to determining the level of, and the manner in which, the District's activities are conducted, managed and administered, and the employee associations recognize the exclusive right of the District to establish and maintain departmental rules and procedures for the administration of its departments.

The District has the exclusive right and authority to determine the mission of the District's departments, commissions and boards.

The District shall determine assignments, and establish methods, standards of service and the processes by which assignments are performed to maintain the efficiency of operations, and while every incidental duty connected with operations enumerated in job descriptions is not

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always specifically described; nevertheless, it is intended that the employee shall perform all such duties as assigned by the District.

The District has the authority to schedule all work and/or overtime work as required in the manner most advantageous to the District.

The District exercises complete control and discretion over the District's organization and the technology utilized in the performance of its work.

The District shall determine the procedures and standards of selection for employment.

The District reserves the right to discipline or discharge employees subject to these rules.

The District reserves the right to lay off personnel of the District at any time.

The District has the exclusive right to transfer employees within departments and to positions outside a department in a manner most advantageous to the District.

The District shall have the authority, without prior meeting and conferring, to effect reorganizations and reallocation of work of the District. The District will meet and confer to discuss the impacts of such a decision.

The District has the right, without prior meeting and conferring, to contract for matters relating to operations, including contracting out bargaining unit work. The right of contracting or subcontracting is vested exclusively in the District.

The District has the right to take all necessary actions to carry out its mission in emergencies.

The inherent and express rights of the District, including those herein specifically referred to that are not expressly modified or restricted by a specific provision hereof, are not in any way, directly or indirectly, subject to meeting and conferring or the grievance procedure herein, except as otherwise required by law.

## **SECTION 12 – AMENDMENTS TO PERSONNEL RULES**

The Human Resources Manager shall review all suggested amendments or revisions to these rules for appropriateness and consistency. The General Manager or their designee shall notify the employee association(s) in writing of any amendments, which affect wages, hours and other terms and conditions of employment. Upon request, the District shall provide the opportunity to meet and confer with the employee association(s) so requesting. If the proposed amendment does not affect wages, hours and other terms and conditions of employment, or is otherwise not subject to meet and confer requirements under state law, or is a managerial right of the District, the General Manager, at their sole discretion, may consult with the recognized employee association(s) for their suggestions and comments.

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### **PERSONNEL RULES**

Revised Date: January 2022



### 2021 FPUD Drought Tolerant Plant Program

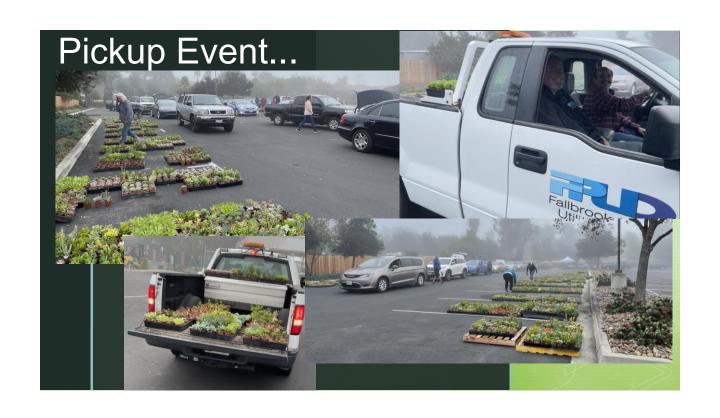
Mick Cothran Engineering

Noëlle Denke Public Affairs

Board of Directors Meeting January 24th, 2022

### **Background**

- First iteration of the program designed/implemented in 2018-19
- Program goal is to help provide ratepayers who have committed to turf removal or redesigning landscapes source drought tolerant plants
- Program leverages conservation funding from the Metropolitan Water District
- Plants (mostly 4" potted succulents) provided by a local nursery that uses FPUD produced recycled water





### Ratepayer Testimonials

"I loved the plants that I picked up at FPUD today and will really be glad to add them to my drought-tolerant, waterconserving yard. I hope that you'll do another plant giveaway event soon." Margaret Mahlum

"We have taken out thirsty plants in favor of the succulents." Alan Wadham

"The giveaway sure got a lot of Fallbrook talking! Keep up the good work and thank you again." Young Milton



### Questions?



FPUD Plant Pickup Event Crew (from left): Soleil Develle (Engineering), Juliana Luengas (Environmental Compliance), Mick Cothran (Engineering), Kevin Stamper (Operations), Todd Jester (GIS Coordinator), Noelle Denke (Public Affairs)

### MEMO

**TO:** Board of Directors

FROM: Jack Bebee, General Manager

**DATE:** January 24, 2022

**SUBJECT:** Commemoration of Mr. Gordon Tinker

### <u>Purpose</u>

To commemorate Mr. Gordon Tinker.

### Summary

Gordon Tinker, former General Manager of FPUD and longtime Fallbrook resident, passed away on December 1, 2021.

Resolution No. 5023 is to recognize the contributions that he made to the community, to this District, and to the many contributions he made to assist with getting the Santa Margarita River Conjunctive Use Project in place. This very important project provides local water to Fallbrook. Gordon worked for many years toward a solution for securing a local water supply for the District.

### Recommendation

That the Board adopt Resolution No. 5023 in commemoration of Mr. Gordon Tinker

#### **RESOLUTION NO. 5023**

# RESOLUTION OF THE BOARD OF DIRECTORS OF THE FALLBROOK PUBLIC UTILITY DISTRICT IN COMMEMORATION OF MR. GORDON TINKER

\* \* \* \* \*

**WHEREAS**, Mr. Gordon Tinker served as General Manager for the Fallbrook Public Utility District from 1980 until his retirement on the 1<sup>st</sup> day of September, 2001; and

**WHEREAS**, Mr. Tinker worked for many years of his career on a physical solution to sharing the Santa Margarita River water with Marine Corps Base Camp Pendleton, which contributed to a river-sharing agreement that finally came to fruition in 2019; and

**WHEREAS**, the Board of Directors desires to recognize its great admiration for Mr. Tinker and to express its deep appreciation and that of the community to his family for his unselfish participation in many areas of community service; and

**NOW, THEREFORE, BE IT RESOLVED THAT** the Board of Directors extends its sympathy to Mr. Tinker's family who are deeply grieved by his death; and

**BE IT FURTHER RESOLVED** that the Board of Directors hereby acknowledges and expresses its deep appreciation for the many years of dedicated service Mr. Tinker has devoted to the Fallbrook Public Utility District and the many community activities of public service; and

**BE IT FURTHER RESOLVED** that the Board of Directors and the District staff express their sorrow in the loss of a truly fine gentleman and friend, a community leader, and conscientious citizen who was respected and admired by all who know him.

**PASSED AND ADOPTED** by the Board of Directors of the Fallbrook Public Utility District at a regular meeting of the Board held on the 24<sup>th</sup> day of January, 2022, by the following vote:

AYES: NOES: ABSTAIN: ABSENT:	
ATTEST:	President, Board of Directors
Secretary Board of Directors	

#### MEMO

**TO:** Board of Directors

**FROM:** Engineering and Operations Committee

**DATE:** January 24, 2022

**SUBJECT:** Vactor Truck Rental Agreement with RMWD

### Purpose

To present the Board with a proposed rental agreement between FPUD and RMWD for the use of FPUD's vactor Sewer flushing truck. Currently due to Air Pollution Control District requirements, RMWD does not have an operational sewer flushing truck. Due to the age of FPUD's sewer system and frequency of backup's FPUD has two vactor trucks. A newer vehicle and older backup vehicle. The proposed rental agreement will grant RMWD access to one of FPUD's vactor sewer flushing trucks with reimbursement to FPUD for use of the vehicle when it is available.

With approval of this rental agreement, RMWD will reimburse FPUD \$100.00 per hour of use as calculated using the Caltrans rate for this piece of equipment. This charge will be calculated using the hour meter attached to the engine of the vactor truck. In addition, any damages to the vehicle or its appurtenances will be reimbursed by RMWD.

### **Budgetary Impact**

While it is not anticipated that the use of the equipment by RMWD cause a significant change in the District's revenue, this agreement with provide some additional unbudgeted revenue to help offset the operating costs of the sewer system and associated long term sewer rates.

### Recommended Action

For the Board to approve the proposed vactor truck rental agreement with RMWD

### MUTUAL SERVICES AGREEMENT BETWEEN THE FALLBROOK PUBLIC UTILITY DISTRICT AND THE RAINBOW MUNICIPAL WATER DISTRICT

This Mutual Services Agreement (this "Agreement") is made and entered into as of \_\_\_\_\_\_, 20\_\_\_\_ ("Effective Date") by and between the Fallbrook Public Utility District ("FPUD"), a California public utility district, and the Rainbow Municipal Water District ("RMWD"), a California municipal water district. FPUD and RMWD are sometimes individually referred to as "Party" and collectively as "Parties" in this Agreement.

#### **RECITALS**

- A. FPUD and RMWD are public agencies in the State of California and are sometimes in need of services that can be provided more efficiently or conveniently by one another.
- B. The Parties desire by this Agreement to establish the terms for each Party to provide and receive the services described herein.

#### **AGREEMENT**

### NOW, THEREFORE, IT IS AGREED AS FOLLOWS:

- 1. <u>Services</u>. Each Party may provide the other Party with the services described in the Scope of Services attached hereto as Exhibit "A."
- 2. <u>Compensation</u>.
  - a. Subject to paragraph 2(b) below, a Party receiving services under this Agreement shall pay for such services in accordance with the Schedule of Charges set forth in Exhibit "B." The Parties hereby agree that, as a ministerial matter, Exhibit "B" may be updated from time to time by the General Manager of FPUD and General Manager of RMWD to update the amounts set forth therein, upon 30 days prior written notice to the other Party, or to update Exhibit "B" to establish the charges for additional services provided pursuant to Section 3 of this Agreement.
  - b. Periodic payments shall be made within 30 days of receipt of an invoice which includes a detailed description of the work performed or vehicles or equipment rented. Payments for work performed, vehicles or equipment rented will be made on a monthly billing basis.
- 3. Additional Work. If the Parties wish to add additional services that may be provided under this Agreement, an amendment to this Agreement and/or the Scope of Services shall be prepared and executed by both Parties before performance of such services. The Parties hereby agree that, as a ministerial matter, the General Manager of FPUD and General Manager of RMWD, may from time to time as it is necessary and/or appropriate, amend Exhibit "A" to add or delete services, and to update Exhibit "B" to reflect the charges to be paid for any services added to Exhibit "A," as agreed to in writing by both Parties.
- 4. <u>Maintenance of Records</u>. Books, documents, papers, accounting records, and other evidence pertaining to costs incurred shall be maintained by each Party and made available at all reasonable times during the contract period and for four (4) years from the date of final payment under the contract for inspection by the other Party.

- 5. Performance of Services. A Party desiring to receive services authorized by this Agreement shall provide a written or e-mailed request for services ("Request for Services") to the designated representative of the other Party. The Request for Services shall set forth the desired date of commencement of work. If the Party receiving a Request for Services cannot perform the services, either in whole or in part, or within the time specified in the Request for Services, the other Party shall promptly notify the requesting Party in writing or by e-mail.
- 6. <u>Delays in Performance</u>. Neither Party shall be considered in default of this Agreement for delays in performance caused by circumstances beyond the reasonable control of the non-performing Party. For purposes of this Agreement, such circumstances include but are not limited to, abnormal weather conditions; floods; earthquakes; fire; epidemics; war; riots and other civil disturbances; strikes, lockouts, work slowdowns, and other labor disturbances; sabotage or judicial restraint. Should such circumstances occur, the non-performing Party shall, within a reasonable time of being prevented from performing, give written notice to the other Party describing the circumstances preventing continued performance and the efforts being made to resume performance of this agreement.
- 7. Compliance with Law. Each Party shall comply with all applicable laws, ordinances, codes and regulations of the federal, state and local government, including Cal/OSHA requirements. If applicable, each Party shall assist the other Party, as requested, in obtaining and maintaining all permits required by federal, state and local regulatory agencies related to the services. If applicable, the Party performing the services is responsible for all costs of clean up and/ or removal of hazardous and toxic substances spilled as a result of its services or operations performed under this Agreement.
- 8. <u>Standard of Care.</u> The services will be performed in accordance with generally accepted professional practices and principles and in a manner consistent with the level of care and skill ordinarily exercised by members of the profession currently practicing under similar conditions.
- 9. <u>Assignment and Subcontract</u>. Neither Party shall assign, sublet, subcontract, or transfer this Agreement or any rights under or interest in this Agreement without the written consent of the other Party, which may be withheld for any reason. Any attempt to so assign, subcontract, or transfer without such consent shall be void and without legal effect and shall constitute grounds for termination.
- 10. Independent Contractor/ Status of Employees.
  - a. <u>Independent Contractor</u>. The Party performing the services is retained as an independent contractor and is not an employee of the other Party. No employee or agent of a Party shall become an employee of the other Party. The Party performing the services shall be and remain responsible for all payroll, compensation, employee benefits, and employment administration of any of its employees which the performing Party directs to provide the services that the Party agrees to provide under this Agreement. In furtherance of the foregoing, the Party performing the services shall:
    - i. Properly secure and maintain workers' compensation coverage for any of its employees performing services pursuant to this Agreement at the exclusive direction of the performing Party;

- ii. Be fully responsible for payment of all payroll, payroll taxes, collection of taxes, unemployment insurance, and other administrative functions customarily performed by an employer and required under applicable federal, state, or local laws; and
- iii. Without regard to payment by the Party receiving the services, assume such responsibilities as are required by applicable federal, state, and local wage and hour laws for payment of wages to any of its employees performing the services at the exclusive direction of the performing Party.
- b. <u>Status of Employees</u>. When a service is requested of a performing Party, such Party shall direct appropriate employee(s) to perform the requested service as part of the employee's regular duties for the performing Party. The Parties acknowledge and agree that at all times the performing Party's employees shall remain under the exclusive control of the board of directors of the performing Party or a supervisor that reports directly to a management employee subject to the exclusive control of the performing Party's board of directors such as the General Manager. The receiving Party shall not have any right to control the manner or means in which the Performing Party's employees perform services under this Agreement. Rather, the Performing Party shall have the sole and exclusive authority to do the following:
  - i. Make decisions regarding the hiring, retention, discipline or termination of the Performing Party's employees. The receiving Party will have no discretion over those functions.
  - ii. Determine the wages to be paid to Performing Party's employees, including any pay increases. These amounts shall be determined in accordance with Performing Party's published publicly available pay schedule and shall be subject to changes thereto approved by the Performing Party's board of directors.
  - iii. Set the benefits of Performing Party's employees, including health and welfare benefits, retirement benefits, and leave accruals in accordance with Performing Party's policies.
  - iv. Evaluate the performance of Performing Party's employees through performance evaluations performed by a management level employee that reports directly to the Performing Party's General Manager or the Performing Party's board of directors.
  - v. Perform all other functions related to the service, compensation, or benefits of the Performing Party's employees assigned to perform services under this Agreement.
- 11. <u>Insurance</u>. During the performance of any services under this Agreement, the Parties shall maintain in full force and effect insurance policies and/or equivalent risk management coverage in the manner and to the extent that each Party insures and/or self-insures itself for similar risks with respect to that Party's operations, equipment, and property. The

manner in which such insurance and/or self-insurance is provided and the extent of such insurance and/or self-insurance shall be set forth in a Certificate of Insurance and/or Certificate of Self-Insurance, delivered to the other Party and signed by an authorized representative of the applicable Party, which full describes the insurance and/or self-insurance program and how the insurance/program covers the risks set forth in this Section 11. Insurance provided by a joint powers agency insurance pool shall be considered self-insurance for the purposes of this paragraph. Coverage under such insurance and/or self-insurance shall provide coverage for the following:

- a. <u>Commercial General Liability</u>. Commercial general liability insurance or equivalent risk management coverage covering bodily injury, property damage, personal/advertising injury, premises/operations liability, products/completed operations liability, and contractual liability, in an amount no less than \$1,000,000 per occurrence / \$2,000,000 aggregate. The policy shall give the other Party, its officials, officers, employees, agents and designated volunteers additional insured status, or endorsements providing the same coverage.
- b. <u>Automobile Liability</u>. Automobile liability insurance or equivalent risk management coverage in an amount no less than \$1,000,000 per occurrence for bodily injury and property damage. Coverage shall include owned, non-owned and hired vehicles. The policy shall give the other Party, its officials, officers, employees, agents and designated volunteers additional insured status, or endorsements providing the same coverage.
- c. <u>Workers' Compensation</u>. Workers' compensation insurance or equivalent risk management coverage as required by law. Each Party certifies that it is aware of the provisions of Section 3700 of the California Labor Code which requires every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and each Party will comply with such provisions before commencing work under this Agreement.
- 12. <a href="Indemnification">Indemnification</a>. Each Party (the "Indemnifying Party") shall indemnify, defend (with counsel of the Indemnified Party's choosing), and hold the other Party (the "Indemnified Party"), its officials, officers, employees, volunteers, and agents free and harmless from any and all claims, demands, causes of action, costs, expenses, liability, loss, damage or injury of any kind, in law or equity, to property or persons, including wrongful death, in any manner arising out of, pertaining to, or incident to any acts, errors or omissions, or willful misconduct of the Indemnifying Party, its officials, officers, employees, contractors, consultants or agents in connection with the Indemnifying Party's performance of the services under this Agreement, except to the extent caused by the negligence or willful misconduct of the Indemnified Party.
- 13. <u>Laws and Venue</u>. This Agreement shall be interpreted in accordance with the laws of the State of California. If any action is brought to interpret or enforce any term of this Agreement, the action shall be brought in a state or federal court situated in the County of San Diego, State of California.

#### 14. Term; Termination or Abandonment.

a. This Agreement shall begin on the Effective Date and shall continue until termination of this Agreement.

- b. Either Party may terminate this Agreement with or without cause upon thirty (30) calendar days' written notice to the other Party. The Party receiving services shall pay the other Party the reasonable value of services rendered for any work completed prior to termination.
- 15. <u>Notice</u>. Any notice or instrument required to be given or delivered by this Agreement may be given or delivered by depositing the same in any United States Post Office, certified mail, return receipt requested, postage prepaid, addressed to:

FPUD: RMWD:

Fallbrook Public Utility District Rainbow Municipal Water District

990 E Mission Rd, 3707 Old Hwy 395
Fallbrook, CA 92028
Attn: General Manager Attn: General Manager

and shall be effective upon receipt thereof.

- 16. <u>Third Party Rights</u>. Nothing in this Agreement shall be construed to give any rights or benefits to anyone other than the Parties.
- 17. Entire Agreement; Amendment. This Agreement, with its exhibits, represents the entire understanding of the Parties as to those matters contained herein, and supersedes and cancels any prior or contemporaneous oral or written understanding, promises or representations with respect to those matters covered hereunder. Each Party acknowledges that no representations, inducements, promises or agreements have been made by any person that are not incorporated herein, and that any other agreements shall be void. This Agreement may not be modified or altered except in writing signed by both Parties hereto. This is an integrated Agreement.
- 18. <u>Severability</u>. The unenforceability, invalidity or illegality of any provision(s) of this Agreement shall not render the provisions unenforceable, invalid or illegal.
- 19. <u>Successors and Assigns.</u> This Agreement shall be binding upon and shall inure to the benefit of the successors in interest, executors, administrators and assigns of each Party. However, neither Party shall assign or transfer by operation of law or otherwise any or all of its rights, burdens, duties or obligations without the prior written consent of the other Party. Any attempted assignment without such consent shall be invalid and void.
- 20. <u>Non-Waiver</u>. None of the provisions of this Agreement shall be considered waived by either Party, unless such waiver is specifically specified in writing.
- 21. Time of Essence. Time is of the essence for each and every provision of this Agreement.
- 22. <u>Counterparts.</u> This Agreement may be executed in the original or in any number of counterparts, each of which shall be deemed to be an original and all of which together shall constitute one and the same instrument.

**IN WITNESS WHEREOF,** the Parties have executed this Mutual Services Agreement as of the date first written above.

FALLBROOK PUBLIC UTILITY DISTRICT	RAINBOW MUNICIPAL WATER DISTRICT
Ву:	Ву:
Its:	Its:
Printed Name:	Printed Name:

### **EXHIBIT A**

### **Scope of Services**

RMWD shall perform and adhere to the following when sharing FPUD Vactor Truck, unit 1141.

- Notify FPUD staff at least 3 days in advance that unit will need to be rented.
- Allow only specific RMWD staff, who have been trained by FPUD staff, to operate equipment.
- FPUD staff shall ensure 1141 has a full fuel tank before leaving FPUD possession. RMWD shall return equipment with full fuel tank.
- The RMWD staff member sharing the Vactor shall complete an inspection report with a member of FPUD staff through FPUD's Qtanium Connect fleet management program (or on paper, if program is unavailable) both before and after equipment usage.
- RMWD shall return equipment empty and clean of dirt and debris, including inside cab.
- FPUD needs for 1141 supersede RMWD needs.
- Equipment shall remain within RMWD boundaries at all times during rental.
- Only FPUD staff, or an FPUD authorized repair shop, shall enact repairs or replacements of parts on Vactor.

### **EXHIBIT B**

### **Schedule of Charges/Payments**

The Party performing services will invoice the other Party on a monthly basis. The Party performing services will include with each invoice a detailed report that indicates the amount of time and cost for each task.

The Party performing services may update the amounts set forth below upon 30 days prior written notice to the other Party.

- 1. FPUD Vactor Truck Rental:
  - Hourly Rate: \$100 to be paid every 30 days based on prior month's usage. Rate will be adjusted annually based on the Engineering News Record Construction Cost Index for Los Angeles each November.
  - RMWD shall reimburse FPUD for any repairs needed or accidents caused by RMWD usage. If a third party is used for RMWD caused damages or accidents, RMWD shall be invoiced for all associated costs.

### L

### MEMO

TO: Board of Directors
FROM: Personnel Committee
DATE: January 24, 2022

**SUBJECT:** Recommended Salary Adjustment for Operations Manager

### Purpose

To obtain approval for the proposed salary adjustment to the Operations Manager position.

### <u>Summary</u>

Jason Cavender retired from his position as operations manager, effective November 12, 2021. The District started the recruitment process in July 2021 in hopes of hiring his replacement ahead of his retirement. Of the total 19 applicants, we interviewed the three most highly qualified applicants who possessed the required certifications and/or licenses, but ultimately the District was unable to fill the position with a qualified applicant who was willing to accept the job at the current salary range. The recruitment has remained open, but the position has not attracted qualified applicants and it is necessary for the salary to be adjusted to be more competitive.

The Operations Manager position was included as a benchmark classification for the total compensation study that was recently completed, with the results as follows:

Top M Sala	~				Total N				
FPUD	Market	%	Market	%	FPUD	Market	%	Market	%
	Averag	above	Median	above		Average	above	Median	above
	е	or		or			or		or
		below		below			below		below
\$ 12,715	\$ 15,961	-25.5%	\$ 16,558	-30.2%	\$ 18,144	\$ 22,425	-23.6%	\$ 22,876	-26.1%

The current salary was 25.5% below the market median. It is recommended to adjust the salary to be within the median of comparable agencies. It is recommended to adjust the salary for this position so the top step is \$16,680 per month. This salary is slightly higher than the median given the current salary table and salary steps.

### **Budgetary Impact**

The proposed increase to the salary range of Operations Manager will potentially result in an additional \$47,580 12-month salary cost, at the maximum salary for the position. It is likely that the individual hired for the position will not start at the top of the salary range. From a fiscal year budget perspective given the projected length of the existing operations manager vacancy as well as additional vacancies in the water enterprise and the fact that the position will not likely be filled until the end of February with five months remaining in the fiscal year, it is anticipated that the additional position costs in the remainder of the Fiscal Year (February through May) will not require any adjustment to the adopted budget.

### Recommended Action

For the Board to approve the proposed salary adjustment for the Operations Manager position to a maximum monthly salary of \$16,680.

**SALARY SCHEDULE** Effective July 1, 2021

Classification	Positions	Salary Range
Accounting Technician I & II	2	19 & 23
Human Resources Technician	1	21
Collection Supervisor	1	39-41
Customer Service Representative I & II	1	15 & 19
Customer Service Specialist	2	25
Engineering Technician I, II & III	3	20-22/27-28/31-32
Environmental Compliance Technician	1	35-37
Equipment Mechanic	1	25
Executive Assistant/ Board Secretary	1	36
Geographical Information Systems (GIS) Coordinator	1	32a
Information Systems Technician	1	31
Instrumentation, Electrical & Controls Technician I/II	2	28-32
Laboratory Technician I & II	1	28-29/32-33
Lead Plant Operator	2	30-31
Maintenance Technician I/II	1	15-17/18-21
Management Analyst	1	31
Meter Services/Construction Supervisor	1	39-41
Operations Specialist	1	21-22
Plant Operator (I-T), I, II	2	16-17/22-23/26/29
Public Affairs Specialist	1	36
Purchasing/Warehouse/Fleet Supervisor	1	37-38
Safety & Risk Officer	1	43-45
Senior Maintenance Technician	1	28-31
System Operations Supervisor	1	40
Systems Operator I, II, III	4	22-23/24a-25a/28a-29a
Utility Technician (Water and Wastewater)	6	25a-27a
Utility Worker I & II (Water and Wastewater)	17	15-17/18-21
Warehouse/Purchasing Specialist	1	27-28
Management (Exempt)		
General Manager	1	\$230,053
Assistant General Manager/CFO	1	62
Chief Plant Operator	1	45-46
Engineering Manager	1	52
Field Services Manager	1	46 & 48
Human Resources Manager	1	53
Operations Manager	1	62
Senior Accountant	1	43-44
SCADA, Electrical & Maintenance Supervisor	1	44-45

Donno #					FY 19-20 Hour	ly Salary Range	!			
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$16.19 \$16.59	\$16.59 \$17.01	\$17.01	\$17.43 \$17.87	\$17.87	\$18.31 \$18.77	\$18.77 \$19.24	\$19.24 \$19.72	\$19.72	\$20.22
3	\$10.59	\$17.01	\$17.43 \$17.87	\$17.87	\$18.31 \$18.77	\$18.77	\$19.24 \$19.72	\$19.72	\$20.22 \$20.72	\$20.72 \$21.24
4	\$17.43	\$17.87	\$18.31	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77
5	\$17.87	\$18.31	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31
6	\$18.31	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87
7	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44
<u>8</u> 9	\$19.24 \$19.72	\$19.72 \$20.22	\$20.22 \$20.72	\$20.72 \$21.24	\$21.24 \$21.77	\$21.77 \$22.31	\$22.31 \$22.87	\$22.87 \$23.44	\$23.44 \$24.03	\$24.03 \$24.63
10	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25
11	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88
12	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52
13	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19
14	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87
15 16	\$22.87 \$23.44	\$23.44 \$24.03	\$24.03 \$24.63	\$24.63 \$25.25	\$25.25 \$25.88	\$25.88 \$26.52	\$26.52 \$27.19	\$27.19 \$27.87	\$27.87 \$28.56	\$28.56 \$29.28
17	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01
18	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76
19	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53
20	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32
21	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13
22	\$27.19 \$27.87	\$27.87 \$28.56	\$28.56 \$29.28	\$29.28 \$30.01	\$30.01 \$30.76	\$30.76 \$31.53	\$31.53 \$32.32	\$32.32 \$33.13	\$33.13 \$33.95	\$33.95 \$34.80
23a	\$28.70	\$29.42	\$30.16	\$30.01	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85
24	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67
24a	\$29.42	\$30.16	\$30.91	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74
25	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56
25a 26	\$30.16 \$30.01	\$30.91 \$30.76	\$31.68 \$31.53	\$32.48 \$32.32	\$33.29 \$33.13	\$34.12 \$33.95	\$34.97 \$34.80	\$35.85 \$35.67	\$36.74 \$36.56	\$37.66 \$37.48
26a	\$30.01	\$30.76	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66	\$38.60
27	\$30.76	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42
27a	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66	\$38.60	\$39.57
28	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38
28a	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56
29 29a	\$32.32 \$33.29	\$33.13 \$34.12	\$33.95 \$34.97	\$34.80 \$35.85	\$35.67 \$36.74	\$36.56 \$37.66	\$37.48 \$38.60	\$38.42 \$39.57	\$39.38 \$40.56	\$40.36 \$41.57
30	\$33.29	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37
31	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37	\$42.40
32	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46
32a	\$35.85	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57	\$42.61	\$43.68	\$44.77
33 34	\$35.67 \$36.56	\$36.56 \$37.48	\$37.48 \$38.42	\$38.42 \$39.38	\$39.38 \$40.36	\$40.36 \$41.37	\$41.37 \$42.40	\$42.40 \$43.46	\$43.46 \$44.55	\$44.55 \$45.66
35	\$37.48	\$37.46	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81
36	\$38.42	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98
37	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18
38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41
39	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67
40	\$42.40 \$43.46	\$43.46 \$44.55	\$44.55 \$45.66	\$45.66 \$46.81	\$46.81 \$47.98	\$47.98 \$40.18	\$49.18 \$50.41	\$50.41 \$51.67	\$51.67 \$52.96	\$52.96 \$54.28
41 42	\$43.46 \$44.55	\$44.55 \$45.66	\$45.66 \$46.81	\$46.81 \$47.98	\$47.98 \$49.18	\$49.18 \$50.41	\$50.41 \$51.67	\$51.67 \$52.96	\$52.96 \$54.28	\$54.28 \$55.64
43	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03
44	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45
45	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92
46 47	\$49.18 \$50.41	\$50.41 \$51.67	\$51.67 \$52.96	\$52.96 \$54.28	\$54.28 \$55.64	\$55.64 \$57.03	\$57.03 \$58.45	\$58.45 \$59.92	\$59.92 \$61.41	\$61.41 \$62.95
48	\$50.41	\$51.67	\$52.96 \$54.28	\$54.28 \$55.64	\$55.64 \$57.03	\$57.03 \$58.45	\$58.45 \$59.92	\$59.92 \$61.41	\$62.95	\$62.95 \$64.52
49	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14
50	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79
51	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48
52 53	\$57.03 \$58.45	\$58.45 \$59.92	\$59.92 \$61.41	\$61.41 \$62.95	\$62.95 \$64.52	\$64.52 \$66.14	\$66.14 \$67.79	\$67.79 \$69.48	\$69.48 \$71.22	\$71.22 \$73.00
53a	\$60.21	\$59.92 \$61.71	\$63.26	\$62.95 \$64.84	\$66.46	\$68.12	\$69.82	\$69.48 \$71.57	\$71.22	\$73.00 \$75.19
54	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83
55	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70
56	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61
57	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58
58 59	\$66.14 \$67.79	\$67.79 \$69.48	\$69.48 \$71.22	\$71.22 \$73.00	\$73.00 \$74.83	\$74.83 \$76.70	\$76.70 \$78.61	\$78.61 \$80.58	\$80.58 \$82.59	\$82.59 \$84.66
60	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78
61	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95
62	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17
63	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45
64	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78
65 66	\$78.61 \$80.58	\$80.58	\$82.59 \$84.66	\$84.66 \$86.78	\$86.78	\$88.95 \$91.17	\$91.17 \$93.45	\$93.45 \$95.78	\$95.78 \$98.18	\$98.18 \$100.63
67	\$80.58 \$82.59	\$82.59 \$84.66	\$84.66 \$86.78	\$86.78 \$88.95	\$88.95 \$91.17	\$91.17 \$93.45	\$93.45 \$95.78	\$95.78 \$98.18	\$98.18 \$100.63	\$100.63 \$103.15
68	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78	\$98.18	\$100.63	\$100.03	\$105.73
69	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78	\$98.18	\$100.63	\$103.15	\$105.73	\$108.37
70	\$88.95	\$91.17	\$93.45	\$95.78	\$98.18	\$100.63	\$103.15	\$105.73	\$108.37	\$111.08
									רמת	

Table   Tabl	D#					FY 19-20 Bi-Wee	ekly Salary Rang	ge			
2	Kange #		•								
3											
4 \$1,505 \$1,420 \$1,405 \$1,500 \$1,500 \$1,500 \$1,500 \$1,107 \$1,505 \$1,600 \$1,100 \$1,172 \$1,750 \$1,500 \$1,600 \$1,700											
6         \$1,429         \$1,969         \$1,962         \$1,939         \$1,979         \$1,971         \$1,988         \$1,999         \$1,742		· · · ·									
Fig.   1,400   31,502   31,509   31,5											. ,
8 \$15.99 \$1.976 \$1.077 \$1.080 \$1.090 \$1.070 \$1.0000			\$1,502					\$1,699	\$1,742	\$1,785	
9											
10   91,077   81,080   81,090   81,722   81,726   81,800   81,072   81,070   82,070   82,070   82,071   81,070   81,072   81,070   82,07											
11											
12		· · · ·									
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19											
241   \$2,122		· · · ·									
22		· · · ·									
23         52,220         52,285         52,441         52,461         52,562         52,060         52,760         52,764         52,784           24         52,286         52,286         52,241         52,413         52,473         52,258         52,086         52,080         52,716         52,784         52,884           24         52,285         52,341         52,473         52,558         32,586         52,680         52,718         52,888         52,989           24         52,285         52,413         52,473         52,558         32,586         52,680         52,718         52,888         52,998           26         52,411         52,473         52,558         32,586         32,680         52,718         52,688         52,959           26         52,411         52,411         52,222         52,588         32,560         32,710         52,798         52,688         32,589 </th <th></th>											
228         52,296         49,354         \$2,410         \$2,461         \$2,455         \$2,568         \$2,766         \$2,776         \$2,776         \$2,786         \$2,441         \$2,241         \$2,401         \$2,461         \$2,525         \$2,560         \$2,766         \$2,776         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,766         \$2,760         \$2,768         \$2,868         \$2,299           256         52,341         \$2,401         \$2,473         \$2,555         \$2,555         \$2,555         \$2,555         \$2,555         \$2,555         \$2,556         \$2,273         \$2,268         \$2,259         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,268         \$2,269         \$2,268         \$2,276         \$2,268         \$2,259         \$2,288         \$2,259         \$2,288         \$2,259         \$2,288         \$2,259         \$2,288         \$2,259         \$2,288         \$2,299         \$2,288         \$2,299         \$2,298         \$3,073         \$3,150         \$2,286											
24         \$2,265         \$2,241         \$2,473         \$2,265         \$2,625         \$2,600         \$2,766         \$2,784         \$2,265           25         \$2,344         \$2,413         \$2,473         \$2,255         \$2,986         \$2,860         \$2,716         \$2,784         \$2,884         \$2,995           25         \$2,341         \$2,473         \$2,535         \$2,266         \$2,266         \$2,786         \$2,784         \$2,884         \$2,995           26         \$2,473         \$2,535         \$2,266         \$2,266         \$2,786         \$2,788         \$2,886         \$2,293         \$3,073         \$3,073         \$3,073         \$3,073         \$3,073         \$3,073         \$3,073         \$3,073         \$3,086         \$2,793         \$2,788         \$2,888         \$2,993         \$3,013         \$3,086         \$3,078         \$2,786         \$2,866         \$2,205         \$2,986         \$3,073         \$3,165         \$2,786         \$2,866         \$2,205         \$2,986         \$3,073         \$3,165         \$2,265         \$2,266         \$2,716         \$2,786         \$2,866         \$2,988         \$3,073         \$3,165         \$3,246         \$2,886         \$2,505         \$2,2660         \$2,716         \$2,726         \$2,886											
24a         92,254         \$2,2401         \$2,461         \$2,2201         \$2,2681         \$2,293         \$2,730         \$2,730         \$2,784         \$2,884         \$2,925           25         \$2,2401         \$2,461         \$2,222         \$2,586         \$2,8681         \$2,929           26         \$2,471         \$2,261         \$2,222         \$2,6865         \$2,505         \$2,716         \$2,786         \$2,888         \$2,939           26         \$2,401         \$2,2401         \$2,522         \$2,6865         \$2,505         \$2,716         \$2,786         \$2,888         \$2,939         \$3,013           26         \$2,401         \$2,535         \$2,868         \$2,505         \$2,746         \$2,786         \$2,868         \$2,596         \$2,760         \$2,764         \$2,864         \$2,936         \$3,013         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,018         \$3,019         \$3,013         \$3,160         \$3,073         \$3,160         \$3,073         \$3,165         \$3,246         \$2,256         \$2,298											
25a	24a	\$2,354	\$2,413	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,868	\$2,939
26         \$2,401         \$2,455         \$2,598         \$2,680         \$2,716         \$2,784         \$2,894         \$2,925         \$2,988           27a         \$2,461         \$2,525         \$2,598         \$2,080         \$2,700         \$2,788         \$2,898         \$3,013         \$3,088           27a         \$2,651         \$2,598         \$2,663         \$2,730         \$2,788         \$2,864         \$2,295         \$2,998         \$3,073         \$3,165           28a         \$2,252         \$2,595         \$2,663         \$2,770         \$2,788         \$2,868         \$2,999         \$3,073         \$3,165           28a         \$2,595         \$2,565         \$2,700         \$2,788         \$2,888         \$2,999         \$3,073         \$3,165           29a         \$2,565         \$2,700         \$2,788         \$2,688         \$2,999         \$3,073         \$3,150           29a         \$2,653         \$2,716         \$2,774         \$2,288         \$2,999         \$3,150         \$3,226           29a         \$2,653         \$2,718         \$2,2868         \$2,299         \$3,150         \$3,226           30         \$2,716         \$2,774         \$2,288 \$2,293         \$3,150         \$3,229											
268											
277         \$2.4611         \$2.222         \$2.2663         \$2.770         \$2.788         \$2.8684         \$2.925         \$2.998         \$3.073         \$3.778         \$2.8688         \$2.925         \$3.088         \$3.165           28         \$2.522         \$2.585         \$2.600         \$2.770         \$2.808         \$2.929         \$2.908         \$3.073         \$3.165           28a         \$2.598         \$2.968         \$2.999         \$3.073         \$3.165         \$3.245           29a         \$2.565         \$2.665         \$2.716         \$2.784         \$2.868         \$2.929         \$3.073         \$3.165         \$3.245           29a         \$2.665         \$2.665         \$2.716         \$2.784         \$2.854         \$2.925         \$2.998         \$3.073         \$3.165         \$3.229           30         \$2.660         \$2.716         \$2.784         \$2.8292         \$2.998         \$3.073         \$3.160         \$3.229         \$3.301           31         \$2.168         \$2.984         \$3.073         \$3.165         \$3.229         \$3.310         \$3.322         \$3.310         \$3.322         \$3.310         \$3.322         \$3.310         \$3.322         \$3.310         \$3.322         \$3.310         \$3.322 </th <th></th> <th>· · · ·</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>		· · · ·									
27a         \$2,535         \$2,598         \$2,665         \$2,716         \$2,724         \$2,884         \$2,925         \$2,938         \$3,073         \$3,166         \$3,165         \$2,888         \$2,998         \$2,663         \$2,776         \$2,868         \$2,939         \$3,013         \$3,088         \$3,165         \$3,245         \$2,926         \$2,986         \$3,073         \$3,166         \$3,245         \$2,229         \$2,286         \$2,293         \$3,013         \$3,088         \$3,166         \$3,246         \$2,202         \$2,298         \$3,073         \$3,160         \$3,246         \$3,229         \$3,013         \$3,166         \$3,246         \$3,229         \$3,013         \$3,166         \$3,246         \$3,229         \$3,013         \$3,165         \$3,246         \$3,229         \$3,013         \$3,166         \$3,246         \$3,293         \$3,110         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,310         \$3,229         \$3,307         \$3,160         \$3,229         \$3,477         \$3,564           34         \$2,295         \$2,998         \$3,073         \$3,150											
28a         \$2,598         \$2,663         \$2,730         \$2,788         \$2,888         \$2,939         \$3,013         \$3,368         \$3,165         \$3,224           29a         \$2,683         \$3,270         \$2,789         \$2,888         \$2,939         \$3,013         \$3,165         \$3,226         \$3,326           30         \$2,663         \$2,716         \$2,784         \$2,884         \$2,925         \$2,998         \$3,073         \$3,165         \$3,229         \$3,310           31         \$2,716         \$2,784         \$2,884         \$2,925         \$2,998         \$3,073         \$3,160         \$3,229         \$3,310         \$3,392         \$3,310         \$3,392         \$3,310         \$3,392         \$3,310         \$3,392         \$3,417         \$3,308         \$3,409         \$3,404         \$3,581         \$3,392         \$3,409         \$3,404         \$3,581         \$3,493         \$3,409         \$3,404         \$3,581         \$3,229         \$3,310         \$3,392         \$3,477         \$3,564         \$3,563         \$3,565         \$3,229         \$3,310         \$3,392         \$3,477         \$3,564         \$3,565         \$3,544         \$3,565         \$3,545         \$3,563         \$3,547         \$3,564         \$3,565         \$3,547							· ' '				
29         \$2,585         \$2,650         \$2,716         \$2,784         \$2,894         \$2,295         \$3,073         \$3,150         \$3,229           30         \$2,680         \$2,716         \$2,784         \$2,884         \$2,295         \$2,998         \$3,073         \$3,160         \$3,229         \$3,310           31         \$2,716         \$2,784         \$2,884         \$2,925         \$2,998         \$3,073         \$3,150         \$3,229         \$3,310           32         \$2,744         \$2,884         \$2,925         \$2,998         \$3,073         \$3,150         \$3,322         \$3,310         \$3,392         \$3,477           32         \$2,888         \$2,925         \$2,998         \$3,073         \$3,160         \$3,229         \$3,310         \$3,392         \$3,477         \$3,564           34         \$2,925         \$2,998         \$3,073         \$3,160         \$3,229         \$3,310         \$3,392         \$3,477         \$3,564           35         \$2,998         \$3,073         \$3,160         \$3,229         \$3,310         \$3,392         \$3,477         \$3,564         \$3,663         \$3,477         \$3,564         \$3,663         \$3,474         \$3,564         \$3,653         \$3,744         \$3,883		· · · ·									
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37 \$3,150 \$3,229 \$3,310 \$3,392 \$3,477 \$3,564 \$3,653 \$3,744 \$3,838 \$3,934 \$4,032 \$3,73 \$3,564 \$3,553 \$3,744 \$3,838 \$3,934 \$4,032 \$3,73 \$3,564 \$3,565 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,032 \$3,130 \$3,392 \$3,477 \$3,564 \$3,653 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$3,564 \$3,653 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$42 \$3,564 \$3,653 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$42 \$3,564 \$3,653 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$42 \$3,564 \$3,653 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$44 \$3,744 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$6 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$6 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$6 \$3,838 \$3,934 \$4,032 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$6 \$4,793 \$4,932 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$6 \$4,793 \$4,932 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$76 \$4,793 \$4,932 \$4,133 \$4,237 \$4,342 \$4,451 \$4,562 \$46 \$76 \$4,793 \$4,932 \$4,9											
39         \$3,310         \$3,392         \$3,477         \$3,564         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237           40         \$3,364         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,442           41         \$3,564         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342           42         \$3,664         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451           43         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,662           44         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793           45         \$3,338         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793           46         \$3,334         \$4,032         \$4	37	\$3,150	\$3,229	\$3,310	\$3,392	\$3,477	\$3,564	\$3,653	\$3,744	\$3,838	\$3,934
40         \$3,392         \$3,477         \$3,564         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237           41         \$3,477         \$3,564         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342           42         \$3,564         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,662           43         \$3,653         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,562         \$4,676         \$4,562         \$4,676         \$4,793         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793         \$4,913         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$4,933         \$4,913         \$4,562         \$4,676		· · · ·									
411         \$3,477         \$3,564         \$3,663         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342           42         \$3,564         \$3,663         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,662           44         \$3,744         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793           45         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793           46         \$3,3934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793         \$4,913         \$4,913           47         \$4,032         \$4,133         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162           49         \$4,237         \$4,342         \$4,461         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291											
42         \$3.564         \$3.663         \$3.744         \$3.838         \$3.934         \$4.032         \$4.133         \$4.237         \$4.342         \$4.451           43         \$3.653         \$3.744         \$3.838         \$3.934         \$4.032         \$4.133         \$4.237         \$4.342         \$4.451         \$4.562           44         \$3.744         \$3.838         \$3.934         \$4.032         \$4.133         \$4.237         \$4.342         \$4.451         \$4.562         \$4.676           45         \$3.838         \$3.934         \$4.032         \$4.133         \$4.237         \$4.342         \$4.461         \$4.562         \$4.676         \$4.793         \$4.913           47         \$4.032         \$4.133         \$4.237         \$4.342         \$4.461         \$4.562         \$4.676         \$4.793         \$4.913         \$5.036           48         \$4.133         \$4.237         \$4.342         \$4.461         \$4.562         \$4.676         \$4.793         \$4.913         \$5.036           49         \$4.237         \$4.342         \$4.451         \$4.562         \$4.676         \$4.793         \$4.913         \$5.036         \$5.162         \$5.291         \$5.622           50         \$4.342         \$4		4-2	1 1 - 1 .	4		4	4-2-1	4	4	4	4
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45         \$3,838         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913           46         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,036         \$5,162         \$6,022         \$4,4793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,036         \$5,162         \$5,291         \$5,423         \$5,162         \$5,291         \$5,423         \$5,162         \$5,291         \$5,423         \$5,559         \$5,423         \$5,559         \$5,423         \$5,559         \$5,423         \$5,559         \$5,423         \$5,559         \$5,423         \$5,559         \$5,692         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,693         \$5,693         \$5,693         \$4,676         \$4,793         \$4,913         \$5,036											
46         \$3,934         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036           48         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162           49         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291           50         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423           51         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423           52         \$4,662         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559           53         \$4,662         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559           53         \$4,562         \$4,676         \$4,793         \$4,913         \$5		· · · ·									
47         \$4,032         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036           49         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162           50         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291           51         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423           51         \$4,451         \$4,662         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559           52         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698           53         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,698           53         \$4,676         \$4,793         \$4,913         \$5,060         \$5,162         \$5											
48         \$4,133         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162           49         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291           50         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423           51         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559           52         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,698           53         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840           53a         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840           54         \$4,913         \$											
49         \$4,237         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291           50         \$4,342         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423           51         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559           52         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698           53         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,698           53         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,698         \$5,698         \$5,698         \$5,698         \$5,698         \$5,698         \$5,698         \$5,698         \$5,840         \$5,986         \$5,725         \$5,698         \$5,840         \$5,986         \$5,122         \$5,291         \$5,423 </th <th></th>											
51         \$4,451         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559           52         \$4,562         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136									\$5,036	\$5,162	
52         \$4,662         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698           53         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840           53a         \$4,817         \$4,937         \$5,036         \$5,187         \$5,317         \$5,450         \$5,586         \$5,725         \$5,698         \$6,015           54         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986           55         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136           56         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           57         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446           58         \$5,291         \$5,423         \$											
53         \$4,676         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840           53a         \$4,817         \$4,937         \$5,060         \$5,187         \$5,317         \$5,450         \$5,586         \$5,725         \$5,869         \$6,015           54         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986           55         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136           56         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           57         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446           58         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446           59         \$5,423         \$5,559         \$5,698         \$		. ,		, ,	, ,			- '			. ,
53a         \$4,817         \$4,937         \$5,060         \$5,187         \$5,317         \$5,450         \$5,586         \$5,725         \$5,869         \$6,015           54         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986           55         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           56         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           57         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446           58         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608           59         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294											
54         \$4,793         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986           55         \$4,913         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136           56         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           57         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           58         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608           59         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942           60         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,116         \$7,294											
56         \$5,036         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289           57         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446           58         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608           59         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773           60         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773           61         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116           62         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294           63         \$5,986         \$6,136         \$6,289         \$6							\$5,423				. ,
57         \$5,162         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446           58         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608           59         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773           60         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942           61         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116           62         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294           63         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476           64         \$6,289         \$6,446         \$6											
58         \$5,291         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608           59         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773           60         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942           61         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116           62         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294           63         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476           64         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           65         \$6,289         \$6,446         \$6											
59         \$5,423         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773           60         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942           61         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116           62         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294           63         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476           64         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           65         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           66         \$6,446         \$6											
60         \$5,559         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942           61         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116           62         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294           63         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476           64         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           65         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           66         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           67         \$6,608         \$6,773         \$6,942         \$7											
61         \$5,698         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116           62         \$5,840         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294           63         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476           64         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           65         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           66         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           67         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252           68         \$6,773         \$6,942         \$7,116         \$7											
63         \$5,986         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476           64         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           65         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854           66         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           67         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252           68         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           70         \$7,116         \$7,294         \$7,476         \$7		\$5,698		\$5,986			\$6,446			\$6,942	\$7,116
64         \$6,136         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663           65         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854           66         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           67         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252           68         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           70         \$7,116         \$7,294         \$7,476         \$7,663         \$7					· · · · · · · · · · · · · · · · · · ·					-	
65         \$6,289         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854           66         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           67         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252           68         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670           70         \$7,116         \$7,294         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670         \$8,886											
66         \$6,446         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051           67         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252           68         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670           70         \$7,116         \$7,294         \$7,476         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670         \$8,886											
67         \$6,608         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252           68         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670           70         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670         \$8,886											
68         \$6,773         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458           69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670           70         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670         \$8,886											
69         \$6,942         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670           70         \$7,116         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670         \$8,886           80         \$7,294         \$7,476         \$7,663         \$7,854         \$8,051         \$8,252         \$8,458         \$8,670         \$8,886											
		\$6,942			· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·		\$8,458	
	70	\$7,116	\$7,294	\$7,476	\$7,663	\$7,854	\$8,051	\$8,252	\$8,458	\$8,670	

Dan #					FY 19-20 Month	nly Salary Range	)			
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$2,806	\$2,876	\$2,948	\$3,022	\$3,097	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504
2	\$2,876 \$2,948	\$2,948	\$3,022	\$3,097	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592
<u>3</u>	\$2,948	\$3,022 \$3,097	\$3,097 \$3,175	\$3,175 \$3,254	\$3,254 \$3,335	\$3,335 \$3,419	\$3,419 \$3,504	\$3,504 \$3,592	\$3,592 \$3,681	\$3,681 \$3,774
5	\$3,097	\$3.175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868
6	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965
7	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064
8	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165
9	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269
10 11	\$3,504 \$3,592	\$3,592 \$3,681	\$3,681 \$3,774	\$3,774 \$3,868	\$3,868 \$3,965	\$3,965 \$4,064	\$4,064 \$4,165	\$4,165 \$4,269	\$4,269 \$4,376	\$4,376 \$4,486
12	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598
13	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713
14	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830
15	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951
16	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075
17	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075	\$5,202
18 19	\$4,269 \$4,376	\$4,376 \$4,486	\$4,486 \$4,598	\$4,598 \$4,713	\$4,713 \$4,830	\$4,830 \$4,951	\$4,951 \$5,075	\$5,075 \$5,202	\$5,202 \$5,332	\$5,332 \$5,465
20	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075	\$5,073	\$5,332	\$5,465	\$5,602
21	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742
22	\$4,713	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885
23	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033
23a	\$4,975	\$5,100	\$5,227	\$5,358	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,213
24	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033	\$6,183
24a 25	\$5,100 \$5.075	\$5,227 \$5,202	\$5,358 \$5,332	\$5,492 \$5,465	\$5,629 \$5,602	\$5,770 \$5,742	\$5,914 \$5,885	\$6,062 \$6,033	\$6,213 \$6,183	\$6,369 \$6,338
25 25a	\$5,075 \$5,227	\$5,202 \$5,358	\$5,332 \$5,492	\$5,465 \$5,629	\$5,602 \$5,770	\$5,742 \$5,914	\$5,885 \$6,062	\$6,033	\$6,183 \$6,369	\$6,338 \$6,528
26	\$5,202	\$5,332	\$5,492 \$5,465	\$5,629	\$5,770	\$5,885	\$6,033	\$6,213	\$6,338	\$6,496
26a	\$5,358	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,213	\$6,369	\$6,528	\$6,691
27	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659
27a	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,213	\$6,369	\$6,528	\$6,691	\$6,859
28	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825
28a 29	\$5,629	\$5,770 \$5,742	\$5,914 \$5,885	\$6,062 \$6,033	\$6,213 \$6,183	\$6,369 \$6,338	\$6,528 \$6,496	\$6,691 \$6,659	\$6,859 \$6,825	\$7,030 \$6,996
29a	\$5,602 \$5,770	\$5,742	\$6,062	\$6,213	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206
30	\$5,742	\$5,885	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171
31	\$5,885	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350
32	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534
32a	\$6,213	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,571	\$7,760
33	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722
34 35	\$6,338 \$6,496	\$6,496 \$6,659	\$6,659 \$6,825	\$6,825 \$6,996	\$6,996 \$7,171	\$7,171 \$7,350	\$7,350 \$7,534	\$7,534 \$7,722	\$7,722 \$7,915	\$7,915 \$8,113
36	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8.113	\$8,316
37	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113	\$8,316	\$8,524
38	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113	\$8,316	\$8,524	\$8,737
39	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113	\$8,316	\$8,524	\$8,737	\$8,955
40	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179
41 42	\$7,534	\$7,722 \$7,915	\$7,915	\$8,113	\$8,316 \$8,524	\$8,524 \$8,737	\$8,737	\$8,955 \$9.179	\$9,179 \$9,409	\$9,409 \$9,644
43	\$7,722 \$7,915	\$8,113	\$8,113 \$8,316	\$8,316 \$8,524	\$8,737	\$8,955	\$8,955 \$9,179	\$9,409	\$9,644	\$9,885
44	\$8,113	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132
45	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132	\$10,385
46	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132	\$10,385	\$10,645
47	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132	\$10,385	\$10,645	\$10,911
48 49	\$8,955 \$9.179	\$9,179 \$9,409	\$9,409 \$9,644	\$9,644 \$9,885	\$9,885 \$10,132	\$10,132 \$10,385	\$10,385 \$10,645	\$10,645 \$10,911	\$10,911 \$11,184	\$11,184 \$11,464
50	\$9,409	\$9,409	\$9,885	\$10,132	\$10,132	\$10,645	\$10,911	\$10,911	\$11,464	\$11,750
51	\$9,644	\$9,885	\$10,132	\$10,385	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044
52	\$9,885	\$10,132	\$10,385	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044	\$12,345
53	\$10,132	\$10,385	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044	\$12,345	\$12,654
53a	\$10,436	\$10,697	\$10,964	\$11,239	\$11,519	\$11,807	\$12,103	\$12,405	\$12,715	\$13,033
54	\$10,385 \$10,645	\$10,645 \$10,011	\$10,911	\$11,184	\$11,464	\$11,750 \$12,044	\$12,044	\$12,345	\$12,654 \$12,070	\$12,970 \$12,204
55 56	\$10,645 \$10,911	\$10,911 \$11,184	\$11,184 \$11,464	\$11,464 \$11,750	\$11,750 \$12,044	\$12,044 \$12,345	\$12,345 \$12,654	\$12,654 \$12,970	\$12,970 \$13,294	\$13,294 \$13,627
57	\$10,911	\$11,164	\$11,750	\$11,750	\$12,044	\$12,654	\$12,054	\$12,970	\$13,627	\$13,967
58	\$11,464	\$11,750	\$12,044	\$12,345	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316
59	\$11,750	\$12,044	\$12,345	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674
60	\$12,044	\$12,345	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041
61	\$12,345	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417
62	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803
63	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674 \$15,041	\$15,041 \$15,417	\$15,417	\$15,803	\$16,198
64 65	\$13,294 \$13,627	\$13,627 \$13,967	\$13,967 \$14,316	\$14,316 \$14,674	\$14,674 \$15,041	\$15,041 \$15,417	\$15,417 \$15,803	\$15,803 \$16,198	\$16,198 \$16,603	\$16,603 \$17,018
66	\$13,967	\$13,967	\$14,674	\$14,674	\$15,041	\$15,417	\$15,603	\$16,603	\$10,603	\$17,016
67	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879
68	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879	\$18,326
69	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879	\$18,326	\$18,784
70	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879	\$18,326	\$18,784	\$19,254
									-	

Dongo #	FY 20-21 Hourly Salary Range									
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$16.59	\$17.01	\$17.43 \$17.87	\$17.87	\$18.31 \$18.77	\$18.77	\$19.24	\$19.72 \$20.22	\$20.22 \$20.72	\$20.72
3	\$17.01 \$17.43	\$17.43 \$17.87	\$17.87	\$18.31 \$18.77	\$18.77	\$19.24 \$19.72	\$19.72 \$20.22	\$20.22	\$20.72 \$21.24	\$21.24 \$21.77
4	\$17.87	\$18.31	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31
5	\$18.31	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87
6	\$18.77	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44
7	\$19.24	\$19.72	\$20.22	\$20.72	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03
8 9	\$19.72 \$20.22	\$20.22 \$20.72	\$20.72 \$21.24	\$21.24 \$21.77	\$21.77 \$22.31	\$22.31 \$22.87	\$22.87 \$23.44	\$23.44 \$24.03	\$24.03 \$24.63	\$24.63 \$25.25
10	\$20.72	\$20.72	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88
11	\$21.24	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52
12	\$21.77	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19
13	\$22.31	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87
14	\$22.87	\$23.44	\$24.03	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56
15 16	\$23.44 \$24.03	\$24.03 \$24.63	\$24.63 \$25.25	\$25.25 \$25.88	\$25.88 \$26.52	\$26.52 \$27.19	\$27.19 \$27.87	\$27.87 \$28.56	\$28.56 \$29.28	\$29.28 \$30.01
17	\$24.63	\$25.25	\$25.88	\$26.52	\$27.19	\$27.19	\$28.56	\$29.28	\$30.01	\$30.76
18	\$25.25	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53
19	\$25.88	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32
20	\$26.52	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13
21	\$27.19	\$27.87	\$28.56	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13	\$33.95
22	\$27.87 \$28.56	\$28.56 \$29.28	\$29.28 \$30.01	\$30.01 \$30.76	\$30.76 \$31.53	\$31.53 \$32.32	\$32.32 \$33.13	\$33.13 \$33.95	\$33.95 \$34.80	\$34.80 \$35.67
23a	\$29.42	\$30.16	\$30.01	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74
24	\$29.28	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56
24a	\$30.16	\$30.91	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66
25	\$30.01	\$30.76	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48
25a	\$30.91	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66	\$38.60
26 26a	\$30.76 \$31.68	\$31.53 \$32.48	\$32.32 \$33.29	\$33.13 \$34.12	\$33.95 \$34.97	\$34.80 \$35.85	\$35.67 \$36.74	\$36.56 \$37.66	\$37.48 \$38.60	\$38.42 \$39.57
27	\$31.53	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38
27a	\$32.48	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56
28	\$32.32	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36
28a	\$33.29	\$34.12	\$34.97	\$35.85	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57
29	\$33.13	\$33.95	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37
29a 30	\$34.12 \$33.95	\$34.97 \$34.80	\$35.85 \$35.67	\$36.74 \$36.56	\$37.66 \$37.48	\$38.60 \$38.42	\$39.57 \$39.38	\$40.56 \$40.36	\$41.57 \$41.37	\$42.61 \$42.40
31	\$34.80	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46
32	\$35.67	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55
32a	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57	\$42.61	\$43.68	\$44.77	\$45.89
33	\$36.56	\$37.48	\$38.42	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66
34 35	\$37.48 \$38.42	\$38.42 \$39.38	\$39.38 \$40.36	\$40.36 \$41.37	\$41.37 \$42.40	\$42.40 \$43.46	\$43.46 \$44.55	\$44.55 \$45.66	\$45.66 \$46.81	\$46.81 \$47.98
36	\$39.38	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18
37	\$40.36	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41
38	\$41.37	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67
39	\$42.40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96
40	\$43.46	\$44.55	\$45.66	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28
41 42	\$44.55 \$45.66	\$45.66 \$46.81	\$46.81 \$47.98	\$47.98 \$49.18	\$49.18 \$50.41	\$50.41 \$51.67	\$51.67 \$52.96	\$52.96 \$54.28	\$54.28 \$55.64	\$55.64 \$57.03
43	\$46.81	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45
44	\$47.98	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92
45	\$49.18	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41
46	\$50.41	\$51.67	\$52.96	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95
47 48	\$51.67 \$52.96	\$52.96 \$54.28	\$54.28 \$55.64	\$55.64 \$57.03	\$57.03 \$58.45	\$58.45 \$59.92	\$59.92 \$61.41	\$61.41 \$62.95	\$62.95 \$64.52	\$64.52 \$66.14
49	\$54.28	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79
50	\$55.64	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48
51	\$57.03	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22
52	\$58.45	\$59.92	\$61.41	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00
53 53a	\$59.92 \$61.71	\$61.41 \$63.26	\$62.95 \$64.84	\$64.52 \$66.46	\$66.14 \$68.12	\$67.79 \$69.82	\$69.48 \$71.57	\$71.22 \$73.36	\$73.00 \$75.19	\$74.83 \$77.07
53a 54	\$61.71	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$75.19	\$76.70
55	\$62.95	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61
56	\$64.52	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58
57	\$66.14	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59
58	\$67.79	\$69.48	\$71.22	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66
59 60	\$69.48 \$71.22	\$71.22 \$73.00	\$73.00 \$74.83	\$74.83 \$76.70	\$76.70 \$78.61	\$78.61 \$80.58	\$80.58 \$82.59	\$82.59 \$84.66	\$84.66 \$86.78	\$86.78 \$88.95
61	\$73.00	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17
62	\$74.83	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45
63	\$76.70	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78
64	\$78.61	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78	\$98.18
65	\$80.58	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78	\$98.18	\$100.63
66	\$82.59	\$84.66	\$86.78	\$88.95	\$91.17	\$93.45	\$95.78	\$98.18	\$100.63	\$103.15
67 68	\$84.66 \$86.78	\$86.78 \$88.95	\$88.95 \$91.17	\$91.17 \$93.45	\$93.45 \$95.78	\$95.78 \$98.18	\$98.18 \$100.63	\$100.63 \$103.15	\$103.15 \$105.73	\$105.73 \$108.37
69	\$88.95	\$88.95	\$93.45	\$93.45 \$95.78	\$95.78	\$100.63	\$100.63	\$103.15	\$105.73	\$108.37
70	\$91.17	\$93.45	\$95.78	\$98.18	\$100.63	\$100.03	\$105.73	\$103.73	\$111.08	\$113.86
<del>-</del>	, ,,,,,,	400.10	7000	, , , , , , , , , , , , , , , , , , ,	+	÷ .00.10	+	+ .00.01	NÕE	

Dan #					FY 20-21 Bi-Wee	ekly Salary Rang	ge			
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$1,327	\$1,361	\$1,395	\$1,429	\$1,465	\$1,502	\$1,539	\$1,578	\$1,617	\$1,658
2	\$1,361	\$1,395	\$1,429	\$1,465	\$1,502	\$1,539	\$1,578	\$1,617	\$1,658	\$1,699
<u>3</u>	\$1,395 \$1,429	\$1,429 \$1,465	\$1,465 \$1,502	\$1,502 \$1,539	\$1,539 \$1,578	\$1,578 \$1,617	\$1,617 \$1,658	\$1,658 \$1,699	\$1,699 \$1,742	\$1,742 \$1,785
5	\$1,465	\$1,502	\$1,539	\$1,578	\$1,617	\$1,658	\$1,699	\$1,742	\$1,785	\$1,830
6	\$1,502	\$1,539	\$1,578	\$1,617	\$1,658	\$1,699	\$1,742	\$1,785	\$1,830	\$1,876
7	\$1,539	\$1,578	\$1,617	\$1,658	\$1,699	\$1,742	\$1,785	\$1,830	\$1,876	\$1,922
8	\$1,578	\$1,617	\$1,658	\$1,699	\$1,742	\$1,785	\$1,830	\$1,876	\$1,922	\$1,970
9	\$1,617	\$1,658	\$1,699	\$1,742	\$1,785	\$1,830	\$1,876	\$1,922	\$1,970	\$2,020
10 11	\$1,658 \$1,699	\$1,699 \$1,742	\$1,742 \$1,785	\$1,785 \$1,830	\$1,830 \$1,876	\$1,876 \$1,922	\$1,922 \$1,970	\$1,970 \$2,020	\$2,020 \$2,070	\$2,070 \$2,122
12	\$1,742	\$1,785	\$1,830	\$1,876	\$1,922	\$1,970	\$2,020	\$2,070	\$2,070	\$2,175
13	\$1,785	\$1,830	\$1,876	\$1,922	\$1,970	\$2,020	\$2,070	\$2,122	\$2,175	\$2,229
14	\$1,830	\$1,876	\$1,922	\$1,970	\$2,020	\$2,070	\$2,122	\$2,175	\$2,229	\$2,285
15	\$1,876	\$1,922	\$1,970	\$2,020	\$2,070	\$2,122	\$2,175	\$2,229	\$2,285	\$2,342
16	\$1,922	\$1,970	\$2,020	\$2,070	\$2,122	\$2,175	\$2,229	\$2,285	\$2,342	\$2,401
17 18	\$1,970 \$2,020	\$2,020 \$2,070	\$2,070 \$2,122	\$2,122 \$2,175	\$2,175 \$2,229	\$2,229 \$2,285	\$2,285 \$2,342	\$2,342 \$2,401	\$2,401 \$2,461	\$2,461 \$2,522
19	\$2,020	\$2,070	\$2,175	\$2,175	\$2,229	\$2,265	\$2,342	\$2,461	\$2,522	\$2,585
20	\$2,122	\$2,175	\$2,229	\$2,285	\$2,342	\$2,401	\$2,461	\$2,522	\$2,585	\$2,650
21	\$2,175	\$2,229	\$2,285	\$2,342	\$2,401	\$2,461	\$2,522	\$2,585	\$2,650	\$2,716
22	\$2,229	\$2,285	\$2,342	\$2,401	\$2,461	\$2,522	\$2,585	\$2,650	\$2,716	\$2,784
23	\$2,285	\$2,342	\$2,401	\$2,461	\$2,522	\$2,585	\$2,650	\$2,716	\$2,784	\$2,854
23a	\$2,354	\$2,413	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,868	\$2,939
24 24a	\$2,342 \$2,413	\$2,401 \$2,473	\$2,461 \$2,535	\$2,522 \$2,598	\$2,585 \$2,663	\$2,650 \$2,730	\$2,716 \$2,798	\$2,784 \$2,868	\$2,854 \$2,939	\$2,925 \$3,013
24a 25	\$2,413	\$2,473	\$2,535	\$2,598	\$2,650	\$2,730	\$2,784	\$2,854	\$2,939	\$3,013
25a	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,868	\$2,939	\$3,013	\$3,088
26	\$2,461	\$2,522	\$2,585	\$2,650	\$2,716	\$2,784	\$2,854	\$2,925	\$2,998	\$3,073
26a	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,868	\$2,939	\$3,013	\$3,088	\$3,165
27	\$2,522	\$2,585	\$2,650	\$2,716	\$2,784	\$2,854	\$2,925	\$2,998	\$3,073	\$3,150
27a	\$2,598	\$2,663 \$2,650	\$2,730	\$2,798 \$2,784	\$2,868 \$2,854	\$2,939 \$2,925	\$3,013	\$3,088 \$3,073	\$3,165	\$3,245 \$3,229
28 28a	\$2,585 \$2,663	\$2,650	\$2,716 \$2,798	\$2,784	\$2,854	\$2,925	\$2,998 \$3,088	\$3,073 \$3,165	\$3,150 \$3,245	\$3,229
29	\$2,650	\$2,716	\$2,784	\$2,854	\$2,925	\$2,998	\$3,073	\$3,150	\$3,229	\$3,310
29a	\$2,730	\$2,798	\$2,868	\$2,939	\$3,013	\$3,088	\$3,165	\$3,245	\$3,326	\$3,409
30	\$2,716	\$2,784	\$2,854	\$2,925	\$2,998	\$3,073	\$3,150	\$3,229	\$3,310	\$3,392
31	\$2,784	\$2,854	\$2,925	\$2,998	\$3,073	\$3,150	\$3,229	\$3,310	\$3,392	\$3,477
32	\$2,854	\$2,925 \$3,013	\$2,998 \$3,088	\$3,073 \$3,165	\$3,150	\$3,229	\$3,310 \$3,409	\$3,392 \$3,494	\$3,477 \$3,581	\$3,564 \$3,674
32a 33	\$2,939 \$2,925	\$3,013	\$3,088	\$3,165	\$3,245 \$3,229	\$3,326 \$3,310	\$3,409	\$3,494	\$3,581	\$3,671 \$3,653
34	\$2,998	\$3,073	\$3,150	\$3,229	\$3,310	\$3,392	\$3,477	\$3,564	\$3,653	\$3,744
35	\$3,073	\$3,150	\$3,229	\$3,310	\$3,392	\$3,477	\$3,564	\$3,653	\$3,744	\$3,838
36	\$3,150	\$3,229	\$3,310	\$3,392	\$3,477	\$3,564	\$3,653	\$3,744	\$3,838	\$3,934
37	\$3,229	\$3,310	\$3,392	\$3,477	\$3,564	\$3,653	\$3,744	\$3,838	\$3,934	\$4,032
38 39	\$3,310 \$3,392	\$3,392 \$3,477	\$3,477 \$3,564	\$3,564 \$3,653	\$3,653 \$3,744	\$3,744 \$3,838	\$3,838 \$3,934	\$3,934 \$4,032	\$4,032 \$4,133	\$4,133 \$4,237
40	\$3,477	\$3,564	\$3,653	\$3,744	\$3,838	\$3,934	\$4,032	\$4,133	\$4,133	\$4,342
41	\$3,564	\$3,653	\$3,744	\$3,838	\$3,934	\$4,032	\$4,133	\$4,237	\$4,342	\$4,451
42	\$3,653	\$3,744	\$3,838	\$3,934	\$4,032	\$4,133	\$4,237	\$4,342	\$4,451	\$4,562
43	\$3,744	\$3,838	\$3,934	\$4,032	\$4,133	\$4,237	\$4,342	\$4,451	\$4,562	\$4,676
44	\$3,838	\$3,934	\$4,032	\$4,133	\$4,237	\$4,342	\$4,451	\$4,562	\$4,676	\$4,793
45	\$3,934	\$4,032	\$4,133	\$4,237	\$4,342	\$4,451	\$4,562	\$4,676	\$4,793	\$4,913
46 47	\$4,032 \$4,133	\$4,133 \$4,237	\$4,237 \$4,342	\$4,342 \$4,451	\$4,451 \$4,562	\$4,562 \$4,676	\$4,676 \$4,793	\$4,793 \$4,913	\$4,913 \$5,036	\$5,036 \$5,162
48	\$4,237	\$4,342	\$4,451	\$4,562	\$4,676	\$4,793	\$4,913	\$5,036	\$5,162	\$5,702
49	\$4,342	\$4,451	\$4,562	\$4,676	\$4,793	\$4,913	\$5,036	\$5,162	\$5,291	\$5,423
50	\$4,451	\$4,562	\$4,676	\$4,793	\$4,913	\$5,036	\$5,162	\$5,291	\$5,423	\$5,559
51	\$4,562	\$4,676	\$4,793	\$4,913	\$5,036 \$5,163	\$5,162	\$5,291	\$5,423	\$5,559 \$5,600	\$5,698 \$5,840
52 53	\$4,676 \$4,793	\$4,793 \$4,913	\$4,913 \$5,036	\$5,036 \$5,162	\$5,162 \$5,291	\$5,291 \$5,423	\$5,423 \$5,559	\$5,559 \$5,698	\$5,698 \$5,840	\$5,840 \$5,986
53a	\$4,793	\$5,060	\$5,036	\$5,162	\$5,450	\$5,423 \$5,586	\$5,559	\$5,869	\$6,015	\$6,166
54	\$4,913	\$5,036	\$5,162	\$5,291	\$5,423	\$5,559	\$5,698	\$5,840	\$5,986	\$6,136
55	\$5,036	\$5,162	\$5,291	\$5,423	\$5,559	\$5,698	\$5,840	\$5,986	\$6,136	\$6,289
56	\$5,162	\$5,291	\$5,423	\$5,559	\$5,698	\$5,840	\$5,986	\$6,136	\$6,289	\$6,446
57	\$5,291	\$5,423	\$5,559	\$5,698	\$5,840	\$5,986	\$6,136	\$6,289	\$6,446	\$6,608
58 59	\$5,423 \$5,559	\$5,559 \$5,698	\$5,698 \$5,840	\$5,840 \$5,986	\$5,986 \$6,136	\$6,136 \$6,289	\$6,289 \$6,446	\$6,446 \$6,608	\$6,608 \$6,773	\$6,773 \$6,942
60	\$5,559 \$5,698	\$5,840	\$5,840	\$6,136	\$6,289	\$6,289	\$6,608	\$6,773	\$6,773	\$6,942 \$7,116
61	\$5,840	\$5,986	\$6,136	\$6,289	\$6,446	\$6,608	\$6,773	\$6,942	\$7,116	\$7,110
62	\$5,986	\$6,136	\$6,289	\$6,446	\$6,608	\$6,773	\$6,942	\$7,116	\$7,294	\$7,476
63	\$6,136	\$6,289	\$6,446	\$6,608	\$6,773	\$6,942	\$7,116	\$7,294	\$7,476	\$7,663
64	\$6,289	\$6,446	\$6,608	\$6,773	\$6,942	\$7,116	\$7,294	\$7,476	\$7,663	\$7,854
65	\$6,446	\$6,608	\$6,773	\$6,942	\$7,116	\$7,294	\$7,476	\$7,663	\$7,854	\$8,051
66	\$6,608	\$6,773	\$6,942	\$7,116	\$7,294	\$7,476	\$7,663	\$7,854	\$8,051	\$8,252
67	\$6,773 \$6,942	\$6,942 \$7,116	\$7,116 \$7,204	\$7,294 \$7,476	\$7,476 \$7,663	\$7,663 \$7,854	\$7,854 \$8,051	\$8,051	\$8,252	\$8,458 \$8,670
68 69	\$6,942	\$7,116 \$7,294	\$7,294 \$7,476	\$7,476 \$7,663	\$7,663 \$7,854	\$7,854 \$8,051	\$8,051 \$8,252	\$8,252 \$8,458	\$8,458 \$8,670	\$8,670 \$8,886
70	\$7,110	\$7,476	\$7,663	\$7,854	\$8,051	\$8,252	\$8,458	\$8,670	\$8,886	\$9,109
	ψ1,207	ψι,τιυ	ψ1,000	Ψ1,004	ψο,σσ1	ΨΟ,ΖΟΖ	ψυ, του	ψ0,010	006	

<b>D</b>					FY 20-21 Month	nly Salary Range	е			
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$2,876	\$2,948	\$3,022	\$3,097	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592
2	\$2,948	\$3,022	\$3,097	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681
3	\$3,022	\$3,097	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774
4	\$3,097	\$3,175	\$3,254	\$3,335	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868
5 6	\$3,175 \$3,254	\$3,254 \$3,335	\$3,335 \$3,419	\$3,419 \$3,504	\$3,504 \$3,592	\$3,592 \$3,681	\$3,681 \$3,774	\$3,774 \$3,868	\$3,868 \$3,965	\$3,965 \$4,064
7	\$3,254	\$3,419	\$3,504	\$3,592	\$3,592	\$3,774	\$3,868	\$3,965	\$4,064	\$4,064
8	\$3,419	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269
9	\$3,504	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376
10	\$3,592	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486
11	\$3,681	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598
12	\$3,774	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713
13	\$3,868	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830
14	\$3,965	\$4,064	\$4,165	\$4,269	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951
15	\$4,064 \$4,165	\$4,165	\$4,269 \$4,276	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075 \$5,000
16 17	\$4,165 \$4,269	\$4,269 \$4,376	\$4,376 \$4,486	\$4,486 \$4,598	\$4,598 \$4,713	\$4,713 \$4,830	\$4,830 \$4,951	\$4,951 \$5,075	\$5,075 \$5,202	\$5,202 \$5,332
18	\$4,376	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075	\$5,075	\$5,332	\$5,465
19	\$4,486	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602
20	\$4,598	\$4,713	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742
21	\$4,713	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885
22	\$4,830	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033
23	\$4,951	\$5,075	\$5,202	\$5,332	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033	\$6,183
23a	\$5,100	\$5,227	\$5,358	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,213	\$6,369
24	\$5,075	\$5,202 \$5,259	\$5,332 \$5,402	\$5,465 \$5,630	\$5,602	\$5,742	\$5,885	\$6,033 \$6,213	\$6,183	\$6,338
24a 25	\$5,227 \$5,202	\$5,358 \$5,332	\$5,492 \$5,465	\$5,629 \$5,602	\$5,770 \$5,742	\$5,914 \$5,885	\$6,062 \$6,033	\$6,213 \$6,183	\$6,369 \$6,338	\$6,528 \$6,496
25 25a	\$5,202 \$5,358	\$5,332 \$5,492	\$5,465 \$5,629	\$5,602 \$5,770	\$5,742 \$5,914	\$5,885 \$6,062	\$6,033 \$6,213	\$6,183 \$6,369	\$6,338 \$6,528	\$6,496 \$6,691
25a 26	\$5,332	\$5,465	\$5,629	\$5,770	\$5,885	\$6,082	\$6,183	\$6,338	\$6,496	\$6,659
26a	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,213	\$6,369	\$6,528	\$6,691	\$6,859
27	\$5,465	\$5,602	\$5,742	\$5,885	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825
27a	\$5,629	\$5,770	\$5,914	\$6,062	\$6,213	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030
28	\$5,602	\$5,742	\$5,885	\$6,033	\$6,183	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996
28a	\$5,770	\$5,914	\$6,062	\$6,213	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206
29	\$5,742 \$5,014	\$5,885 \$6,062	\$6,033 \$6,213	\$6,183 \$6,360	\$6,338 \$6,528	\$6,496 \$6,691	\$6,659 \$6,850	\$6,825 \$7,030	\$6,996 \$7,206	\$7,171 \$7,386
29a 30	\$5,914 \$5,885	\$6,062 \$6,033	\$6,213 \$6,183	\$6,369 \$6,338	\$6,528 \$6,496	\$6,691 \$6,659	\$6,859 \$6,825	\$7,030 \$6,996	\$7,206 \$7,171	\$7,386 \$7,350
30	\$5,885 \$6,033	\$6,033	\$6,338	\$6,338	\$6,659	\$6,659	\$6,825	\$6,996	\$7,171 \$7,350	\$7,350 \$7,534
32	\$6,033	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171	\$7,171	\$7,534	\$7,534 \$7,722
32a	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,571	\$7,760	\$7,954
33	\$6,338	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915
34	\$6,496	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113
35	\$6,659	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113	\$8,316
36	\$6,825	\$6,996	\$7,171	\$7,350	\$7,534	\$7,722	\$7,915	\$8,113	\$8,316	\$8,524
37 38	\$6,996 \$7,171	\$7,171 \$7,350	\$7,350 \$7,534	\$7,534 \$7,722	\$7,722 \$7,015	\$7,915 \$8,113	\$8,113 \$8,316	\$8,316 \$8,524	\$8,524 \$8,737	\$8,737 \$8,955
38 39	\$7,171 \$7,350	\$7,350 \$7,534	\$7,534 \$7,722	\$7,722 \$7,915	\$7,915 \$8,113	\$8,113 \$8,316	\$8,316 \$8,524	\$8,524 \$8,737	\$8,737 \$8,955	\$8,955 \$9,179
40	\$7,350 \$7,534	\$7,534 \$7,722	\$7,722 \$7,915	\$8,113	\$8,316	\$8,516	\$8,524	\$8,737	\$8,955	\$9,179
41	\$7,722	\$7,722	\$8,113	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179	\$9,179	\$9,644
42	\$7,915	\$8,113	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885
43	\$8,113	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132
44	\$8,316	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132	\$10,385
45	\$8,524	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132	\$10,385	\$10,645
46	\$8,737	\$8,955	\$9,179	\$9,409	\$9,644	\$9,885	\$10,132	\$10,385 \$10,645	\$10,645 \$10,011	\$10,911
47 48	\$8,955 \$9,179	\$9,179 \$9,409	\$9,409 \$9,644	\$9,644 \$9,885	\$9,885 \$10,132	\$10,132 \$10,385	\$10,385 \$10,645	\$10,645 \$10,911	\$10,911 \$11,184	\$11,184 \$11,464
48 49	\$9,179 \$9,409	\$9,409 \$9,644	\$9,644	\$9,885 \$10,132	\$10,132 \$10,385	\$10,385 \$10,645	\$10,645 \$10,911	\$10,911 \$11,184	\$11,184 \$11,464	\$11,464 \$11,750
50	\$9,409	\$9,885	\$10,132	\$10,132	\$10,645	\$10,043	\$10,911	\$11,464	\$11,750	\$12,044
51	\$9,885	\$10,132	\$10,385	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044	\$12,345
52	\$10,132	\$10,385	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044	\$12,345	\$12,654
53	\$10,385	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044	\$12,345	\$12,654	\$12,970
53a	\$10,697	\$10,964	\$11,239	\$11,519	\$11,807	\$12,103	\$12,405	\$12,715	\$13,033	\$13,359
54	\$10,645	\$10,911	\$11,184	\$11,464	\$11,750	\$12,044	\$12,345	\$12,654	\$12,970	\$13,294
55 56	\$10,911 \$11,184	\$11,184 \$11,464	\$11,464 \$11,750	\$11,750 \$12,044	\$12,044 \$12,345	\$12,345 \$12,654	\$12,654 \$12,970	\$12,970 \$13,294	\$13,294 \$13,627	\$13,627 \$13,967
56 57	\$11,184 \$11,464	\$11,464 \$11,750	\$11,750 \$12,044	\$12,044 \$12,345	\$12,345 \$12,654	\$12,654 \$12,970	\$12,970 \$13,294	\$13,294 \$13,627	\$13,627 \$13,967	\$13,967 \$14,316
57 58	\$11,464 \$11,750	\$11,750 \$12,044	\$12,044 \$12,345	\$12,345 \$12,654	\$12,654 \$12,970	\$12,970 \$13,294	\$13,294 \$13,627	\$13,627 \$13,967	\$13,967 \$14,316	\$14,316 \$14,674
59	\$12,044	\$12,044	\$12,654	\$12,970	\$12,970	\$13,627	\$13,967	\$13,967	\$14,674	\$14,674
60	\$12,044	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417
61	\$12,654	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803
62	\$12,970	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198
63	\$13,294	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603
64	\$13,627	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018
65	\$13,967	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443
66	\$14,316	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879
67	\$14,674	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879	\$18,326
68	\$15,041	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018 \$17,442	\$17,443	\$17,879	\$18,326	\$18,784
69	\$15,417	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879	\$18,326	\$18,784	\$19,254
70	\$15,803	\$16,198	\$16,603	\$17,018	\$17,443	\$17,879	\$18,326	\$18,784	\$19,254	\$19,735

					FY 21-22 Hour	ly Salary Range				
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$17.09	\$17.52	\$17.95	\$18.41	\$18.86	\$19.33	\$19.82	\$20.31	\$20.83	\$21.34
2	\$17.52	\$17.95	\$18.41	\$18.86	\$19.33	\$19.82	\$20.31	\$20.83	\$21.34	\$21.88
3	\$17.95	\$18.41	\$18.86	\$19.33	\$19.82	\$20.31	\$20.83	\$21.34	\$21.88	\$22.42
4	\$18.41	\$18.86	\$19.33	\$19.82	\$20.31	\$20.83	\$21.34	\$21.88	\$22.42	\$22.98
5	\$18.86	\$19.33	\$19.82	\$20.31	\$20.83	\$21.34	\$21.88	\$22.42	\$22.98	\$23.56
6 7	\$19.33	\$19.82	\$20.31	\$20.83	\$21.34	\$21.88	\$22.42	\$22.98	\$23.56	\$24.14
8	\$19.82 \$20.31	\$20.31 \$20.83	\$20.83 \$21.34	\$21.34 \$21.88	\$21.88 \$22.42	\$22.42 \$22.98	\$22.98 \$23.56	\$23.56 \$24.14	\$24.14 \$24.75	\$24.75 \$25.37
9	\$20.83	\$20.83	\$21.88	\$22.42	\$22.98	\$23.56	\$24.14	\$24.75	\$25.37	\$26.01
10	\$21.34	\$21.88	\$22.42	\$22.98	\$23.56	\$24.14	\$24.75	\$25.37	\$26.01	\$26.66
11	\$21.88	\$22.42	\$22.98	\$23.56	\$24.14	\$24.75	\$25.37	\$26.01	\$26.66	\$27.32
12	\$22.42	\$22.98	\$23.56	\$24.14	\$24.75	\$25.37	\$26.01	\$26.66	\$27.32	\$28.01
13	\$22.98	\$23.56	\$24.14	\$24.75	\$25.37	\$26.01	\$26.66	\$27.32	\$28.01	\$28.71
14	\$23.56	\$24.14	\$24.75	\$25.37	\$26.01	\$26.66	\$27.32	\$28.01	\$28.71	\$29.42
15	\$24.14	\$24.75	\$25.37	\$26.01	\$26.66	\$27.32	\$28.01	\$28.71	\$29.42	\$30.16
16	\$24.75	\$25.37	\$26.01	\$26.66	\$27.32	\$28.01	\$28.71	\$29.42	\$30.16	\$30.91
17	\$25.37	\$26.01	\$26.66	\$27.32	\$28.01	\$28.71	\$29.42	\$30.16	\$30.91	\$31.68
18	\$26.01	\$26.66	\$27.32	\$28.01	\$28.71	\$29.42	\$30.16	\$30.91	\$31.68	\$32.48
19	\$26.66	\$27.32	\$28.01	\$28.71	\$29.42	\$30.16	\$30.91	\$31.68	\$32.48	\$33.29
20	\$27.32	\$28.01	\$28.71	\$29.42	\$30.16	\$30.91	\$31.68	\$32.48	\$33.29	\$34.12
21	\$28.01	\$28.71	\$29.42	\$30.16	\$30.91	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97
22 23	\$28.71 \$29.42	\$29.42	\$30.16 \$30.91	\$30.91 \$31.68	\$31.68 \$32.48	\$32.48 \$33.29	\$33.29	\$34.12 \$34.97	\$34.97 \$35.84	\$35.84 \$36.74
23 23a	\$29.42	\$30.16 \$31.06	\$30.91 \$31.84	\$31.68	\$32.48 \$33.45	\$33.29 \$34.29	\$34.12 \$35.14	\$34.97 \$36.02	\$35.84 \$36.93	\$36.74 \$37.84
23a 24	\$30.30	\$31.06	\$31.84 \$31.68	\$32.63 \$32.48	\$33.45 \$33.29	\$34.29 \$34.12	\$35.14 \$34.97	\$36.02 \$35.84	\$36.93 \$36.74	\$37.84 \$37.66
24a	\$30.16	\$31.84	\$32.63	\$33.45	\$34.29	\$35.14	\$36.02	\$36.93	\$37.84	\$38.79
25	\$30.91	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.84	\$36.74	\$37.66	\$38.60
25a	\$31.84	\$32.63	\$33.45	\$34.29	\$35.14	\$36.02	\$36.93	\$37.84	\$38.79	\$39.76
26	\$31.68	\$32.48	\$33.29	\$34.12	\$34.97	\$35.84	\$36.74	\$37.66	\$38.60	\$39.57
26a	\$32.63	\$33.45	\$34.29	\$35.14	\$36.02	\$36.93	\$37.84	\$38.79	\$39.76	\$40.76
27	\$32.48	\$33.29	\$34.12	\$34.97	\$35.84	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56
27a	\$33.45	\$34.29	\$35.14	\$36.02	\$36.93	\$37.84	\$38.79	\$39.76	\$40.76	\$41.78
28	\$33.29	\$34.12	\$34.97	\$35.84	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57
28a	\$34.29	\$35.14	\$36.02	\$36.93	\$37.84	\$38.79	\$39.76	\$40.76	\$41.78	\$42.82
29	\$34.12	\$34.97	\$35.84	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57	\$42.61
29a	\$35.14	\$36.02	\$36.93	\$37.84	\$38.79	\$39.76	\$40.76	\$41.78	\$42.82	\$43.89
30	\$34.97	\$35.84	\$36.74	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57	\$42.61	\$43.67
31 32	\$35.84 \$36.74	\$36.74 \$37.66	\$37.66 \$38.60	\$38.60 \$39.57	\$39.57 \$40.56	\$40.56 \$41.57	\$41.57 \$42.61	\$42.61 \$43.67	\$43.67	\$44.76 \$45.89
32a	\$37.84	\$37.00	\$39.76	\$40.76	\$40.56	\$42.82	\$43.89	\$43.67	\$44.76 \$46.11	\$47.27
33	\$37.66	\$38.60	\$39.57	\$40.56	\$41.57	\$42.61	\$43.67	\$44.76	\$45.89	\$47.03
34	\$38.60	\$39.57	\$40.56	\$41.57	\$42.61	\$43.67	\$44.76	\$45.89	\$47.03	\$48.21
35	\$39.57	\$40.56	\$41.57	\$42.61	\$43.67	\$44.76	\$45.89	\$47.03	\$48.21	\$49.42
36	\$40.56	\$41.57	\$42.61	\$43.67	\$44.76	\$45.89	\$47.03	\$48.21	\$49.42	\$50.66
37	\$41.57	\$42.61	\$43.67	\$44.76	\$45.89	\$47.03	\$48.21	\$49.42	\$50.66	\$51.92
38	\$42.61	\$43.67	\$44.76	\$45.89	\$47.03	\$48.21	\$49.42	\$50.66	\$51.92	\$53.22
39	\$43.67	\$44.76	\$45.89	\$47.03	\$48.21	\$49.42	\$50.66	\$51.92	\$53.22	\$54.55
40	\$44.76	\$45.89	\$47.03	\$48.21	\$49.42	\$50.66	\$51.92	\$53.22	\$54.55	\$55.91
41	\$45.89	\$47.03	\$48.21	\$49.42	\$50.66	\$51.92	\$53.22	\$54.55	\$55.91	\$57.31
42	\$47.03	\$48.21	\$49.42	\$50.66	\$51.92	\$53.22	\$54.55	\$55.91	\$57.31	\$58.74
43	\$48.21	\$49.42	\$50.66	\$51.92	\$53.22	\$54.55	\$55.91	\$57.31	\$58.74	\$60.20
44	\$49.42	\$50.66	\$51.92	\$53.22	\$54.55	\$55.91	\$57.31	\$58.74	\$60.20	\$61.72
45 46	\$50.66 \$51.92	\$51.92 \$53.22	\$53.22 \$54.55	\$54.55 \$55.91	\$55.91 \$57.31	\$57.31 \$58.74	\$58.74 \$60.20	\$60.20 \$61.72	\$61.72 \$63.25	\$63.25 \$64.84
46	\$51.92 \$53.22	\$53.22 \$54.55	\$54.55 \$55.91	\$55.91 \$57.31	\$57.31 \$58.74	\$58.74 \$60.20	\$60.20 \$61.72	\$61.72 \$63.25	\$63.25 \$64.84	\$64.84 \$66.46
48	\$54.55	\$55.91	\$57.31	\$58.74	\$60.20	\$61.72	\$63.25	\$64.84	\$66.46	\$68.12
49	\$55.91	\$57.31	\$58.74	\$60.20	\$61.72	\$63.25	\$64.84	\$66.46	\$68.12	\$69.82
50	\$57.31	\$58.74	\$60.20	\$61.72	\$63.25	\$64.84	\$66.46	\$68.12	\$69.82	\$71.56
51	\$58.74	\$60.20	\$61.72	\$63.25	\$64.84	\$66.46	\$68.12	\$69.82	\$71.56	\$73.36
52	\$60.20	\$61.72	\$63.25	\$64.84	\$66.46	\$68.12	\$69.82	\$71.56	\$73.36	\$75.19
53	\$61.72	\$63.25	\$64.84	\$66.46	\$68.12	\$69.82	\$71.56	\$73.36	\$75.19	\$77.07
53a	\$63.56	\$65.16	\$66.79	\$68.45	\$70.16	\$71.91	\$73.72	\$75.56	\$77.45	\$79.38
54	\$63.25	\$64.84	\$66.46	\$68.12	\$69.82	\$71.56	\$73.36	\$75.19	\$77.07	\$79.00
55	\$64.84	\$66.46	\$68.12	\$69.82	\$71.56	\$73.36	\$75.19	\$77.07	\$79.00	\$80.97
56	\$66.46	\$68.12	\$69.82	\$71.56	\$73.36	\$75.19	\$77.07	\$79.00	\$80.97	\$83.00
57	\$68.12	\$69.82	\$71.56	\$73.36	\$75.19	\$77.07	\$79.00	\$80.97	\$83.00	\$85.07
58	\$69.82	\$71.56	\$73.36	\$75.19	\$77.07	\$79.00	\$80.97	\$83.00	\$85.07	\$87.20
59 60	\$71.56 \$73.36	\$73.36 \$75.19	\$75.19 \$77.07	\$77.07 \$79.00	\$79.00 \$80.97	\$80.97 \$83.00	\$83.00 \$85.07	\$85.07 \$87.20	\$87.20 \$89.38	\$89.38 \$91.62
61	\$73.36 \$75.19	\$75.19	\$77.07	\$79.00	\$80.97	\$83.00	\$85.07 \$87.20	\$87.20	\$91.62	\$91.62
62	\$75.19	\$77.07	\$80.97	\$83.00	\$85.07	\$87.20	\$89.38	\$91.62	\$93.91	\$95.91
63	\$77.07	\$80.97	\$83.00	\$85.07	\$87.20	\$89.38	\$91.62	\$91.02	\$96.25	\$98.65
64	\$80.97	\$83.00	\$85.07	\$87.20	\$89.38	\$91.62	\$93.91	\$96.25	\$98.65	\$101.13
65	\$83.00	\$85.07	\$87.20	\$89.38	\$91.62	\$93.91	\$96.25	\$98.65	\$101.13	\$103.65
66	\$85.07	\$87.20	\$89.38	\$91.62	\$93.91	\$96.25	\$98.65	\$101.13	\$103.65	\$105.05
67	\$87.20	\$89.38	\$91.62	\$93.91	\$96.25	\$98.65	\$101.13	\$103.65	\$106.24	\$108.90
68	\$89.38	\$91.62	\$93.91	\$96.25	\$98.65	\$101.13	\$103.65	\$106.24	\$108.90	\$111.62
69	\$91.62	\$93.91	\$96.25	\$98.65	\$101.13	\$103.65	\$106.24	\$108.90	\$111.62	\$114.41
70	\$93.91	\$96.25	\$98.65	\$101.13	\$103.65	\$106.24	\$108.90	\$111.62	\$114.41	\$117.28
	, 400.01	, 400.20	, ,,,,,,,	, ,	,		, , , , , , , , , , , , , , , , , , ,	,v <u>z</u>	nag	, <u>L</u> O

B#					FY 21-22 Bi-Wee	ekly Salary Rang	ge			
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
1	\$1,367	\$1,401	\$1,436	\$1,473	\$1,509	\$1,546	\$1,586	\$1,625	\$1,666	\$1,707
2	\$1,401	\$1,436	\$1,473	\$1,509	\$1,546	\$1,586	\$1,625	\$1,666	\$1,707	\$1,750
<u>3</u>	\$1,436 \$1,473	\$1,473 \$1,509	\$1,509 \$1,546	\$1,546 \$1,586	\$1,586 \$1,625	\$1,625 \$1,666	\$1,666 \$1,707	\$1,707 \$1,750	\$1,750 \$1,794	\$1,794 \$1,839
5	\$1,509	\$1,546	\$1,586	\$1,625	\$1,666	\$1,707	\$1,750	\$1,794	\$1,839	\$1,885
6	\$1,546	\$1,586	\$1,625	\$1,666	\$1,707	\$1,750	\$1,794	\$1,839	\$1,885	\$1,931
7	\$1,586	\$1,625	\$1,666	\$1,707	\$1,750	\$1,794	\$1,839	\$1,885	\$1,931	\$1,980
8	\$1,625	\$1,666	\$1,707	\$1,750	\$1,794	\$1,839	\$1,885	\$1,931	\$1,980	\$2,030
9	\$1,666	\$1,707	\$1,750	\$1,794	\$1,839 \$1,885	\$1,885	\$1,931	\$1,980	\$2,030	\$2,081
10 11	\$1,707 \$1,750	\$1,750 \$1,794	\$1,794 \$1,839	\$1,839 \$1,885	\$1,885 \$1,931	\$1,931 \$1,980	\$1,980 \$2,030	\$2,030 \$2,081	\$2,081 \$2,133	\$2,133 \$2,186
12	\$1,794	\$1,839	\$1,885	\$1,931	\$1,980	\$2,030	\$2,030	\$2,133	\$2,186	\$2,780
13	\$1,839	\$1,885	\$1,931	\$1,980	\$2,030	\$2,081	\$2,133	\$2,186	\$2,241	\$2,297
14	\$1,885	\$1,931	\$1,980	\$2,030	\$2,081	\$2,133	\$2,186	\$2,241	\$2,297	\$2,354
15	\$1,931	\$1,980	\$2,030	\$2,081	\$2,133	\$2,186	\$2,241	\$2,297	\$2,354	\$2,413
16	\$1,980	\$2,030	\$2,081	\$2,133	\$2,186	\$2,241	\$2,297	\$2,354	\$2,413	\$2,473
17 18	\$2,030 \$2,081	\$2,081 \$2,133	\$2,133 \$2,186	\$2,186 \$2,241	\$2,241 \$2,297	\$2,297 \$2,354	\$2,354 \$2,413	\$2,413 \$2,473	\$2,473 \$2,535	\$2,535 \$2,598
19	\$2,133	\$2,186	\$2,100	\$2,241	\$2,297	\$2,354	\$2,413	\$2,535	\$2,535	\$2,663
20	\$2,186	\$2,241	\$2,297	\$2,354	\$2,413	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730
21	\$2,241	\$2,297	\$2,354	\$2,413	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798
22	\$2,297	\$2,354	\$2,413	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,867
23	\$2,354	\$2,413	\$2,473	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,867	\$2,939
23a	\$2,424	\$2,485	\$2,547	\$2,611	\$2,676	\$2,743	\$2,811	\$2,882	\$2,954	\$3,027
24 24a	\$2,413 \$2,485	\$2,473 \$2,547	\$2,535 \$2,611	\$2,598 \$2,676	\$2,663 \$2,743	\$2,730 \$2,811	\$2,798 \$2,882	\$2,867 \$2,954	\$2,939 \$3,027	\$3,013 \$3,103
24a 25	\$2,485	\$2,547	\$2,598	\$2,663	\$2,743	\$2,811	\$2,882	\$2,939	\$3,027	\$3,103
25a	\$2,547	\$2,611	\$2,676	\$2,743	\$2,811	\$2,882	\$2,954	\$3,027	\$3,103	\$3,181
26	\$2,535	\$2,598	\$2,663	\$2,730	\$2,798	\$2,867	\$2,939	\$3,013	\$3,088	\$3,166
26a	\$2,611	\$2,676	\$2,743	\$2,811	\$2,882	\$2,954	\$3,027	\$3,103	\$3,181	\$3,260
27	\$2,598	\$2,663	\$2,730	\$2,798	\$2,867	\$2,939	\$3,013	\$3,088	\$3,166	\$3,245
27a	\$2,676	\$2,743 \$2,730	\$2,811	\$2,882	\$2,954 \$2,939	\$3,027	\$3,103	\$3,181	\$3,260	\$3,342 \$3,326
28 28a	\$2,663 \$2,743	\$2,730	\$2,798 \$2,882	\$2,867 \$2,954	\$2,939	\$3,013 \$3,103	\$3,088 \$3,181	\$3,166 \$3,260	\$3,245 \$3,342	\$3,326 \$3,426
29	\$2,730	\$2,798	\$2,867	\$2,939	\$3,013	\$3,088	\$3,166	\$3,245	\$3,326	\$3,409
29a	\$2,811	\$2,882	\$2,954	\$3,027	\$3,103	\$3,181	\$3,260	\$3,342	\$3,426	\$3,511
30	\$2,798	\$2,867	\$2,939	\$3,013	\$3,088	\$3,166	\$3,245	\$3,326	\$3,409	\$3,494
31	\$2,867	\$2,939	\$3,013	\$3,088	\$3,166	\$3,245	\$3,326	\$3,409	\$3,494	\$3,581
32	\$2,939	\$3,013 \$3,103	\$3,088 \$3,181	\$3,166 \$3,260	\$3,245 \$3,342	\$3,326 \$3,426	\$3,409 \$3,511	\$3,494	\$3,581	\$3,671
32a 33	\$3,027 \$3,013	\$3,103	\$3,181	\$3,260	\$3,342	\$3,426	\$3,511	\$3,599 \$3,581	\$3,689 \$3,671	\$3,782 \$3,763
34	\$3,088	\$3,166	\$3,245	\$3,326	\$3,409	\$3,494	\$3,581	\$3,671	\$3,763	\$3,857
35	\$3,166	\$3,245	\$3,326	\$3,409	\$3,494	\$3,581	\$3,671	\$3,763	\$3,857	\$3,953
36	\$3,245	\$3,326	\$3,409	\$3,494	\$3,581	\$3,671	\$3,763	\$3,857	\$3,953	\$4,053
37	\$3,326	\$3,409	\$3,494	\$3,581	\$3,671	\$3,763	\$3,857	\$3,953	\$4,053	\$4,153
38 39	\$3,409 \$3,494	\$3,494 \$3,581	\$3,581 \$3,671	\$3,671 \$3,763	\$3,763 \$3,857	\$3,857 \$3,953	\$3,953 \$4,053	\$4,053 \$4,153	\$4,153 \$4,257	\$4,257 \$4,364
40	\$3,581	\$3,671	\$3,763	\$3,763	\$3,953	\$4,053	\$4,053	\$4,155	\$4,364	\$4,473
41	\$3,671	\$3,763	\$3,857	\$3,953	\$4,053	\$4,153	\$4,257	\$4,364	\$4,473	\$4,585
42	\$3,763	\$3,857	\$3,953	\$4,053	\$4,153	\$4,257	\$4,364	\$4,473	\$4,585	\$4,699
43	\$3,857	\$3,953	\$4,053	\$4,153	\$4,257	\$4,364	\$4,473	\$4,585	\$4,699	\$4,816
44	\$3,953	\$4,053	\$4,153	\$4,257	\$4,364	\$4,473	\$4,585	\$4,699	\$4,816	\$4,938
45	\$4,053	\$4,153	\$4,257	\$4,364	\$4,473	\$4,585	\$4,699	\$4,816	\$4,938	\$5,060 \$5,107
46 47	\$4,153 \$4,257	\$4,257 \$4,364	\$4,364 \$4,473	\$4,473 \$4,585	\$4,585 \$4,699	\$4,699 \$4,816	\$4,816 \$4,938	\$4,938 \$5,060	\$5,060 \$5,187	\$5,187 \$5,317
48	\$4,364	\$4,473	\$4,585	\$4,699	\$4,816	\$4,938	\$5,060	\$5,187	\$5,317	\$5,450
49	\$4,473	\$4,585	\$4,699	\$4,816	\$4,938	\$5,060	\$5,187	\$5,317	\$5,450	\$5,586
50	\$4,585	\$4,699	\$4,816	\$4,938	\$5,060	\$5,187	\$5,317	\$5,450	\$5,586	\$5,725
51	\$4,699	\$4,816	\$4,938	\$5,060 \$5,187	\$5,187	\$5,317	\$5,450	\$5,586	\$5,725	\$5,869 \$6,045
52 53	\$4,816 \$4,938	\$4,938 \$5,060	\$5,060 \$5,187	\$5,187 \$5,317	\$5,317 \$5,450	\$5,450 \$5,586	\$5,586 \$5,725	\$5,725 \$5,869	\$5,869 \$6,015	\$6,015 \$6.166
53a	\$5,085	\$5,000	\$5,343	\$5,317 \$5,476	\$5,450	\$5,753	\$5,725	\$6,045	\$6,015	\$6,351
54	\$5,060	\$5,187	\$5,317	\$5,450	\$5,586	\$5,725	\$5,869	\$6,015	\$6,166	\$6,320
55	\$5,187	\$5,317	\$5,450	\$5,586	\$5,725	\$5,869	\$6,015	\$6,166	\$6,320	\$6,478
56	\$5,317	\$5,450	\$5,586	\$5,725	\$5,869	\$6,015	\$6,166	\$6,320	\$6,478	\$6,640
57	\$5,450	\$5,586	\$5,725	\$5,869	\$6,015	\$6,166	\$6,320	\$6,478	\$6,640	\$6,806
58 59	\$5,586 \$5,725	\$5,725 \$5,869	\$5,869 \$6,015	\$6,015 \$6,166	\$6,166 \$6,320	\$6,320 \$6,478	\$6,478 \$6,640	\$6,640 \$6,806	\$6,806 \$6,976	\$6,976 \$7,150
60	\$5,725 \$5,869	\$5,869	\$6,166	\$6,320	\$6,320 \$6,478	\$6,478	\$6,806	\$6,806	\$6,976	\$7,150
61	\$6,015	\$6,166	\$6,320	\$6,478	\$6,640	\$6,806	\$6,976	\$7,150	\$7,330	\$7,513
62	\$6,166	\$6,320	\$6,478	\$6,640	\$6,806	\$6,976	\$7,150	\$7,330	\$7,513	\$7,700
63	\$6,320	\$6,478	\$6,640	\$6,806	\$6,976	\$7,150	\$7,330	\$7,513	\$7,700	\$7,892
64	\$6,478	\$6,640	\$6,806	\$6,976	\$7,150	\$7,330	\$7,513	\$7,700	\$7,892	\$8,090
65	\$6,640	\$6,806	\$6,976	\$7,150	\$7,330	\$7,513	\$7,700	\$7,892	\$8,090	\$8,292
66	\$6,806	\$6,976	\$7,150	\$7,330	\$7,513	\$7,700	\$7,892	\$8,090	\$8,292	\$8,500
67 68	\$6,976 \$7,150	\$7,150 \$7,330	\$7,330 \$7,513	\$7,513 \$7,700	\$7,700 \$7,892	\$7,892 \$8,090	\$8,090 \$8,292	\$8,292 \$8,500	\$8,500 \$8,712	\$8,712 \$8,930
69	\$7,130	\$7,513	\$7,700	\$7,700	\$8,090	\$8,292	\$8,500	\$8,712	\$8,930	\$9,153
70	\$7,513	\$7,700	\$7,700	\$8,090	\$8,292	\$8,500	\$8,712	\$8,930	\$9,153	\$9,382
	Ψ.,σισ	ψ.,ιου	ψ.,O02	40,000	<b>40,202</b>	40,000	Ψ-0,1 1 <u>L</u>	45,000	NOO O	

<b>D</b>		FY 21-22 Monthly Salary Range									
Range #	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	
1	\$2,962	\$3,036	\$3,111	\$3,191	\$3,270	\$3,351	\$3,435	\$3,521	\$3,611	\$3,699	
2	\$3,036	\$3,111	\$3,191	\$3,270	\$3,351	\$3,435	\$3,521	\$3,611	\$3,699	\$3,792	
3	\$3,111	\$3,191	\$3,270	\$3,351	\$3,435	\$3,521	\$3,611	\$3,699	\$3,792	\$3,887	
4	\$3,191	\$3,270	\$3,351	\$3,435	\$3,521	\$3,611	\$3,699	\$3,792	\$3,887	\$3,984	
5	\$3,270	\$3,351	\$3,435	\$3,521	\$3,611	\$3,699	\$3,792	\$3,887	\$3,984	\$4,084	
6 7	\$3,351 \$3,435	\$3,435 \$3,521	\$3,521 \$3,611	\$3,611 \$3,699	\$3,699 \$3,792	\$3,792 \$3,887	\$3,887 \$3,984	\$3,984 \$4,084	\$4,084 \$4,184	\$4,184 \$4,290	
8	\$3,435	\$3,521	\$3,611	\$3,699	\$3,792	\$3,887	\$4,084	\$4,084 \$4,184	\$4,184	\$4,290 \$4,398	
9	\$3,611	\$3,699	\$3,792	\$3,792	\$3,984	\$4,084	\$4,184	\$4,184	\$4,398	\$4,508	
10	\$3,699	\$3,792	\$3,887	\$3,984	\$4,084	\$4,184	\$4,290	\$4,398	\$4,508	\$4,621	
11	\$3,792	\$3,887	\$3,984	\$4,084	\$4,184	\$4,290	\$4,398	\$4,508	\$4,621	\$4,736	
12	\$3,887	\$3,984	\$4,084	\$4,184	\$4,290	\$4,398	\$4,508	\$4,621	\$4,736	\$4,855	
13	\$3,984	\$4,084	\$4,184	\$4,290	\$4,398	\$4,508	\$4,621	\$4,736	\$4,855	\$4,976	
14	\$4,084	\$4,184	\$4,290	\$4,398	\$4,508	\$4,621	\$4,736	\$4,855	\$4,976	\$5,100	
15	\$4,184	\$4,290	\$4,398	\$4,508	\$4,621	\$4,736	\$4,855	\$4,976	\$5,100	\$5,227	
16	\$4,290	\$4,398	\$4,508	\$4,621	\$4,736	\$4,855	\$4,976	\$5,100	\$5,227	\$5,358	
17	\$4,398	\$4,508 \$4,624	\$4,621	\$4,736	\$4,855	\$4,976	\$5,100	\$5,227 \$5,259	\$5,358 \$5,402	\$5,492 \$5,630	
18 19	\$4,508 \$4,621	\$4,621 \$4,736	\$4,736 \$4,855	\$4,855 \$4,976	\$4,976 \$5,100	\$5,100 \$5,227	\$5,227 \$5,358	\$5,358 \$5,492	\$5,492 \$5,629	\$5,629 \$5,770	
19 20	\$4,621 \$4,736	\$4,736 \$4,855	\$4,855 \$4,976	\$4,976 \$5,100	\$5,100 \$5,227	\$5,227 \$5,358	\$5,358 \$5,492	\$5,492 \$5,629	\$5,629 \$5,770	\$5,770 \$5,914	
20	\$4,736 \$4,855	\$4,855 \$4,976	\$4,976 \$5,100	\$5,100 \$5,227	\$5,22 <i>7</i> \$5,358	\$5,358 \$5,492	\$5,492 \$5,629	\$5,629 \$5,770	\$5,770 \$5,914	\$5,914 \$6,062	
22	\$4,976	\$5,100	\$5,100	\$5,22 <i>1</i> \$5,358	\$5,492	\$5,492 \$5,629	\$5,770	\$5,770	\$6,062	\$6,062	
23	\$5,100	\$5,100	\$5,358	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,212	\$6,369	
23a	\$5,253	\$5,384	\$5,519	\$5,657	\$5,798	\$5,943	\$6,092	\$6,244	\$6,401	\$6,559	
24	\$5,227	\$5,358	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,212	\$6,369	\$6,528	
24a	\$5,384	\$5,519	\$5,657	\$5,798	\$5,943	\$6,092	\$6,244	\$6,401	\$6,559	\$6,724	
25	\$5,358	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,212	\$6,369	\$6,528	\$6,691	
25a	\$5,519	\$5,657	\$5,798	\$5,943	\$6,092	\$6,244	\$6,401	\$6,559	\$6,724	\$6,892	
26	\$5,492	\$5,629	\$5,770	\$5,914	\$6,062	\$6,212	\$6,369	\$6,528	\$6,691	\$6,859	
26a	\$5,657	\$5,798 \$5,770	\$5,943 \$5,014	\$6,092	\$6,244	\$6,401	\$6,559	\$6,724	\$6,892	\$7,064 \$7,030	
27 27a	\$5,629 \$5,798	\$5,770 \$5,943	\$5,914 \$6,092	\$6,062 \$6,244	\$6,212 \$6,401	\$6,369 \$6,559	\$6,528 \$6,724	\$6,691 \$6,892	\$6,859 \$7,064	\$7,030 \$7,242	
27a 28	\$5,798 \$5,770	\$5,943 \$5,914	\$6,092 \$6,062	\$6,244 \$6,212	\$6,401 \$6,369	\$6,559 \$6,528	\$6,724 \$6,691	\$6,892 \$6,859	\$7,064 \$7,030	\$7,242 \$7,206	
28 28a	\$5,770 \$5,943	\$5,914 \$6,092	\$6,062 \$6,244	\$6,212 \$6,401	\$6,369 \$6,559	\$6,528 \$6,724	\$6,691	\$6,859 \$7,064	\$7,030 \$7,242	\$7,206 \$7,422	
20a 29	\$5,943	\$6,062	\$6,244	\$6,369	\$6,528	\$6,691	\$6,859	\$7,064	\$7,242	\$7,422	
29 29a	\$6,092	\$6,244	\$6,401	\$6,559	\$6,724	\$6,892	\$7,064	\$7,030	\$7,422	\$7,608	
30	\$6,062	\$6,212	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,569	
31	\$6,212	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,569	\$7,758	
32	\$6,369	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,569	\$7,758	\$7,954	
32a	\$6,559	\$6,724	\$6,892	\$7,064	\$7,242	\$7,422	\$7,608	\$7,798	\$7,993	\$8,193	
33	\$6,528	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,569	\$7,758	\$7,954	\$8,153	
34	\$6,691	\$6,859	\$7,030	\$7,206	\$7,386	\$7,569	\$7,758	\$7,954	\$8,153	\$8,357	
35	\$6,859	\$7,030 \$7,206	\$7,206 \$7,206	\$7,386 \$7,560	\$7,569 \$7,750	\$7,758 \$7,054	\$7,954	\$8,153	\$8,357	\$8,565	
36 37	\$7,030 \$7,206	\$7,206 \$7,386	\$7,386 \$7,560	\$7,569 \$7,758	\$7,758 \$7,054	\$7,954 \$8,153	\$8,153 \$8,357	\$8,357 \$8,565	\$8,565 \$8,781	\$8,781	
37 38	\$7,206 \$7,386	\$7,386 \$7,569	\$7,569 \$7,758	\$7,758 \$7,954	\$7,954 \$8,153	\$8,153 \$8,357	\$8,357 \$8,565	\$8,565 \$8,781	\$8,781 \$8,999	\$8,999 \$9,224	
38	\$7,386 \$7,569	\$7,569 \$7,758	\$7,758 \$7,954	\$7,954 \$8,153	\$8,153 \$8,357	\$8,35 <i>7</i> \$8,565	\$8,565	\$8,781 \$8,999	\$8,999 \$9,224	\$9,224 \$9,455	
40	\$7,758	\$7,756	\$8,153	\$8,357	\$8,565	\$8,781	\$8,999	\$9,224	\$9,455	\$9,455	
41	\$7,756	\$8,153	\$8,357	\$8,565	\$8,781	\$8,999	\$9,224	\$9,455	\$9,691	\$9,933	
42	\$8,153	\$8,357	\$8,565	\$8,781	\$8,999	\$9,224	\$9,455	\$9,691	\$9,933	\$10,182	
43	\$8,357	\$8,565	\$8,781	\$8,999	\$9,224	\$9,455	\$9,691	\$9,933	\$10,182	\$10,435	
44	\$8,565	\$8,781	\$8,999	\$9,224	\$9,455	\$9,691	\$9,933	\$10,182	\$10,435	\$10,698	
45	\$8,781	\$8,999	\$9,224	\$9,455	\$9,691	\$9,933	\$10,182	\$10,435	\$10,698	\$10,963	
46	\$8,999	\$9,224	\$9,455	\$9,691	\$9,933	\$10,182	\$10,435	\$10,698	\$10,963	\$11,239	
47	\$9,224	\$9,455	\$9,691	\$9,933	\$10,182 \$10,435	\$10,435	\$10,698	\$10,963	\$11,239 \$11,530	\$11,520	
48	\$9,455 \$9,691	\$9,691 \$0,033	\$9,933 \$10,182	\$10,182 \$10,435	\$10,435 \$10,698	\$10,698 \$10,963	\$10,963 \$11,230	\$11,239 \$11,520	\$11,520 \$11,808	\$11,808 \$12,103	
49 50	\$9,691 \$9,933	\$9,933 \$10,182	\$10,182 \$10,435	\$10,435 \$10,698	\$10,698 \$10,963	\$10,963 \$11,239	\$11,239 \$11,520	\$11,520 \$11,808	\$11,808 \$12,103	\$12,103 \$12,404	
50 51	\$9,933 \$10,182	\$10,182 \$10,435	\$10,435 \$10,698	\$10,698	\$10,963 \$11,239	\$11,239 \$11,520	\$11,520 \$11,808	\$11,808 \$12,103	\$12,103 \$12,404	\$12,404 \$12,715	
52	\$10,162	\$10,435	\$10,963	\$10,963	\$11,520	\$11,808	\$12,103	\$12,103	\$12,404	\$12,715	
53	\$10,433	\$10,963	\$10,903	\$11,520	\$11,808	\$12,103	\$12,103	\$12,715	\$13,033	\$13,359	
53a	\$11,017	\$11,294	\$11,577	\$11,865	\$12,162	\$12,464	\$12,777	\$13,097	\$13,424	\$13,760	
54	\$10,963	\$11,239	\$11,520	\$11,808	\$12,103	\$12,404	\$12,715	\$13,033	\$13,359	\$13,693	
55	\$11,239	\$11,520	\$11,808	\$12,103	\$12,404	\$12,715	\$13,033	\$13,359	\$13,693	\$14,035	
56	\$11,520	\$11,808	\$12,103	\$12,404	\$12,715	\$13,033	\$13,359	\$13,693	\$14,035	\$14,386	
57	\$11,808	\$12,103	\$12,404	\$12,715	\$13,033	\$13,359	\$13,693	\$14,035	\$14,386	\$14,746	
58	\$12,103	\$12,404	\$12,715	\$13,033	\$13,359	\$13,693	\$14,035	\$14,386	\$14,746	\$15,115	
59	\$12,404	\$12,715	\$13,033	\$13,359	\$13,693	\$14,035	\$14,386	\$14,746	\$15,115	\$15,493	
60	\$12,715	\$13,033	\$13,359	\$13,693 \$14,035	\$14,035	\$14,386	\$14,746	\$15,115 \$15,402	\$15,493	\$15,881	
61	\$13,033	\$13,359 \$13,603	\$13,693	\$14,035	\$14,386	\$14,746	\$15,115 \$15,402	\$15,493	\$15,881	\$16,278	
62	\$13,359	\$13,693	\$14,035	\$14,386	\$14,746	\$15,115	\$15,493	\$15,881	\$16,278	\$16,684	
63	\$13,693 \$14,035	\$14,035 \$14,386	\$14,386 \$14,746	\$14,746 \$15,115	\$15,115 \$15,403	\$15,493 \$15,881	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684 \$17,000	\$17,099 \$17,520	
64	\$14,035 \$14,386	\$14,386 \$14,746	\$14,746 \$15,115	\$15,115 \$15,403	\$15,493 \$15,881	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684 \$17,000	\$17,099 \$17,520	\$17,529 \$17,967	
65 66	\$14,386 \$14,746	\$14,746 \$15,115	\$15,115 \$15,493	\$15,493 \$15,881	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684 \$17,099	\$17,099 \$17,529	\$17,529 \$17,967	\$17,967 \$18,416	
66 67	\$14,746 \$15,115	\$15,115 \$15,493	\$15,493 \$15,881	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684 \$17,099	\$17,099 \$17,529	\$17,529 \$17,967	\$17,967 \$18,416	\$18,416 \$18,876	
67 68	\$15,115 \$15,493	\$15,493 \$15,881	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684 \$17,099	\$17,099 \$17,529	\$17,529 \$17,967	\$17,967 \$18,416	\$18,416 \$18,876	\$18,876 \$19,348	
69	\$15,493 \$15,881	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684	\$17,099 \$17,529	\$17,529 \$17,967	\$17,967 \$18,416	\$18,416 \$18,876	\$18,876 \$19,348	\$19,348 \$19,832	
70	\$15,881 \$16,278	\$16,278 \$16,684	\$16,684 \$17,099	\$17,099 \$17,529	\$17,529 \$17,967	\$17,967 \$18,416	\$18,416 \$18,876	\$18,876 \$19,348	\$19,348 \$19,832	\$19,832 \$20,329	
10	φιυ,∠/δ	φ10,064	φ ι / ,υ99	φ17,529	मा १७७/	φ10,410	φ10,0/0	ψ i છ,34δ	\$19,832 <b>1 1 1 1</b>		

### MEMO

**TO:** Board of Directors

FROM: Fiscal Policy and Insurance (FP&I) Committee

**DATE:** January 24, 2022

SUBJECT: Additional Legal Damages and Interest Payment received from the San Diego

County Water Authority (SDCWA)

### Purpose

Discuss the use of additional funds received from SDCWA related to legal damages and interest payments they received from the Metropolitan Water District (MWD).

### **Summary**

SDCWA has number of rate cases filed against MWD. The part of the rate case from 2011 – 2014 was settled relative to Water Stewardship Rate (WSR) charges on water SDCWA received from the Imperial Irrigation District (IID) in early 2021. The delivery of the IID water from the Colorado River was established as part of the Quantification Settlement Agreement (QSA). The courts determined that the WSR should not have been charged on these deliveries. The first distribution to the District was \$909,412.67. SDCWA has reached settlement with MWD on the WSR charges on the IID water for the years 2015-2017. The settlement results in the District receiving a second distribution of \$625,250.63. This brings the total refund distribution amount to \$1,534,663.30.

In April 2021, per the Board's request, the Committee met and reviewed three different potential uses of the funds. The Committee's primary goal was to maximize the short and long term benefits of the funds to District rate payers. The three options considered were:

- 1. Reduce CY 2023 rate and charge increase
- 2. Enhance District Reserves Adding to water reserve levels
- 3. Reduce loan amount for the Santa Margarita Conjunctive Use Project (SMCUP).

At that time, the Committee recommended and the Board selected Option 3. After reviewing the options again, the Committee is recommending that the Board select Option 3 for the second refund check. This will reduce the loan amount by \$1,534,663.30.

### **Recommended Action**

Approve the Committee's recommendation and use the additional funds to reduce the loan amount for the Santa Margarita Conjunctive Use Project.

#### MEMO

**TO:** Board of Directors

**FROM:** Jack Bebee, General Manager

**DATE:** January 24, 2022

**SUBJECT:** Annual Review of Directors' Per Diem Compensation

### Purpose

To perform the annual review of Directors' per diem compensation as prescribed by Article 2.12 of the Administrative Code.

### <u>Summary</u>

Members of the Fallbrook Public Utility District Governing Board receive compensation of One Hundred Fifteen Dollars and Seventy-Six Cents per day (\$115.76) for each day's attendance at meetings, as more fully described in Sections 2.12, 12.17, and 12.17.1 of the Administrative Code. In addition, Article 2.12 prescribes that per diem compensation shall be reviewed each January at a Board meeting.

If the Board determines to change the amount of Directors' per diem compensation, a Public Hearing must be noticed to receive public comment prior to any action taken. Any changes to compensation shall require approval by the Board at an open meeting held at least 60 days prior to the effective date of the Ordinance making the change and cannot exceed five (5) percent per each calendar year following the operative date of the last adjustment.

The following is a table of per diem compensation paid by several other agencies:

DISTRICT	PER DIEM
Valley Center Municipal Water District	\$100.00
Padre Dam Municipal Water District	\$145.00
Santa Fe Irrigation District	\$150.00
Rainbow Municipal Water District	\$150.00
San Diego County Water Authority	\$150.00
Helix Water District	\$225.00

### Recommendation

Staff supports Board direction.

#### 1. MWD Issues

SDCWA and MWD developed an agreement for MWD to purchase 4,200 AFY of water stored by SDCWA in the Semitropic groundwater bank for \$893 per AF. This agreement is an example of MWD and SDCWA working together to help make best use of available water supplies and SDCWA monetizing water supplies they do not need to help offset their water supply costs.

MWD has temporarily determined to charge the Water Stewardship Rate on supply costs only. This was an option promoted by SDCWA and avoids the rate on QSA supplies.

There has been no open session discussions or updates on the remaining on-going MWD and SDCWA litigation relative to wheeling QSA supplies.

### 2. Long Range Financial Plan

SDCWA produced the financial model for the member agencies that was a condition of the approval of the Long Range Financial Plan. The remaining items that need to be addressed per the Board adopted resolution are:

- A. Preparation of a 5 year financial projection starting in Fiscal Year 2023 (June 2022).
- B. Conduct third party reviews of the cost of service study, rate design and CIP planning and prioritization.
- C. Identify transfer opportunities for it's contracted water supplies.
- D. Provide a plan for reviewing its expenditures and resources with the goal of mitigating rate increases.

#### E. Key Upcoming Issues

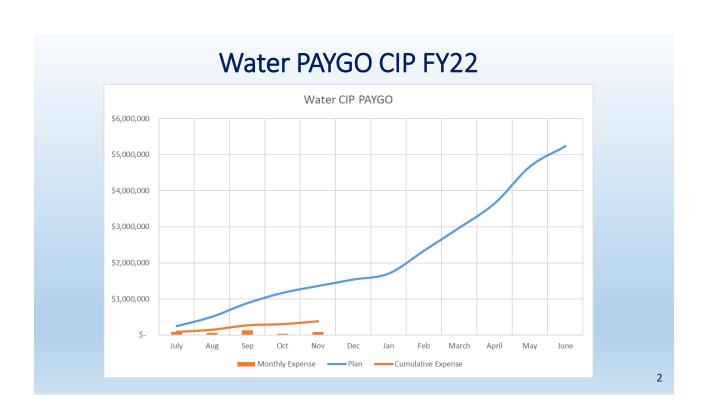
Some key issues for the upcoming year include:

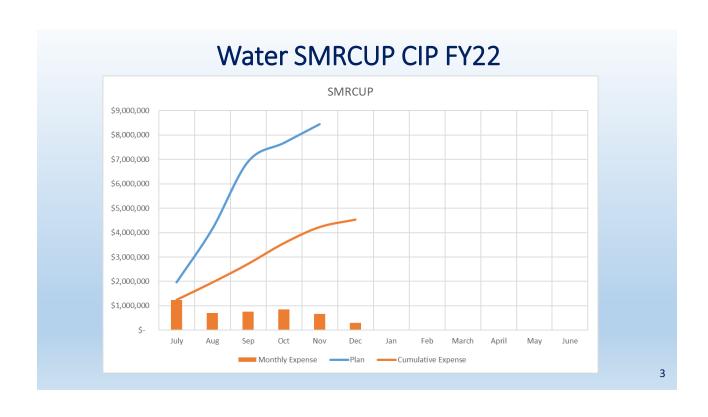
- Drought messaging and implementation of any additional mandatory drought restrictions by the state depending on the rainfall in the remainder of the winter.
- Fully understanding the use of consultants and lobbyist within San Diego County.
- Evaluating options to mitigate the SDCWA high rate forecast and more fully estimating a realistic potential low end demand projection.
- Getting an update on the next phase of the regional conveyance study that was approved by the Board and developing a plan to fund millions in additional project work if the project continues to be pursued.

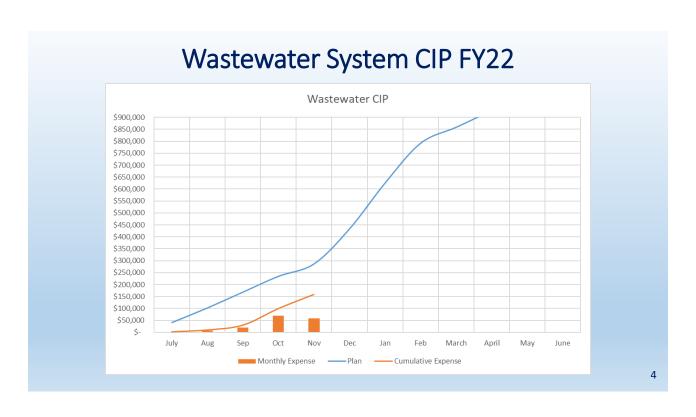


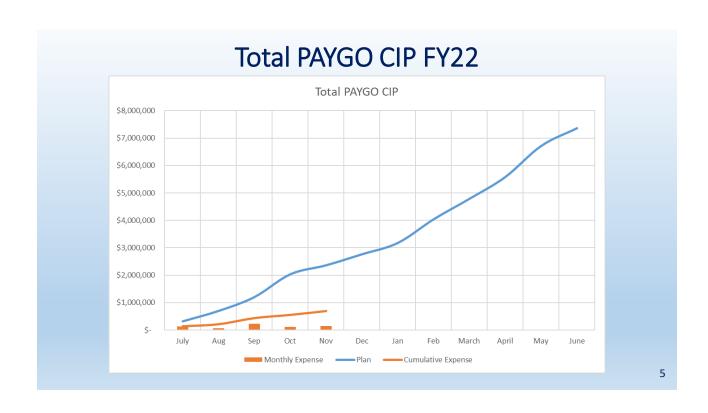
## Fallbrook Public Utility District

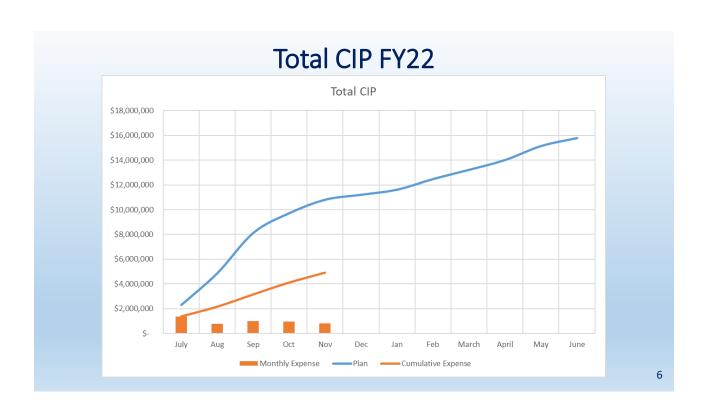
Engineering and Operations FY22
Board Meeting Jan 2022











## **Wastewater Treatment**

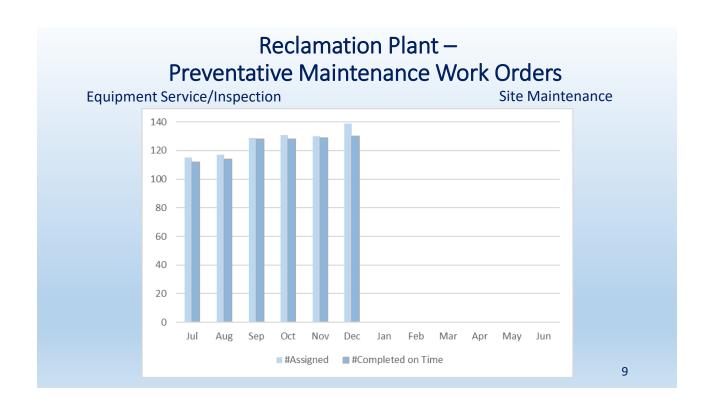
**Reclamation Plant** 

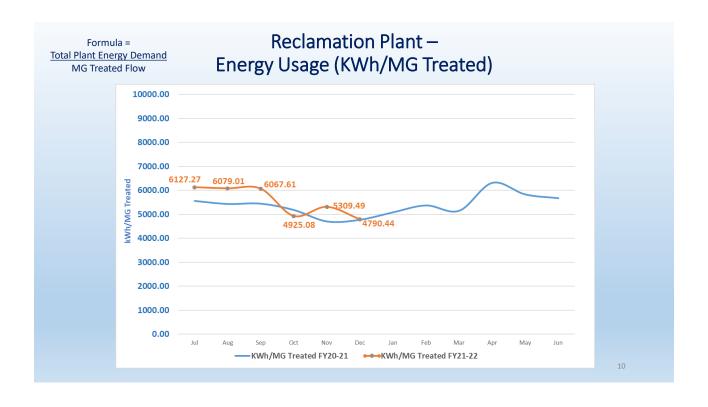
**Recycled Water** 

- Wastewater System Violations
- Reclamation Plant PMs Completed
- Energy Cost per MG
- Recycled Water Time Out of Service

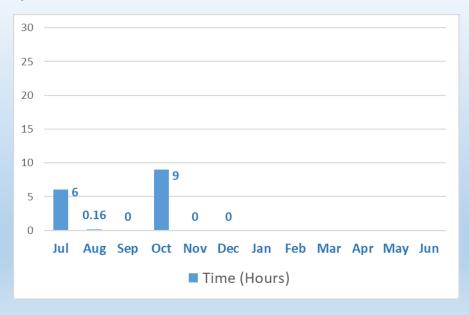
7

### **Wastewater Treatment System Regulatory Compliance SRWQCB Compliance:** 700 **NPDES WDR** 600 **GO Permits** 500 **Analyses** 400 performed: 300 Daily Monthly 200 Quarterly Semi-annually 100 **Annually** Feb Mar #Analyses #Compliant Analyses 8





# Recycled Water – Time out of Service (Hours)

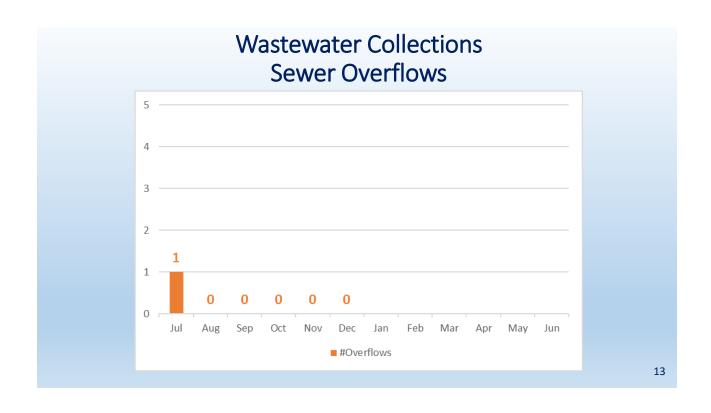


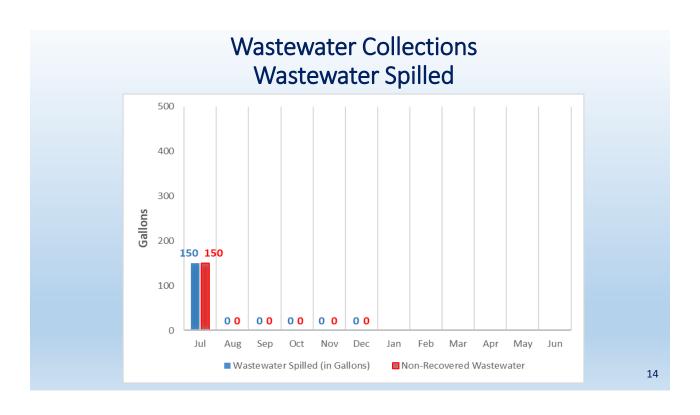
11

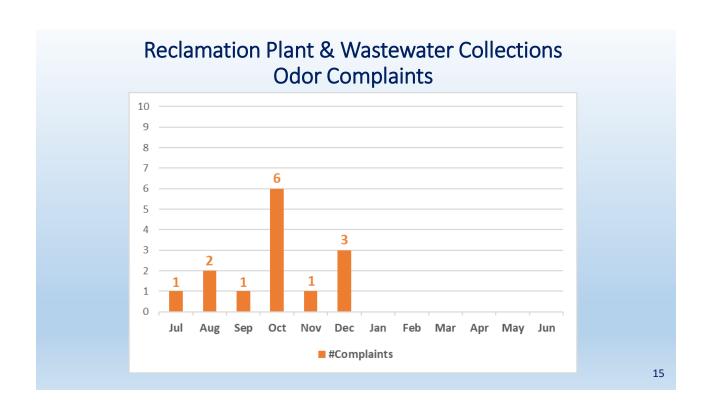
# Wastewater Collections

Total Wastewater Spilled
Non-Recovered Wastewater Spilled
Odor Complaints

12





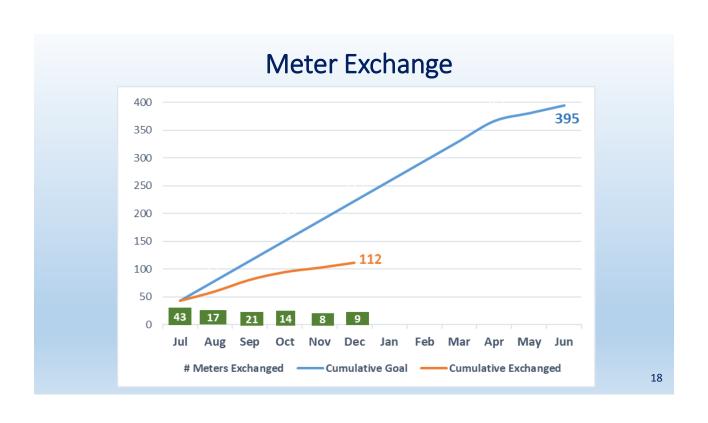




# **Meter Services**

# Meter Exchange Program

17



# **Water Operations**

**Regulatory Compliance** 

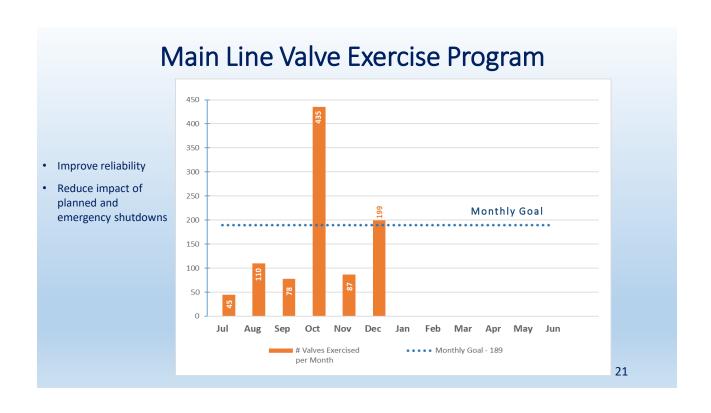
Valve Exercising Program

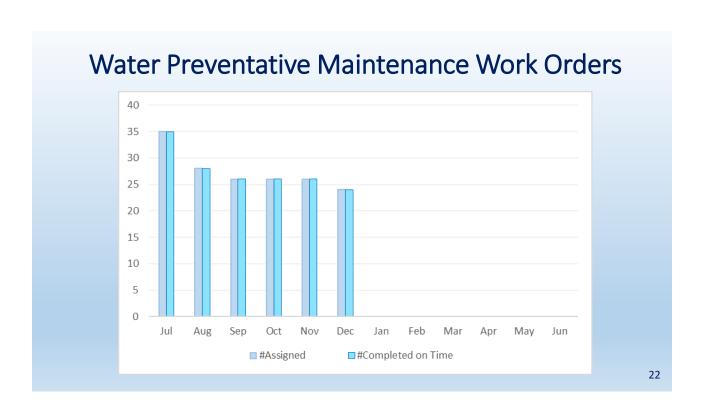
**Preventative Maintenance Work Orders** 

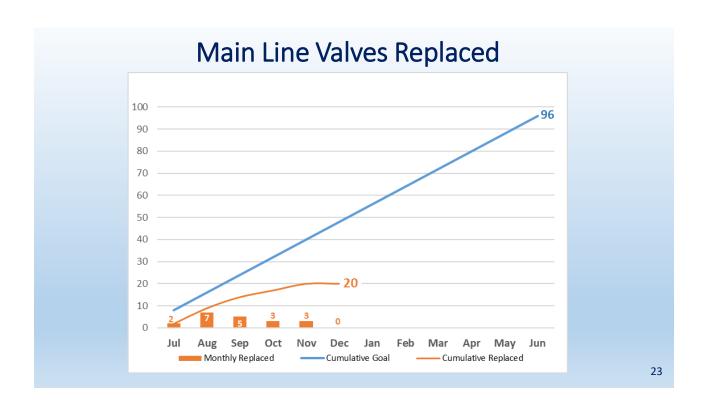
19

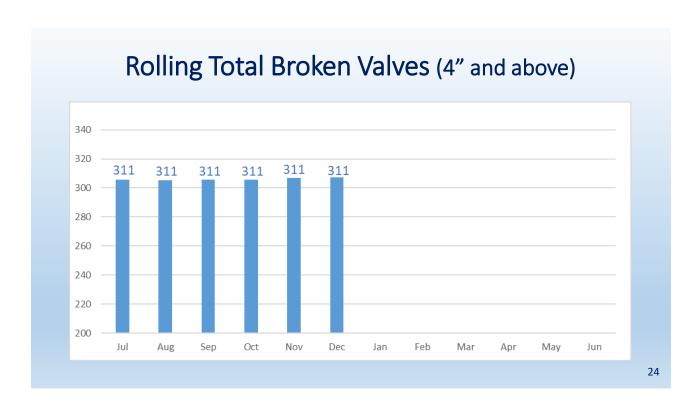
#### Water System Regulatory Compliance 80 70 60 **UV Plant** 50 Operation # of Samples 40 Routine Sampling 20 10 Jul Aug Sep Oct Dec Jan Feb Mar Apr Jun #Analyses #Compliant Analyses 20

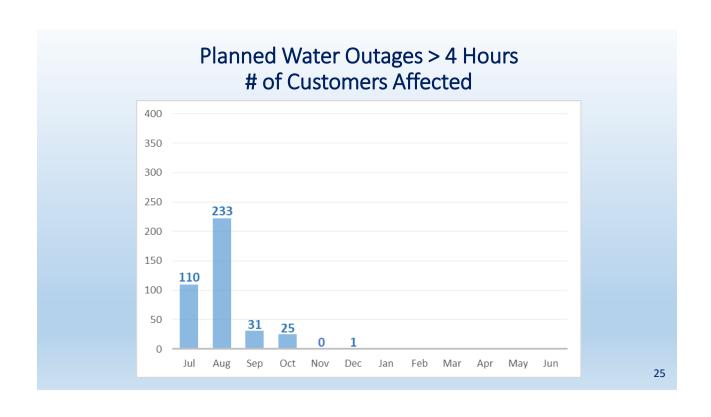
113

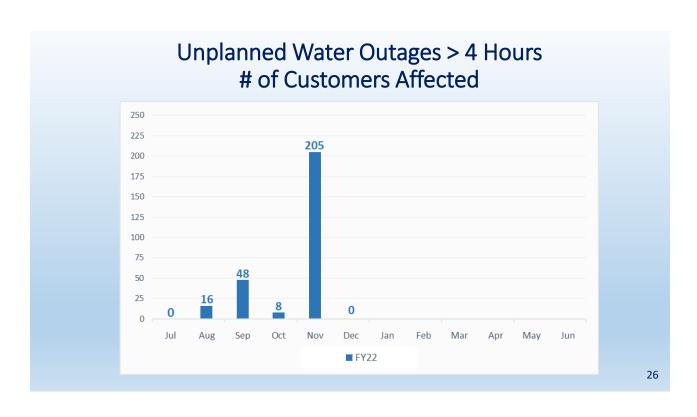












**TO:** Board of Directors

FROM: David Shank, Assistant General Manager/CFO

**DATE:** January 24, 2022

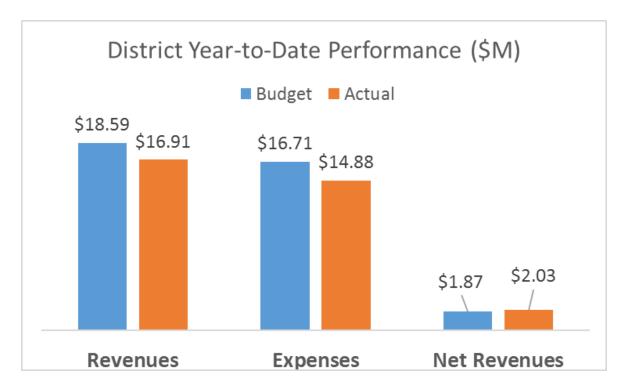
**SUBJECT:** Financial Summary Report – November

#### Purpose

Provide an overview of changes in the District's financial position.

#### **Summary**

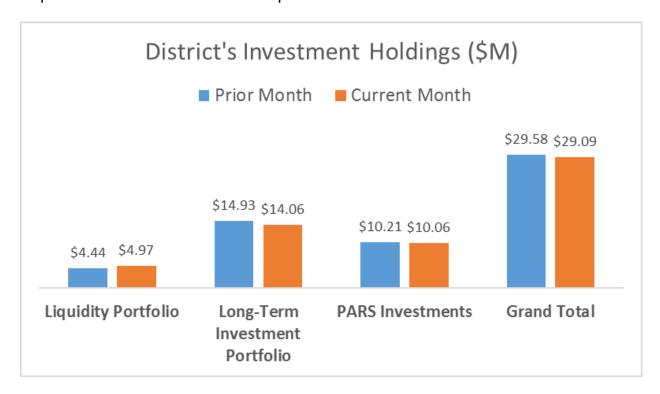
The graph below shows the District's year-to-date Revenues, Expenditures and Net revenues.



Revenues and expenditures continue to diverge from the Budget levels. These trends offset each other and net revenues continues to be better than budgeted. Non-operating revenues are slightly over budget driven by the receipt of the second refund check issued by the San Diego County Water Authority (SDCWA). The refund check is a result of a lawsuit won by SDCWA that against the Metropolitan Water District. These one-time funds are offsetting a lag in property tax revenues and are keeping the District on track with it non-operating budget levels. With PayGo CIP expected to ramp up this spring, net revenues are expected to trend towards budget levels. Water

sales are expected to continue to trend under budgeted levels. Given the water supply outlook, it seems sales will either be constrained by a wet weather or demand restrictions due to a worsening water supply outlook. Staff are carefully tracking the District's financial position. After adjusting for expected State reimbursement, Net Revenue is trending better than Budget largely due to CIP underspending.

The graph below shows the District's bank holdings reported in the Treasurer's Report at the end of the current and prior month.



Overall the District's financial holdings decreased this month. The decrease in Long-term Investments reflects \$0.8 million in payments made related to the District's Santa Margarita Conjunctive Use Project contractors. The District's PARS investments reflect recent market activity. Overall these investments continue to perform in line with the capital markets.

#### Recommended Action

This item is for discussion only. No action is required.

**TO:** Board of Directors

FROM: David Shank, Assistant General Manager/CFO

**DATE:** January 24, 2022

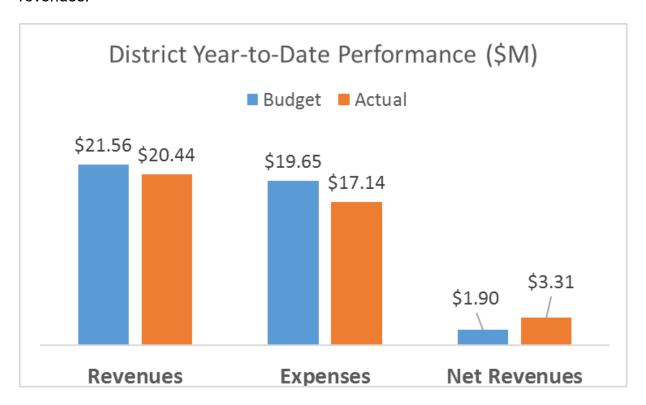
**SUBJECT:** Financial Summary Report – December

#### **Purpose**

Provide an overview of changes in the District's financial position.

#### **Summary**

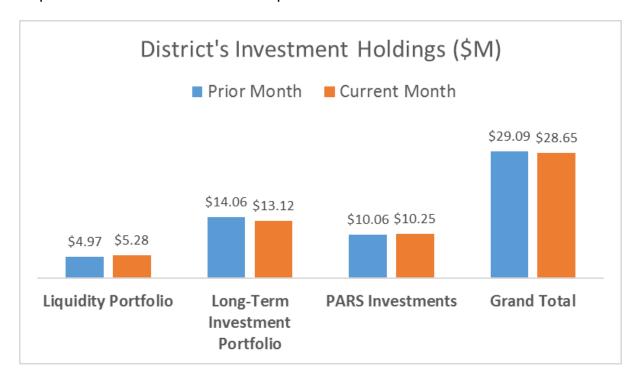
The graph below shows the District's year-to-date Revenues, Expenditures and Net revenues.



Revenues and expenditures continue to diverge from the Budget levels. These trends offset each other and net revenues continues to be better than budgeted. Non-operating revenues are high than budget driven by the receipt of the second refund check issued by the San Diego County Water Authority (SDCWA). The refund check is a result of a lawsuit won by SDCWA that against the Metropolitan Water District. With PayGo CIP expected to ramp up this spring, net revenues are expected to trend towards budget levels. Water sales are expected to continue to trend under budgeted levels. Given the water supply outlook, it seems sales will either be constrained by a

wet weather (hopefully) or demand restrictions due to a worsening water supply outlook. Staff are carefully tracking the District's financial position. After adjusting for expected State reimbursement, Net Revenue is trending better than Budget largely due to CIP underspending.

The graph below shows the District's bank holdings reported in the Treasurer's Report at the end of the current and prior month.



Overall the District's financial holdings decreased this month. The decrease in Long-term Investments reflects \$0.9 million in payments made related to the District's Santa Margarita Conjunctive Use Project contractors. The District's PARS investments reflect recent market activity. Overall these investments continue to perform in line with the capital markets.

#### Recommended Action

This item is for discussion only. No action is required.

**TO:** Board of Directors

FROM: David Shank, Assistant General Manager/CFO

**DATE:** January 24, 2021 **SUBJECT:** Treasurer's Report

#### Purpose

Provide the November, 2021 Treasurer's Report. Confirm that the District's investment portfolio is in compliance with the Investment Policy and that the District is able to meet the expenditure requirements for the next 6-months.

#### **Notes**

The District paid \$0.8 million dollar to the contractor this month and did not receive any reimbursements from the State. With the SMCUP project nearing completion, expenditures have slowed down and account balances recovered. The District continues to carefully manage its working capital to ensure its ability to meet its financial commitments.

#### Summary

Treasurer's Report November 30, 2021

Account	I	Beginning Balance			
Operating Fund	\$	5,000	\$	5,000	
Money Market	\$	2,620,105	\$	3,145,441	
CAMP Account	\$	1,815,678	\$	1,815,754	
District's Liquidity Portfolio	\$	4,440,783	\$	4,966,195	
PFM Managed Long-term Investment Portfolio*	\$	11,280,838	\$	11,241,590	
LAIF (Long-term Reserves)	\$	3,648,606	\$	2,821,606	
PARS (OPEB & Pension Trust)**	\$	10,210,862	\$	10,061,330	
District Accounts Total	\$	29,581,089	\$	29,090,721	

<sup>\*\$6.21</sup>M of funds are from the sale of the Santa Margarita properties.

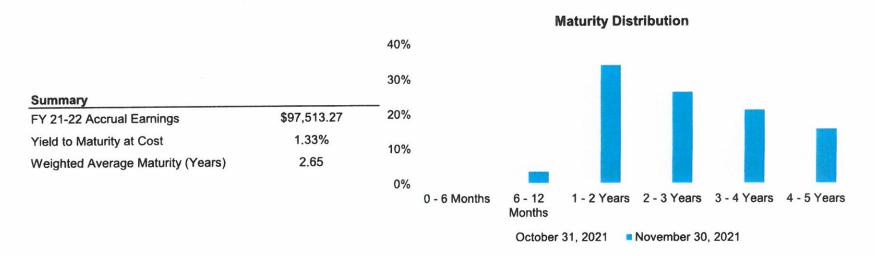
Dave Shank January 24, 2022

<sup>\*\*\$3.78</sup>M of funds are from the sale of the Santa Margarita Properties.

# pfm asset management

## Fallbrook Public Utilities District - Holdings Summary

Security Type	October 31, 2021	November 30, 2021	Change (\$)	Change (%)	
U.S. Treasury	\$8,483,757.88	\$8,463,810.96	(\$19,946.92)	-0.2%	
Municipal	\$115,000.00	\$115,368.00	\$368.00	100.0%	
Federal Agency CMO	\$103,290.59	\$102,941.02	(\$349.57)	-0.3%	
Corporate Note	\$2,066,684.45	\$2,057,910.93	(\$8,773.52)	-0.4%	
Asset-Backed Security	\$465,166.56	\$432,187.56	(\$32,979.00)	-7.1%	
Securities Total	\$11,233,899.48	\$11,172,218.47	(\$61,681.01)	< 0.1%	
Money Market Fund	\$46,938.08	\$69,371.30	\$22,433.22	47.8%	
Total Investments	\$11,280,837.56	\$11,241,589.77	(\$39,247.79)	-0.3%	



Security market values, excluding accrued interest, as on last day of month.



Cash Dividends and Income

#### **Account Statement - Transaction Summary**

75.50

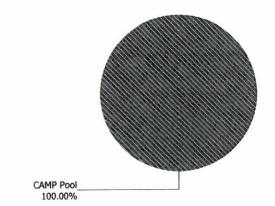
**Asset Summary** 

For the Month Ending November 30, 2021

## Fallbrook Public Utility District - Liquidity - 6050-004

CAMP Pool	
Opening Market Value	1,815,678.24
Purchases	75.50
Redemptions	0.00
Unsettled Trades	0.00
Change in Value	0.00
Closing Market Value	\$1,815,753.74

	November 30, 2021	October 31, 2021
CAMP Pool	1,815,753.74	1,815,678.24
Total	\$1,815,753.74	\$1,815,678.24
Asset Allocation	CAMBRACK STATE	





#### **Account Statement**

For the Month Ending November 30, 2021

### Fallbrook Public Utility District - Liquidity - 6050-004

Trade	Settlement			Sh	are or	Dollar Amount	Total
Date	Date	Transaction Description		Un	it Price	of Transaction	Shares Owned
CAMP Pool			Steak Day Strategy	中有自由的自由的自由的自由的			证的复数形式 34日
Opening Balar	nce						1,815,678.24
11/30/21	12/01/21	Accrual Income Div Reinvestmen	t - Distributions		1.00	75.50	1,815,753.74
Closing Balance	ce						1,815,753.74
		Month of November	Fiscal YTD July-November				
Opening Balar Purchases	nce	1,815,678.24 75.50	1,815,365.76 387.98	Closing Balance Average Monthly Balance		1,815,753.74 1,815,680.76	
Redemptions Check Disburs	(Excl. Checks) sements	0.00 0.00	0.00	Monthly Distribution Yield		0.05%	
Closing Balance	ce	1,815,753.74	1,815,753.74				
Cash Dividend	is and Income	75.50	387.98				



For the Month Ending November 30, 2021

### FPUD - INVESTMENT PORTFOLIO - 28710100

Transact Trade	ion Type Settle	Security Description	CUSIP	Par	Principal Proceeds	Accrued Interest	Total	Realized G/L Cost	Realized G/L Amort Cost	Sale Method
BUY										
10/26/21	11/03/21	WOART 2021-D A3	98163KAC6	35,000.00	(34,995.23)	0.00	(34,995.23)			
11/01/21	11/03/21	DTD 11/03/2021 0.810% 10/15/2026 US TREASURY N/B NOTES	91282CDD0	310,000.00	(309,128.13)	(9.63)	(309,137.76)			
11/16/21	11/24/21	DTD 10/31/2021 0.375% 10/31/2023 HAROT 2021-4 A3	43815GAC3	35.000.00	(34,992.62)	0.00	(34,992.62)			
11/18/21	11/30/21	DTD 11/24/2021 0.880% 01/21/2026 COMET 2021-A3 A3	14041NFY2	70,000.00	(69.990.35)	0.00	(69,990.35)			
Transacti	on Type Su	DTD 11/30/2021 1.040% 11/16/2026 b-Total		450,000.00	(449,106.33)	(9.63)	(449,115.96)			
INTER				1020						10 Sec.
11/01/21	11/01/21	PNC BANK NA CORP NOTES (CALLABLE)	693475AY1	100,000.00	0.00	1,100.00	1,100.00			
		DTD 11/01/2019 2.200% 11/01/2024								
11/01/21	11/01/21	MONEY MARKET FUND	MONEY0002	0.00	0.00	0.25	0.25			
11/01/21	11/25/21	FHLMC SERIES K721 A2	3137BM6P6	102,035.27	0.00	262.74	262.74			
11/15/21	11/15/21	DTD 12/01/2015 3.090% 08/01/2022 DCENT 2019-A3 A	254683CM5	120,000.00	0.00	189.00	189.00			
11/15/21	11/13/21	DTD 10/31/2019 1.890% 10/15/2024	25 10050115	220,020,00						
11/15/21	11/15/21	MBALT 2019-B A3	58769QAC5	26,434.92	0.00	44.06	44.06			
,,		DTD 11/20/2019 2.000% 10/17/2022								
11/15/21	11/15/21	JDOT 2019-B A3	477870AC3	15,912.50	0.00	29.31	29.31			
		DTD 07/24/2019 2.210% 12/15/2023								
11/15/21	11/15/21	DCENT 2021-A1 A1	254683CP8	70,000.00	0.00	33.83	33.83			
		DTD 09/27/2021 0.580% 09/15/2026	142170464	65 000 00	0.00	29.79	29.79			
11/15/21	11/15/21	CARMX 2021-3 A3	14317DAC4	65,000.00	0.00	29.79	29.79			
11/15/21	11/15/21	DTD 07/28/2021 0.550% 06/15/2026 COPAR 2019-1 A3	14042WAC4	16,809,38	0.00	35,16	35.16			
11/13/21	11/13/21	DTD 05/30/2019 2.510% 11/15/2023	270121710	20,000						
11/16/21	11/16/21	GM FINANCIAL SECURITIZED TERM	36257PAD0	25,422.62	0.00	46.18	46.18			
-11101-1	- 41 4 41 44	DTD 07/24/2019 2.180% 04/16/2024								
11/16/21	11/16/21	GMCAR 2021-4 A3	362554AC1	30,000.00	0.00	14.17	14.17			
		DTD 10/21/2021 0.680% 09/16/2026								



For the Month Ending November 30, 2021

ransacti	on Type				Principal	Accrued		Realized G/L	Realized G/L	Sale
rade	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Total	Cost	Amort Cost	Method
INTERE	ST					<b>建设建筑工程</b>		是特别的		
1/17/21	11/17/21	CATERPILLAR FINL SERVICE CORP NOTES	14913O2V0	95,000.00	0.00	1.353.75	1,353.75			
1/20/21	11/20/21	DTD 05/17/2019 2.850% 05/17/2024 GMALT 2021-3 A4	36262XAD6	25,000.00	0.00	10.42	10.42			
11/21/21	11/21/21	DTD 08/18/2021 0.500% 07/21/2025 HAROT 2019-2 A3	43815MAC0	34,494.95	0.00	72.44	72.44			
11/28/21	11/28/21	DTD 05/29/2019 2.520% 06/21/2023 ASTRAZENECA FINANCE LLC (CALLABLE) CORP	04636NAA1	100,000.00	0.00	600.00	600.00			
11/30/21	11/30/21	DTD 05/28/2021 1.200% 05/28/2026 ABBOTT LABORATORIES CORP NOTES	002824BE9	135,000.00	0.00	2,295.00	2,295.00			
11/30/21	11/30/21	DTD 11/22/2016 3.400% 11/30/2023 US TREASURY NOTES	912828YV6	250,000.00	0.00	1,875.00	1.875.00			
11/30/21	11/30/21	DTD 11/30/2019 1.500% 11/30/2024 US TREASURY N/B NOTES DTD 05/31/2021 0.750% 05/31/2026	91282CCF6	250.000.00	0.00	937.50	937.50			
Transactio	on Type Su			1,461,109.64	0.00	8,928.60	8,928.60			
PAYDO	WNS	<b>第187</b>			A CONTRACTOR		A PARTICIPATION OF THE PARTIES OF TH			
11/01/21	11/25/21	FHLMC SERIES K721 A2	3137BM6P6	178.50	178.50	0.00	178.50	(1.52)	0.00	1
11/15/21	11/15/21	DTD 12/01/2015 3.090% 08/01/2022 JDOT 2019-B A3	477870AC3	1.824.37	1,824.37	0.00	1,824.37	0.39	0.00	,
11/15/21	11/15/21	DTD 07/24/2019 2.210% 12/15/2023 MBALT 2019-B A3	58769QAC5	5,373.61	5,373.61	0.00	5,373.61	0.85	0.00	)
11/15/21	11/15/21	DTD 11/20/2019 2,000% 10/17/2022 COPAR 2019-1 A3	14042WAC4	1,889.24	1,889.24	0.00	1,889.24	0.38	0.00	)
11/16/21	11/16/21	DTD 05/30/2019 2.510% 11/15/2023 GM FINANCIAL SECURITIZED TERM	36257PAD0	2,464.05	2,464.05	0.00	2,464.05	0.30	0.00	1
11/21/21	11/21/21	DTD 07/24/2019 2.180% 04/16/2024 HAROT 2019-2 A3	43815MAC0	3.835.19	3,835.19	0.00	3,835.19	0.14	0.00	)
		DTD 05/29/2019 2.520% 06/21/2023 b-Total		15,564.96	15,564.96	0.00	15,564.96	0.54	0.0	0

**PFM Asset Management LLC** 

Account 28710100 Page 16



For the Month Ending November 30, 2021

## FPUD - INVESTMENT PORTFOLIO - 28710100

Transact	ion Type				Principal	Accrued		Realized G/L	Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Total	Cost	Amort Cost	Method
SELL							<b>1000年6月</b>			
11/01/21	11/03/21	US TREASURY NOTES	9128282P4	100,000.00	101,316.41	484.04	101,800.45	4,214.85	1,801.28	FIFO
		DTD 07/31/2017 1.875% 07/31/2022					5174VEV-P-2-000WV-2000XV-1			1000 Technology
11/01/21	11/03/21	US TREASURY NOTES	9128282P4	205,000.00	207,698.63	992.27	208,690.90	5,741.60	3,190.90	FIFO
		DTD 07/31/2017 1.875% 07/31/2022			124 570 12	12.60	121 600 72	1,703.91	1,693.26	FIFO
11/15/21	11/17/21	DCENT 2019-A3 A	254683CM5	120,000.00	121,678.13	12.60	121,690.73	1,703.91	1,093.20	FIFO
11/17/21	11/23/21	DTD 10/31/2019 1.890% 10/15/2024 US TREASURY N/B NOTES DTD 07/15/2021 0.375% 07/15/2024	91282CCL3	15,000.00	14,853.52	20.02	14.873.54	(106.64)	(111.40)	FIFO
Transacti	on Type Su			440,000.00	445,546.69	1,508.93	447,055.62	11,553.72	6,574.04	
Managed	Account Su	ıb-Total			12,005.32	10,427.90	22,433.22	11,554.26	6,574.04	
Total Sec	otal Security Transactions \$12,005.32						\$22,433.22	\$11,554.26	\$6,574.04	



# FALLBROOK PUBLIC UTILITY DISTRICT PARS Post-Employment Benefits Trust

Account Report for the Period 11/1/2021 to 11/30/2021

David Shank Assistant General Manager/CFO Fallbrook Public Utility District 990 East Mission Road Fallbrook, CA 92028

#### **Account Summary**

Source	Balance as of 11/1/2021	Contributions	Earnings	Expenses	Distributions	Transfers	Balance as of 11/30/2021
OPEB PENSION	\$1,283,135.87 \$8,927,726.26	\$0.00 \$0.00	-\$18,214.23 -\$126,729.90	\$576.49 \$4,011.07	\$0.00 \$0.00	\$0.00 \$0.00	\$1,264,345.15 \$8,796,985.29
Totals	\$10,210,862.13	\$0.00	-\$144,944.13	\$4,587.56	\$0.00	\$0.00	\$10,061,330.44

#### **Investment Selection**

Source

OPEB

Moderate HighMark PLUS

PENSION

Moderate HighMark PLUS

#### **Investment Objective**

Source

OPEB

The dual goals of the Moderate Strategy are growth of principal and income. It is expected that dividend and interest income will comprise a significant portion of total return, although growth through capital appreciation is equally important. The portfolio will be allocated between equity and fixed income investments.

PENSION

The dual goals of the Moderate Strategy are growth of principal and income. It is expected that dividend and interest income will comprise a significant portion of total return, although growth through capital appreciation is equally important. The portfolio will be allocated between equity and fixed income investments.

#### **Investment Return**

				A	nnualized Retur		
Source	1-Month	3-Months	1-Year	3-Years	5-Years	10-Years	Plan's Inception Date
OPEB	-1.42%	-1.57%	10.24%	10.88%	¥	-	2/16/2017
PENSION	-1.42%	-1.57%	10.24%	10.81%		-	2/16/2017

Information as provided by US Bank, Trustee for PARS; Not FDIC Insured; No Bank Guarantee; May Lose Value

Past performance does not guarantee future results. Performance returns may not reflect the deduction of applicable fees, which could reduce returns. Information is deemed reliable but may be subject to change. Investment Return: Annualized rate of return is the return on an investment over a period other than one year multiplied or divided to give a comparable one-year return.

Account balances are inclusive of Trust Administration, Trustee and Investment Management fees

Headquarters - 4350 Von Karman Ave., Suite 100, Newport Beach, CA 92660 800.540.6369 Fax 949.250.1250 www.pars.org

# California State Treasurer **Fiona Ma, CPA**

Local Agency Investment Fund P.O. Box 942809 Sacramento, CA 94209-0001 (916) 653-3001 December 14, 2021

LAIF Home PMIA Average Monthly Yields

#### FALLBROOK PUBLIC UTILITY DISTRICT

TREASURER P.O. BOX 2290 FALLBROOK, CA 92088

**Tran Type Definitions** 

Account Number: 85-37-001

November 2021 Statement

Effective Date	Transaction Date	Tran Type	Confirm Number	Web Confir Numb	rm	Amount
11/10/2021	11/8/2021	RW	1690131	N/A	DAVID SHANK	-827,000.00
Account S	<u>ummary</u>					
Total Depo	sit:			0.00	Beginning Balance:	3,648,606.37
Total With	drawal:		-827,	00.00	Ending Balance:	2,821,606.37

TO:

**Board of Directors** 

FROM:

David Shank, Assistant General Manager/CFO

DATE:

January 24, 2022

SUBJECT:

Treasurer's Report

#### Purpose

Provide the December, 2021 Treasurer's Report. Confirm that the District's investment portfolio is in compliance with the Investment Policy and that the District is able to meet the expenditure requirements for the next 6-months.

#### Notes

The District paid \$0.9 million dollar to the contractor this month and did not receive any reimbursements from the State. With the SMCUP project nearing completion, expenditures have slowed down and account balances recovered. The District continues to carefully manage its working capital to ensure its ability to meet its financial commitments.

#### Summary

Treasurer's Report December 31, 2021

Account	Beginning Balance			Ending Balance
Operating Fund	\$	5,000	\$	5,000
Money Market	\$	3,145,441	\$	3,461,194
CAMP Account	\$	1,815,754	\$	1,815,831
District's Liquidity Portfolio	\$	4,966,195	\$	5,282,025
PFM Managed Long-term Investment Portfolio*	\$	11,241,590	\$	11,216,085
LAIF (Long-term Reserves)	\$	2,821,606	\$	1,900,606
PARS (OPEB & Pension Trust)**	\$	10,061,330	\$	10,252,644
District Accounts Total	\$	29,090,721	\$	28,651,360

<sup>\*\$6.21</sup>M of funds are from the sale of the Santa Margarita properties.

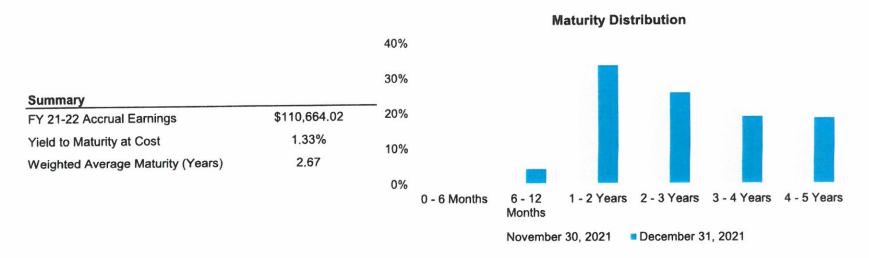
Dave Shank January 24, 2022

<sup>\*\*\$3.78</sup>M of funds are from the sale of the Santa Margarita Properties.

# pfm asset management

## Fallbrook Public Utilities District - Holdings Summary

Security Type	November 30, 2021	December 31, 2021	Change (\$)	Change (%)
U.S. Treasury	\$8,463,810.96	\$8,486,370.25	\$22,559.29	0.3%
Municipal	\$115,368.00	\$114,887.30	(\$480.70)	100.0%
Federal Agency CMO	\$102,941.02	\$94,877.45	(\$8,063.57)	-7.8%
Corporate Note	\$2,057,910.93	\$2,052,760.91	(\$5,150.02)	-0.3%
Asset-Backed Security	\$432,187.56	\$416,215.89	(\$15,971.67)	-3.7%
Securities Total	\$11,172,218.47	\$11,165,111.80	(\$7,106.67)	< 0.1%
Money Market Fund	\$69,371.30	\$50,973.26	(\$18,398.04)	-26.5%
Total Investments	\$11,241,589.77	\$11,216,085.06	(\$25,504.71)	-0.2%



Security market values, excluding accrued interest, as on last day of month.



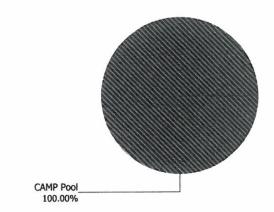
### **Account Statement - Transaction Summary**

For the Month Ending December 31, 2021

### Fallbrook Public Utility District - Liquidity - 6050-004

CAMP Pool	ALTO THE PLAN DESIGNATION OF THE
Opening Market Value	1,815,753.74
Purchases	77.61
Redemptions	0.00
Unsettled Trades	0.00
Change in Value	0.00
Closing Market Value	\$1,815,831.35
Cash Dividends and Income	77.61

Asset Summary		SUPERIOR DE LA COMPANION DE LA		
	December 31, 2021	November 30, 202		
CAMP Pool	1,815,831.35	1,815,753.74		
Total	\$1,815,831.35	\$1,815,753.74		
Asset Allocation	(A P. A P. L. A P. L. D. A. L. D.	WALLEY TO THE		





#### **Account Statement**

For the Month Ending December 31, 2021

Trade Date	Settlement Date	Transaction Description		Share or Unit Price	Dollar Amount of Transaction	Total Shares Owne
CAMP Pool		THE BUILDING TO BE SEED OF	<b>经产品的</b> 企业			
Opening Balar	ice					1,815,753.74
12/31/21	01/03/22	Accrual Income Div Reinvestmen	t - Distributions	1.00	77.61	1,815,831.35
Closing Balanc	æ					1,815,831.35
		Month of December	Fiscal YTD July-December			
Opening Balance Purchases Redemptions (Excl. Checks) Check Disbursements		1,815,753.74 77.61 0.00 0.00	1,815,365.76 465.59 0.00 0.00	Closing Balance Average Monthly Balance Monthly Distribution Yield	1,815,831.35 1,815,756.24 0.05%	
Closing Balanc	e	1,815,831.35	1,815,831.35			
Cash Dividend	s and Income	77.61	465.59			

# pfm asset management

# **Managed Account Security Transactions & Interest**

For the Month Ending December 31, 2021

EDI ID	TAIVECTA	MENT	<b>PORTFOI</b>	TO -	2871010	10
FPIII) -	IIVVESTI	וצוחוי	PURITU		Z0/1010	,U

Transact				Dav.	Principal Proceeds	Accrued Interest	Total	Realized G/L Cost	Realized G/L Amort Cost	Sale Method
Trade BUY	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Iotal	COST	Amort cost	Mediod
12/02/21	12/03/21	US TREASURY N/B NOTES	91282CDK4	300,000.00	(301,066.41)	(30.91)	(301,097.32)			
		DTD 11/30/2021 1.250% 11/30/2026								
Transactio	on Type Sub	o-Total		300,000.00	(301,066.41)	(30.91)	(301,097.32)			
INTER	EST	ber bereit bereit							THE WAY	POPE TO
12/01/21	12/01/21	MONEY MARKET FUND	MONEY0002	0.00	0.00	0.62	0.62			
12/01/21	12/25/21	FHLMC SERIES K721 A2	3137BM6P6	101,856.77	0.00	262.28	262.28			
		DTD 12/01/2015 3.090% 08/01/2022								
12/07/21	12/07/21	JOHN DEERE CAPITAL CORP	24422EVQ9	20,000.00	0.00	44.25	44.25			
		CORPORATE NOTES								
		DTD 06/10/2021 0.450% 06/07/2024								
12/15/21	12/15/21	WOART 2021-D A3	98163KAC6	35,000.00	0.00	33.08	33.08			
		DTD 11/03/2021 0.810% 10/15/2026				20.70	20.70			
12/15/21	12/15/21	CARMX 2021-3 A3	14317DAC4	65,000.00	0.00	29.79	29.79			
		DTD 07/28/2021 0.550% 06/15/2026		24 054 24	0.00	35.10	35.10			
12/15/21	12/15/21	MBALT 2019-B A3	58769QAC5	21,061.31	0.00	33.10	33.10			
		DTD 11/20/2019 2.000% 10/17/2022	14042WAC4	14,920.14	0.00	31.21	31.21			
12/15/21	12/15/21	COPAR 2019-1 A3 DTD 05/30/2019 2.510% 11/15/2023	14042WAC4	14,520.14	0.00	31.21	-			
42/45/24	12/15/21	JDOT 2019-B A3	477870AC3	14,088.13	0.00	25.95	25.95			
12/15/21	12/15/21	DTD 07/24/2019 2.210% 12/15/2023	47707016	11,000.13	0.00					
12/15/21	12/15/21	DCENT 2021-A1 A1	254683CP8	70,000.00	0.00	33.83	33.83			
12/13/21	12/13/21	DTD 09/27/2021 0.580% 09/15/2026								
12/16/21	12/16/21	GMCAR 2021-4 A3	362554AC1	30,000.00	0.00	17.00	17.00			
22/20/22	,,	DTD 10/21/2021 0.680% 09/16/2026								
12/16/21	12/16/21	GM FINANCIAL SECURITIZED TERM	36257PAD0	22,958.57	0.00	41.71	41.71			
		DTD 07/24/2019 2.180% 04/16/2024								
12/18/21	12/18/21	TOYOTA MOTOR CREDIT CORP	89236TJK2	50,000.00	0.00	281.25	281.25			
		CORPORATE NOTES								
		DTD 06/18/2021 1.125% 06/18/2026					10.43			
12/20/21	12/20/21	GMALT 2021-3 A4	36262XAD6	25,000.00	0.00	10.42	10.42			
		DTD 08/18/2021 0.500% 07/21/2025	420450402	35 000 00	0.00	22.10	22.10			
12/21/21	12/21/21	HAROT 2021-4 A3	43815GAC3	35,000.00	0.00	23.10	23.10			
		DTD 11/24/2021 0.880% 01/21/2026								

PFM Asset Management LLC

Account **28710100** Page **15** 



For the Month Ending December 31, 2021

FPUD - INVESTMENT PORTFOLIO - 28710100

Transact		Security Description	CUSIP	Par	Principal Proceeds	Accrued Interest	Total	Realized G/L Cost	Realized G/L Amort Cost	Sale Method
Trade INTER	Settle	Security Description	COSIF		Troccus					
12/21/21	12/21/21	HAROT 2019-2 A3	43815MAC0	30,659.76	0.00	64.39	64.39			
		DTD 05/29/2019 2.520% 06/21/2023	0000000000	25 000 00	0.00	300.00	300.00			
12/27/21	12/29/21	AMERICAN HONDA FINANCE CORP	02665WCZ2	25,000.00	0.00	300.00	300.00			
		DTD 06/27/2019 2.400% 06/27/2024								
12/31/21	12/31/21	US TREASURY NOTES	912828N30	200,000.00	0.00	2,125.00	2,125.00			
		DTD 12/31/2015 2.125% 12/31/2022				2.222				
12/31/21	12/31/21	US TREASURY N/B NOTES	91282CCK5	500,000.00	0.00	312.50	312.50			
		DTD 06/30/2021 0.125% 06/30/2023	912828XX3	100,000.00	0.00	1,000.00	1,000.00			
12/31/21	12/31/21	US TREASURY NOTES DTD 06/30/2017 2.000% 06/30/2024	912020	100,000.00	0.00	1,000.00	2,000.00			
12/31/21	12/31/21	US TREASURY N/B NOTES	91282CCJ8	95,000.00	0.00	415.63	415.63			
		DTD 06/30/2021 0.875% 06/30/2026								
12/31/21	12/31/21	US TREASURY NOTES	912828V23	300,000.00	0.00	3,375.00	3,375.00			
		DTD 01/03/2017 2.250% 12/31/2023	012020714/2	250,000,00	0.00	312.50	312.50			
12/31/21	12/31/21	US TREASURY NOTES DTD 06/30/2020 0.250% 06/30/2025	912828ZW3	250,000.00	0.00	312.30	312.30			
				2,005,544.68	0.00	8,774.61	8,774.61			
Transacti	on Type Su	o-Total		2,003,344.00						ASSA GUERRA
PAYDO	WNS	<b>《国际公司》(1985年),2006年</b>		<b>其中的32年</b> 5				100000000000000000000000000000000000000		為基於自
12/01/21	12/01/21	FHLMC SERIES K721 A2	3137BM6P6	7,795.05	7,795.05	0.00	7,795.05	(66.38)	0.00	
		DTD 12/01/2015 3.090% 08/01/2022		6 224 44	6 224 44	0.00	6,324.44	1.01	0.00	
12/15/21	12/15/21	MBALT 2019-B A3	58769QAC5	6,324.44	6,324.44	0.00	0,324.44	1.01	0.00	
12/15/21	12/15/21	DTD 11/20/2019 2.000% 10/17/2022 COPAR 2019-1 A3	14042WAC4	1,834.32	1,834.32	0.00	1,834.32	0.37	0.00	
12/13/21	12/13/21	DTD 05/30/2019 2.510% 11/15/2023	210121111		040.4-10.000.000.000					
12/15/21	12/15/21	JDOT 2019-B A3	477870AC3	1,077.43	1,077.43	0.00	1,077.43	0.23	0.00	
		DTD 07/24/2019 2.210% 12/15/2023					2 222 24	0.30	0.00	
12/16/21	12/16/21	GM FINANCIAL SECURITIZED TERM	36257PAD0	2,330.91	2,330.91	0.00	2,330.91	0.28	0.00	
12/21/21	12/21/21	DTD 07/24/2019 2.180% 04/16/2024 HAROT 2019-2 A3	43815MAC0	3.720.31	3,720.31	0.00	3,720.31	0.14	0.00	
12/21/21	12/21/21	DTD 05/29/2019 2.520% 06/21/2023	130131·1AC0	5,720.51	3,7 20.31	0.00	2,, 20,31	<b>0.17</b>	0.00	
Transacti	on Type Su			23,082.46	23,082.46	0.00	23,082.46	(64.35)	0.00	)
mansacu	on Type Su	-10th		20,002.70				(= 3.00)		

**PFM Asset Management LLC** 

Account 28710100 Page 16

# pfm asset management

## **Managed Account Security Transactions & Interest**

For the Month Ending December 31, 2021

### FPUD - INVESTMENT PORTFOLIO - 28710100

Transact	tion Type			Principal	Accrued		Realized G/L		Sale	
Trade	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Total	Cost	Amort Cost	Method
SELL			TANKS OF THE						es te de la constante de la co	
12/02/21	12/03/21	US TREASURY NOTES	912828L57	75,000.00	75,952.15	230.77	76,182.92	2,323.24	1,186.77	FIFO
12/02/21	12/03/21	DTD 09/30/2015 1.750% 09/30/2022 US TREASURY N/B NOTES	91282CCN9	150,000.00	149,068.36	63.69	149,132.05	(779.30)	(804.69)	FIFO
12/02/21	12/03/21	DTD 07/31/2021 0.125% 07/31/2023 US TREASURY NOTES DTD 09/30/2015 1.750% 09/30/2022	912828L57	25,000.00	25.317.38	76.92	25,394.30	1.217.77	481.73	FIFO
Transacti	ion Type Su			250,000.00	250,337.89	371.38	250,709.27	2,761.71	863.81	
Managed	Account Su	ub-Total			(27,646.06)	9,115.08	(18,530.98)	2,697.36	863.81	
Total Sec	urity Trans	actions			(\$27,646.06)	\$9,115.08	(\$18,530.98)	\$2,697.36	\$863.81	

# California State Treasurer **Fiona Ma, CPA**

Local Agency Investment Fund P.O. Box 942809 Sacramento, CA 94209-0001 (916) 653-3001 January 12, 2022

LAIF Home PMIA Average Monthly Yields

#### FALLBROOK PUBLIC UTILITY DISTRICT

TREASURER P.O. BOX 2290 FALLBROOK, CA 92088

**Tran Type Definitions** 

Account Number: 85-37-001

December 2021 Statement

Effective Date	Transaction Date	Tran Type	Confirm Number	Web Confir Numbe	m	Amount
12/3/2021	12/2/2021	RW	1691362	N/A	DAVID SHANK	-83,000.00
12/9/2021	12/9/2021	RW	1691677	N/A	DAVID SHANK	-803,000.00
12/21/2021	12/21/2021	RW	1692313	N/A	DAVID SHANK	-35,000.00
Account S	<u>ummary</u>					
Total Depo	sit:			0.00	Beginning Balance:	2,821,606.37
Total Witho	drawal:		-921,	,000.00	Ending Balance:	1,900,606.37



#### FALLBROOK PUBLIC UTILITY DISTRICT PARS Post-Employment Benefits Trust

Account Report for the Period 12/1/2021 to 12/31/2021

David Shank Assistant General Manager/CFO Fallbrook Public Utility District 990 East Mission Road Fallbrook, CA 92028

#### **Account Summary**

Source	Balance as of 12/1/2021	Contributions	Earnings	Expenses	Distributions	Transfers	Balance as of 12/31/2021
OPEB PENSION	\$1,264,345.15 \$8,796,985.29	\$0.00 \$0.00	\$24,620.42 \$171,302.50	\$579.22 \$4,030.08	\$0.00 \$0.00	\$0.00 \$0.00	\$1,288,386.35 \$8,964,257.71
Totals	\$10,061,330.44	\$0.00	\$195,922.92	\$4,609.30	\$0.00	\$0.00	\$10,252,644.06

#### **Investment Selection**

Source

OPEB

Moderate HighMark PLUS

PENSION

Moderate HighMark PLUS

#### **Investment Objective**

Source

**OPEB** 

The dual goals of the Moderate Strategy are growth of principal and income. It is expected that dividend and interest income will comprise a significant portion of total return, although growth through capital appreciation is equally important. The portfolio will be allocated between equity and fixed income investments.

PENSION

The dual goals of the Moderate Strategy are growth of principal and income. It is expected that dividend and interest income will comprise a significant portion of total return, although growth through capital appreciation is equally important. The portfolio will be allocated between equity and fixed income investments.

#### **Investment Return**

Source				A			
	1-Month	3-Months	1-Year	3-Years	5-Years	10-Years	Plan's Inception Date
OPEB	1.95%	3.16%	9.34%	11.79%	-		2/16/2017
PENSION	1.95%	3.16%	9.34%	11.71%	-	-	2/16/2017

Information as provided by US Bank, Trustee for PARS; Not FDIC Insured; No Bank Guarantee: May Lose Value

Past performance does not guarantee future results. Performance returns may not reflect the deduction of applicable fees, which could reduce returns. Information is deemed reliable but may be subject to change Investment Return: Annualized rate of return is the return on an investment over a period other than one year multiplied or divided to give a comparable one-year return Account balances are inclusive of Trust Administration, Trustee and Investment Management fees

Headquarters - 4350 Von Karman Ave., Suite 100, Newport Beach, CA 92660 800.540.6369 Fax 949.250.1250 www.pars.org

**TO:** Board of Directors

FROM: David Shank, Assistant General Manager/CFO

**DATE:** January 24, 2022

**SUBJECT:** Budget Status Report for Fiscal Year 2021-2022

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#### **Purpose**

Provide a Budget Status Report (BSR) to the Board.

#### Summary

The BSR shows the District's financial performance compared to the budget for the month of November, Year-to-Date and the annual budgeted amount.

Total revenues year-to-date are under budget by 9%, which is largely due to the lower than projected water and wastewater operating revenues. Water sales remain below budget due to lower than budgeted water demands. The trend in lower than budgeted water sales continued this month resulting in a year to date water sales level that is 16% below budget. Staff expect that the supply situation and public awareness of the drought will continue to suppress demand. At this point, either wet weather or water restrictions will be driving winter water demands and either way water sales will likely be less than budgeted.

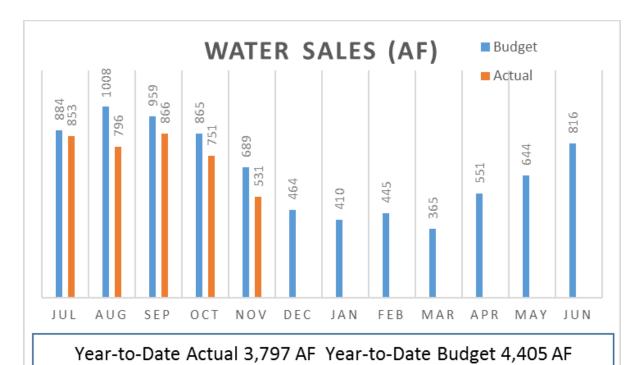
Non-operating revenues are slightly over budget driven by the receipt of the second refund check issued by the San Diego County Water Authority (SDCWA). The refund check is a result of a lawsuit won by SDCWA that against the Metropolitan Water District. These one-time funds are offsetting a lag in property tax revenues and are keeping the District on track with it non-operating budget levels. Total non-operating revenues are expected to be higher than budget levels due to the one-time SDCWA refund check once the first installment of property tax remittances begin in December.

The District's year-to-date total expenditures are under budget due to the lower than budgeted water and operating expenses. Operating expenses are expected to trend towards budget as the year progresses. Purchased water costs will trend with sales levels, which is dependent on weather.

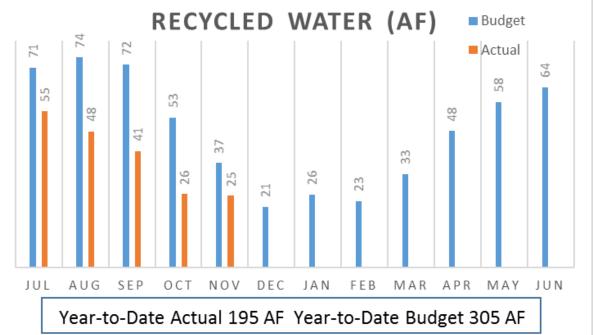
Total revenue is \$16,908,716 or 9% under budget and total expenditures are \$13,740,749 or 4.7% under budget. PAYGO CIP expenditures are 50.4% under budget but are expected to trend towards Budget levels. Adjusting for expected State Loan proceeds, the District's financial results are above Budget levels.

#### Recommended Action

This item is for discussion only. No action is required.







**Monthly Budget Report for November** 

Favorable Variance Shown as a positive number

Monthly Budget Report for November	Current	Month	Year-To-Date				Annual Budget			
	Actual	Budget	Actual	Budget	Variance	%	Budget	Remaining Balance	%	
Operating Revenues:		Ü			<u> </u>			Year remaining	58.3%	
Water Sales	1,208,539	1,529,715	8,477,356	9,689,822	(1,212,466)	-12.5%	18,695,785	10,218,430	54.7%	
Water Meter Service Charges	642,829	641,081	3,211,321	3,205,404	5,917	0.2%	8,000,687	4,789,367	59.9%	
Wastewater Service Charges	490,670	569,415	2,513,723	2,847,073	(333,351)	-11.7%	6,469,183	3,955,461	61.1%	
Recycled Water Revenues	50,546	73,260	380,381	588,839	(208,458)	-35.4%	1,175,173	794,792	67.6%	
Other Operating Revenue	_	917	-	4,583	(4,583)	-100.0%	11,000	11,000	100.0%	
Total Operating Revenue	2,392,584	2,814,387	14,582,780	16,335,721	(1,752,941)	-10.7%	34,351,829	19,769,049	57.5%	
Non Operating Revenues:		, ,			, , ,					
Water Capital Improvement Charge	120,029	120,280	600,183	601,400	(1,217)	-0.2%	1,443,359	843,176	58.4%	
Wastewater Capital Improvement Charge	98,467	98,390	492,196	491,949	247	0.1%	1,180,678	688,482	58.3%	
Property Taxes	127,116	725,050	190,907	857,849	(666,942)	-77.7%	2,122,467	1,931,560	91.0%	
Water Standby/Availability Charge	12,469	33,621		40,972		-69.6%	204,000	1,931,500	93.9%	
, , ,			12,471		(28,501)					
Water/Wastewater Capacity Charges	- 26 100	7,183	45,252	35,917	9,335	26.0%	86,200	40,948	47.5%	
Portfolio Interest	26,188	10,304	116,109	51,521	64,588	125.4%	123,651	7,542	6.1%	
Pumping Capital Improvement Charge	922	2,730	7,332	13,648	(6,316)	-46.3%	32,756	25,424	77.6%	
Federal Interest Rate Subsidy	51,292	49,968	51,292	49,968	1,324	2.6%	97,977	46,685	47.6%	
SDCWA Refund	625,251	-	625,251	-	625,251	NA	-	(625,251)	NA	
Facility Rents	38,511	18,750	115,380	93,750	21,630	23.1%	225,000	109,620	48.7%	
Fire Hydrant Service Fees	-	. <del>.</del>	9,138		9,138	NA		(9,138)	NA	
Other Non-Operating Revenues	(737)	2,500	60,425	12,500	47,925	383.4%	30,000	(30,425)	-101.4%	
Total Non Operating Revenues	1,099,507	1,068,776	2,325,936	2,249,475	76,462	3.4%	5,546,087	3,220,151	58.1%	
Total Revenues	3,492,091	3,883,163	16,908,716	18,585,196	(1,676,480)	-9.0%	39,897,916	22,989,200	57.6%	
Expenditures										
Purchased Water Expense	1,058,842	850,245	5,991,213	6,770,179	778,966	11.5%	11,547,729	5,556,516	48.1%	
Water Services	457,330	473,550	1,633,983	1,567,539	(66,444)	-4.2%	5,355,939	3,721,956	69.5%	
Wastewater Services	275,844	267,037	1,323,208	1,335,183	11,975	0.9%	3,471,475	2,148,267	61.9%	
Recycled Water Services	39,059	40,554	143,844	202,770	58,926	29.1%	527,202	383,358	72.7%	
Administrative Services	641,971	531,066	2,767,380	2,655,330	(112,050)	-4.2%	6,903,859	4,136,479	59.9%	
Total Operating Expenses	2,473,045	2,162,452	11,859,629	12,531,002	671,373	5.4%	27,806,204	15,946,575	57.3%	
Debt Service Expenses										
SMCUP SRF	_	_	_	_	_	NA	1,038,424	1,038,424	100.0%	
Red Mountain SRF	_	_	197,925	197,925	_	0.0%	395,851	197,925	50.0%	
WW Rev Refunding Bonds	_	_	1,420,766	1,420,766	_	0.0%	1,729,884	309,118	17.9%	
QECB Solar Debt	262,429	262,429	262,429	262,429	_	0.0%	521,312	258,883	49.7%	
Total Debt Service	262,429	262,429	1,881,120	1,881,120	-	0.0%	3,685,471	1,804,350	49.0%	
Total Expenses	2,735,474	2,424,881	13,740,749	14,412,122	671,373	4.7%	31,491,674	17,750,925	56.4%	
NAPARA (Inc.) Franco Caracteria (Inc.) (Inc.)	756 617	1 450 202	2.167.067	4 172 072	(1.005.107)	24.107	0.406.242	5 229 255	(2.20/	
Net Revenue/(loss) From Operations and Debt Service	756,617	1,458,282	3,167,967	4,173,073	(1,005,107)	-24.1%	8,406,242	5,238,275	62.3%	
Capital Investment										
Capital Investment	254.02	227 7 12	1 1 10 05 5	2 200 002	1.150.50	50 to:	<b>5.0</b> 00 ****	6 1 1 B 2 C C	0.4.10	
Construction Expenditures	254,821	327,742	1,140,039	2,298,803	1,158,764	50.4%	7,288,000	6,147,961	84.4%	
SMCUP Expenditures*	1,231,713	767,020	4,072,704	8,450,000	4,377,297	51.8%	8,450,000	4,377,297	51.8%	
SRF Loan Proceeds Draw (Capital Project Funds)**	(1,231,713)	(767,020)	(4,072,704)	(8,450,000)	(4,377,297)	51.8%	(8,450,000)		51.8%	
Net Revenue/(Loss)	501,796	1,130,540	2,027,928	1,874,270	153,658	8.2%	1,118,242	(909,686)	-81.3%	

<sup>\*</sup>CIP expenditures related to the SMCUP have been updated based upon contractor draw scheduled and are funded by SRF Loan proceeds.

<sup>\*\*</sup>YTD Actual amount adjusted to reflect expected State Reimbursement for reporting purposes.

**TO:** Board of Directors

FROM: David Shank, Assistant General Manager/CFO

**DATE:** January 24, 2022

**SUBJECT:** Budget Status Report for Fiscal Year 2021-2022

\_\_\_\_\_\_

#### **Purpose**

Provide a Budget Status Report (BSR) to the Board.

#### Summary

The BSR shows the District's financial performance compared to the budget for the month of December, Year-to-Date and the annual budgeted amount.

Total revenues year-to-date are under budget by 5.2%, which is largely due to the lower than projected water and wastewater operating revenues. Water sales remain below budget due to lower than budgeted water demands. This month water sales were higher than budgeted, which improved year to date water sales levels. Despite the increase in sales this month, year to date water sales are 11.8% below budget. Staff expect that the supply situation and public awareness of the drought will continue to suppress demand. At this point, either wet weather or water restrictions will be driving winter water demands and either way water sales will likely be less than budgeted.

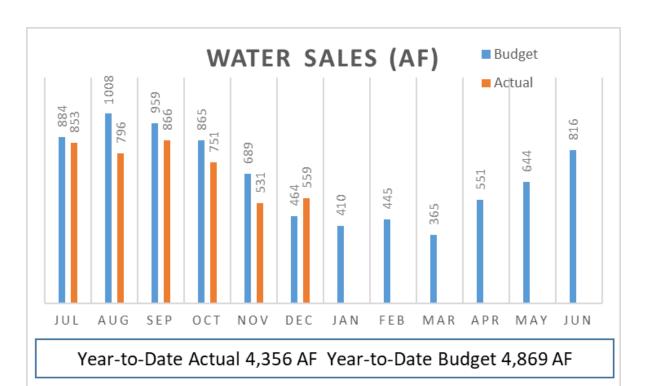
Non-operating revenues are slightly over budget driven by the receipt of the second refund check issued by the San Diego County Water Authority (SDCWA). The refund check is a result of a lawsuit won by SDCWA that against the Metropolitan Water District. These one-time funds are pushing the District's non-operating revenues higher than budget levels. Total non-operating revenues are expected to be higher than budget levels due to the one-time SDCWA refund check.

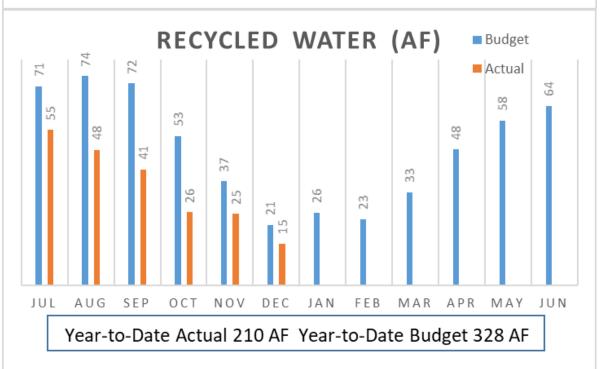
The District's year-to-date total expenditures are under budget due to the lower than budgeted water and operating expenses. Operating expenses are expected to trend towards budget as the year progresses. Purchased water costs will trend with sales levels, which is dependent on weather.

Total revenue is \$20,443,405 or 5.2% under budget and total expenditures are \$15,597,660 or 8% under budget. PAYGO CIP expenditures are 43% under budget but are expected to trend towards Budget levels. Adjusting for expected State Loan proceeds, the District's financial results are above Budget levels.

#### Recommended Action

This item is for discussion only. No action is required.





#### **Monthly Budget Report for December**

Favorable Variance Shown as a positive number

Current	Month	Year-To-Date				Annual Budget		
Actual	Budget	Actual	Budget	Variance	%	Budget	Remaining Balance	%
							Year remaining	50.0%
1,257,726	1,053,430	9,735,082	10,743,252	(1,008,170)	-9.4%	18,695,785	8,960,703	47.9%
644,387	641,081	3,855,707	3,846,484	9,223	0.2%	8,000,687	4,144,980	51.8%
500,331	569,415	3,014,054	3,416,488	(402,434)	-11.8%	6,469,183	3,455,129	53.4%
31,529	44,907	411,910	633,746	(221,836)	-35.0%	1,175,173	763,263	64.9%
-	917	-	5,500	(5,500)	-100.0%	11,000	11,000	100.0%
2,433,974	2,309,749	17,016,753	18,645,470	(1,628,717)	-8.7%	34,351,829	17,335,076	50.5%
120 308	120 280	720 491	721 680	(1.189)	-0.2%	1 443 359	722 868	50.1%
· ·		· ·						50.0%
								56.3%
·								67.3%
· ·		· · · · · · · · · · · · · · · · · · ·						
								-12.5% -3.5%
858	2,/30							75.0%
-	-					97,977		47.6%
-	-	· ·				-		NA
6,326	18,750		112,500			225,000		45.9%
		· ·	-			-		NA
								-171.0%
								38.2%
3,534,689	2,970,463	20,443,405	21,555,659	(1,112,254)	-5.2%	39,897,916	19,454,511	48.8%
733,891	571,830	6,725,104	7,342,010	616,906	8.4%	11,547,729	4,822,625	41.8%
304,500	710,325	1,938,484	2,277,864	339,381	14.9%	5,355,939	3,417,455	63.8%
262,051	400,555	1,585,258	1,735,738	150,479	8.7%	3,471,475	1,886,217	54.3%
31,366	60,831	175,210	263,601	88,391	33.5%	527,202	351,992	66.8%
525,104	796,599	3,292,484	3,451,930	159,445	4.6%	6,903,859	3,611,375	52.3%
1,856,911	2,540,140	13,716,540	15,071,142	1,354,602	9.0%	27,806,204	14,089,664	50.7%
-	-	-	-	-	NA	1,038,424	1,038,424	100.0%
-	_	197,925	197,925	-	0.0%	395,851	197,925	50.0%
-	-	1,420,766	1,420,766	-	0.0%	1,729,884	309,118	17.9%
-	-	262,429	262,429	-	0.0%	521,312	258,883	49.7%
-	-	1,881,120	1,881,120	-	0.0%	3,685,471	1,804,350	49.0%
					0.004			
1,856,911	2,540,140	15,597,660	16,952,262	1,354,602	8.0%	31,491,674	15,894,014	50.5%
1 (55 550	420.222	4 0 4 5 7 4 5	4 (02 20)	242.246	7.204	0.406.242	2.500.405	42.407
1,6//,//8	430,323	4,845,745	4,603,396	242,348	5.5%	8,406,242	3,560,497	42.4%
	400,242							78.9%
	-							48.9%
(242,106)	_	(4,314,810)	(8,450,000)	(4,135,190)	48.9%	(8,450,000)	(4,135,190)	48.9%
1,279,173	30,080	3,307,101	1,904,351	( ) / - /	73.7%	1,118,242	(2,188,860)	-195.7%
	Actual  1,257,726 644,387 500,331 31,529 - 2,433,974  120,308 98,476 736,031 54,268 51,737 11,825 858 - 6,326 - 20,887 1,100,715 3,534,689  733,891 304,500 262,051 31,366 525,104 1,856,911 1,856,911 1,677,778	1,257,726	Actual         Budget         Actual           1,257,726         1,053,430         9,735,082           644,387         641,081         3,855,707           500,331         569,415         3,014,054           31,529         44,907         411,910           -         917         -           2,433,974         2,309,749         17,016,753           120,308         120,280         720,491           98,476         98,390         590,672           736,031         328,643         926,937           54,268         71,934         66,739           51,737         7,183         96,989           11,825         10,304         127,934           858         2,730         8,191           -         -         625,251           6,326         18,750         121,706           -         -         9,138           20,887         2,500         81,312           1,100,715         660,714         3,426,651           3,534,689         2,970,463         20,443,405           733,891         571,830         6,725,104           304,500         710,325         1,938,484	Actual   Budget   Actual   Budget	Actual   Budget   Actual   Budget   Variance	Actual   Budget   Actual   Budget   Variance   %	Actual   Budget   Actual   Budget   Variance   %   Budget	Actual   Budget   Actual   Budget   Variance   %   Budget   Remaining Balance   Year remaining   Remaining Balance   Year remaining   Remaining Balance   Year remaining   Remaining Balance   Year remaining   Remaining   Remaining Balance   Year Remaining Rema

<sup>\*</sup>CIP expenditures related to the SMCUP have been updated based upon contractor draw scheduled and are funded by SRF Loan proceeds.

<sup>\*\*</sup>YTD Actual amount adjusted to reflect expected State Reimbursement for reporting purposes.

#### 11/30/2021

Treasurer's Warrant No. November

#### TO: Treasurer of the Fallbrook Public Utility District

The bills and claims listed below are approved as authorized by resolution no. 3538 of the Board of Directors dated July 8, 1985. You are hereby authorized and directed to pay said prospective claims for the amounts stated (less discounts in instances where discounts are allowed).

## Payroll - 11/2021

### **Computer Check Register**

Payroll #1 \$148,078.50

Payroll #2 \$164,715.77

\$312,794.27

# Accounts Payable

### Checks by Date - Summary by Check Date

User: annaleceb

Printed: 12/13/2021 1:42 PM



### Fallbrook Public Utility District 990 E Mission Rd Fallbrook CA 92028 (760) 728-1125

Check No	Vendor No	Vendor Name	Check Date	Check Amount
ACH	00152	FPUD EMPL ASSOCIATION	11/04/2021	436.50
ACH	00718	NATIONWIDE RETIREMENT SOLUTIO	11/04/2021	3,127.06
ACH	06758	US TREASURY - PAYROLL TAXES	11/04/2021	56,990.49
ACH	06759	STATE OF CA - PR TAXES	11/04/2021	9,447.74
ACH	06760	STATE OF CA - SDI	11/04/2021	2,390.21
ACH	06761	LINCOLN FINANCIAL GROUP	11/04/2021	7,817.31
ACH	06763	PERS - PAYROLL	11/04/2021	39,259.94
ACH	91508	CALIFORNIA STATE DISBURSEMENT	11/04/2021	589.03
87141	91667	ACE LOCK AND KEY	11/04/2021	80.00
87142	00101	ACWA JPIA	11/04/2021	109,749.39
87143	00805	ACWA/JOINT POWERS INS.	11/04/2021	234,234.00
87144	00805	ACWA/JOINT POWERS INS.	11/04/2021	13,901.00
87145	91477	ADVANCED INDUSTRIAL SOLUTIONS	11/04/2021	546.00
87146	91286	AMAZON CAPITAL SERVICES, INC.	11/04/2021	4,333.15
87147	91216	APGN INC	11/04/2021	68,296.00
87148	01813	ASSOCIATION OF CALIFORNIA WATEL	11/04/2021	23,705.00
87149	05088	AT&T	11/04/2021	483.05
87150	91608	AT&T MOBILITY LLC	11/04/2021	3,455.66
87151	91503	BACKGROUNDS ONLINE	11/04/2021	303.57
87152	91069	BRENNTAG PACIFIC INC.	11/04/2021	1,200.80
87153	04741	CALIFORNIA SPECIAL DISTRICT ASSO	11/04/2021	8,195.00
87154	03134	CALIFORNIA WATER ENVIRONMENT.		480.00
87155	03978	CAMERON WELDING SUPPLY	11/04/2021	653.73
87156	91241	LISA CHAFFIN	11/04/2021	60.00
87157	91272	KEVIN COLLINS	11/04/2021	60.00
87158	91008	MICHAEL COTHRAN	11/04/2021	416.67
87159	04128	CUES, INC	11/04/2021	1,036.80
87160	06299	D & H WATER SYSTEMS, INC	11/04/2021	490.00
87161	06762	DENALI WATER SOLUTIONS LLC	11/04/2021	12,175.68
87162	06048	DEPARTMENT OF THE INTERIOR	11/04/2021	8,838.10
87163	05192	DIAMOND ENVIRONMENTAL SERVIC	11/04/2021	248.29
87164	05177	DOWNEY BRAND, LLP	11/04/2021	382.50
87165	91569	EUROFINS CALSCIENCE, LLC	11/04/2021	377.50
87166	04122	EVOQUA WATER TECHNOLOGIES LLC	11/04/2021	5,789.34
87167	06303	EXECUTIVE LANDSCAPE INC.	11/04/2021	200.00
87168	00169	FALLBROOK OIL COMPANY	11/04/2021	6,070.42
87169	02411	FALLBROOK PRINTING CORP	11/04/2021	7,880.28
87170	00170	FALLBROOK WASTE & RECYCLING	11/04/2021	859.78
87171	04494	FEDERAL EXPRESS CORPORATION	11/04/2021	124.06
87172	01432	FERGUSON WATERWORKS #1083	11/04/2021	510.74
87173	91198	FIRST BANKCARD	11/04/2021	625.68
87174	91200	FIRST BANKCARD	11/04/2021	920.62
87175	91201	FIRST BANKCARD	11/04/2021	99.00
87176	91202	FIRST BANKCARD	11/04/2021	243.57
87177	91225	FIRST BANKCARD	11/04/2021	174.81
87178	91313	FIRST BANKCARD	11/04/2021	72.95
87179	91323	FIRST BANKCARD	11/04/2021	136.18

Check No	Vendor No	Vendor Name	Check Date	Check Amount
87180	91540	FIRST BANKCARD	11/04/2021	6,941.99
87181	91620	FIRST BANKCARD	11/04/2021	2,006.65
87182	91635	FIRST BANKCARD	11/04/2021	359.49
87183	02972	FISHER SCIENTIFIC COMPANY LLC	11/04/2021	573.97
87184	05560	FRANCHISE TAX BOARD	11/04/2021	50.00
87185	00182	GLENNIE'S OFFICE PRODUCTS, INC	11/04/2021	206.34
87186	02170	GRAINGER, INC.	11/04/2021	1,684.88
87187	91649	GUTERMANN, INC.	11/04/2021	2,715.00
87188	05380	НАСН СО	11/04/2021	828.48
87189	06062	HARRINGTON INDUSTRIAL PLASTICS		1,484.15
87190	06577	INFOSEND INC	11/04/2021	2,572.03
87191	91524	INSIGHT DIRECT USA, INC.	11/04/2021	1,281.26
87192	00190	JCI JONES CHEMICALS INC.	11/04/2021	10,009.19
87193	06700	KOFF & ASSOCIATES, INC.	11/04/2021	9,040.00
87194	06555	LIEBERT CASSIDY WHITMORE	11/04/2021	38.00
87195	91130	LINCOLN NATIONAL LIFE INSURANC		3,475.00
87196	90887	LLOYD PEST CONTROL	11/04/2021	142.00
87197	91192	MISSION LINEN SUPPLY	11/04/2021	916.76
87198	03944	MISSION RESOURCE CONSV DISTRIC		75.00
87199	91591	OPERATIONAL TECHNICAL SERVICES		8,397.48
87200	01267	PACIFIC PIPELINE	11/04/2021	16,850.74
87201	00215	PETTY CASH	11/04/2021	232.68
87202	91007	PFM ASSET MANGEMENT LLC	11/04/2021	917.13
87203	91603	PREMIER ACCESS CONSULTING GROI		6,183.91
87204	05064	RAINBOW MUNICIPAL WATER	11/04/2021	3,231.89
87205	91669	REVIVE: A CORPORATE WELLNESS M		1,849.00
87206	91671	DEVIN RODRIGUEZ	11/04/2021	192.00
87207	91660	ROSEN & ROSEN INDUSTRIES INC.	11/04/2021	815.30
87208	06608	ROTARY CLUB OF FALLBROOK	11/04/2021	344.00
87209	00232	SAN DIEGO GAS & ELECTRIC	11/04/2021	34,638.64
87210	00236	SCRAPPYS	11/04/2021	1,226.32
87211	91491	SILVERTHORN RANCH LLC	11/04/2021	15,000.00
87212	91264	SOUTHWEST VALVE & EQUIPMENT, I		2,370.50
87213	91223	STERLING ADMINISTRATION	11/04/2021	125.00
87214	06314	SUNPOWER CORPORATION, SYSTEMS		24,966.00
87215	91385	VERONICA TAMZIL	11/04/2021	60.00
87216	00724	UNDERGROUND SERVICE ALERT	11/04/2021	392.68
87217	00233	WAXIE SANITARY SUPPLY	11/04/2021	278.93
87218	91254	WESTERN PUMP, INC.	11/04/2021	1,302.50
87219	06231	WESTERN WATER WORKS SUPPLY CC		3,544.87
87220	91276	WOLFE DOOR INDUSTRIES, INC.	11/04/2021	495.00
			Total for 11/4/2021:	805,282.36
АСН	06763	PERS - PAYROLL	11/10/2021	200.00
87221	91499	FILANC ALBERICI A JOINT VENTURE	11/10/2021	711,423.84
87222	91312	TERRAPIN GROUP	11/10/2021	78,731.00
87223	91500	US BANK NATIONAL ASSOCIATION	11/10/2021	37,443.36
87224	00231	SAN DIEGO COUNTY WATER AUTH	11/10/2021	1,369,060.58
87225	03223	AIR POLLUTION CONTROL DISTRICT	11/10/2021	460.00
87226	06597	AIRGAS USA, LLC	11/10/2021	195.21
87227	91286	AMAZON CAPITAL SERVICES, INC.	11/10/2021	59.13
87228	91490	AMAZON WEB SERVICES, INC.	11/10/2021	1,115.50
87229	91216	APGN INC	11/10/2021	1,576.29
87230	91429	BSK ASSOCIATES	11/10/2021	2,535.00
87231	02176	CORELOGIC SOLUTIONS, LLC	11/10/2021	225.00
87232	05953	CORODATA RECORDS MANAGEMENT		755.10
01232	00700	CORODAINA RECORDS MANAGEMENT		

Check No	Vendor No	Vendor Name	Check Date	Check Amount
87233	06675	CORODATA SHREDDING, INC	11/10/2021	64.37
87234	02925	DATA NET SOLUTIONS	11/10/2021	1,154.75
87235	05192	DIAMOND ENVIRONMENTAL SERVIC		365.56
87236	04122	EVOQUA WATER TECHNOLOGIES LLC		377.13
87237	01099	FALLBROOK IRRIGATION INC	11/10/2021	59.46
87238	00169	FALLBROOK OIL COMPANY	11/10/2021	6,246.37
87239	02767	GRANGETTO FARM & GARDEN SUPPI		11.25
87240	06577	INFOSEND INC	11/10/2021	1,037.11
87241	05942	MSDSONLINE, INC	11/10/2021	2,098.00
87242	90932	NAPA AUTO PARTS	11/10/2021	252.47
87243	00370	NUTRIEN AG SOLUTIONS, INC.	11/10/2021	2,448.59
87244	04900	PARADISE CHEVROLET CADILLAC	11/10/2021	123.52
87245	00216	PINE TREE LUMBER	11/10/2021	93.25
87246	91670	PROGRESSIVE BUSINESS PUBLICATION	11/10/2021	118.56
87247	06056	R & B FILTRATION	11/10/2021	760.42
87248	00232	SAN DIEGO GAS & ELECTRIC	11/10/2021	63,915.60
87249	91486	SATELLITE PHONE STORE	11/10/2021	66.82
87250	91094	SCADA INTEGRATIONS	11/10/2021	9,432.25
87251	90929	SOUTHWEST ANSWERING SERVICE, I	11/10/2021	652.48
87252	00159	SUPERIOR READY MIX	11/10/2021	1,787.86
87253	06735	TCN, INC.	11/10/2021	5.79
87254	03358	US BANK TRUST NA	11/10/2021	1,670.00
87255	06444	US SAWS INC	11/10/2021	661.99
87256	91055	VM3 ENVIRONMENTAL, INC.	11/10/2021	515.00
87257	91663	A & N TECHNICAL SERVICES, INC.	11/10/2021	42,153.75
87258	91286	AMAZON CAPITAL SERVICES, INC.	11/10/2021	364.45
87259	04995	AMERICAN MESSAGING	11/10/2021	169.38
87260	04166	AMERICAN WATER WORKS ASSOCIAT	11/10/2021	2,443.00
87261	06424	CAEATFA FUND	11/10/2021	2,168.10
87262	01719	MICKEY M. CASE	11/10/2021	60.00
87263	09705	CSDA SAN DIEGO CHAPTER	11/10/2021	60.00
87264	06303	EXECUTIVE LANDSCAPE INC.	11/10/2021	1,020.00
87265	05987	FALLBROOK GARAGE & QWIK LUBE	11/10/2021	403.94
87266	01099	FALLBROOK IRRIGATION INC	11/10/2021	24.91
87267	02170	GRAINGER, INC.	11/10/2021	99.78
87268	03161	IDEXX DISTRIBUTION, INC.	11/10/2021	419.38
87269	06380	JANI-KING OF CALIFORNIA, INC - SAI	11/10/2021	3,004.00
87270	90916	KELLY LAUGHLIN	11/10/2021	72.00
87271	06338	MYTHOS TECHNOLOGY INC	11/10/2021	1,809.63
87272	04900	PARADISE CHEVROLET CADILLAC	11/10/2021	373.51
87273	04075	RAYNE WATER SYSTEMS	11/10/2021	170.00
87274	91588	SPRINGBROOK HOLDING COMPANY I	11/10/2021	35,711.55
87275	05415	STATE WATER RESOURCE CONTROL I	11/10/2021	110.00
87276	91123	STREAMLINE	11/10/2021	550.00
87277	91082	TELETRAC, INC	11/10/2021	2,279.41
			Total for 11/10/2021:	2,391,165.40
ACH	00152	FPUD EMPL ASSOCIATION	11/18/2021	427.00
		NATIONWIDE RETIREMENT SOLUTIO		3,127.06
ACH	00718			57,404.97
ACH	06758	US TREASURY - PAYROLL TAXES	11/18/2021	9,759.05
ACH	06759	STATE OF CA SPI	11/18/2021	2,428.01
ACH	06760	STATE OF CA - SDI	11/18/2021	
ACH	06761	LINCOLN FINANCIAL GROUP	11/18/2021	7,650.60
ACH	06763	PERS - PAYROLL	11/18/2021	39,823.15
ACH	91508	CALIFORNIA STATE DISBURSEMENT	11/18/2021	589.03
ACH	06758	US TREASURY - PAYROLL TAXES	11/18/2021	6,683.70

Check No	Vendor No	Vendor Name	Check Date	Check Amount
ACH	06759	STATE OF CA - PR TAXES	11/18/2021	2,128.14
87280	03223.	AIR POLLUTION CONTROL DISTRICT	11/18/2021	460.00
87281	91675	BANNER BANK	11/18/2021	2,875.00
87282	91600	CAL PACIFIC TRUCK CENTER, LLC	11/18/2021	250.00
87283	03978	CAMERON WELDING SUPPLY	11/18/2021	563.90
87284	03205	CITY OF OCEANSIDE	11/18/2021	204.78
87285	02925	DATA NET SOLUTIONS	11/18/2021	1,723.25
87286	06144	DUPERON CORPORATION	11/18/2021	16,955.77
87287	04122	EVOQUA WATER TECHNOLOGIES LLC	11/18/2021	6,428.32
87288	91611	FALLBROOK ACE HARDWARE	11/18/2021	1,085.93
87289	09523	FALLBROOK EQUIP RENTALS	11/18/2021	12,656.78
87290	01155	FALLBROOK WASTE/RECYCLING	11/18/2021	206.00
87291	05380	HACH CO	11/18/2021	1,019.16
87292	91544	HAZEN AND SAWYER, D.P.C.	11/18/2021	11,727.50
87293	06577	INFOSEND INC	11/18/2021	1,417.51
87294	06359	INFRASTRUCTURE ENGINEERING CO	11/18/2021	1,083.41
87295	91535	PAYMENTUS GROUP, INC	11/18/2021	3,721.34
87296	91658	PK MECHANICAL SYSTEMS, INC	11/18/2021	54,625.00
87297	05403	SAN DIEGO UNION-TRIBUNE CO.	11/18/2021	448.00
87298	91223	STERLING ADMINISTRATION	11/18/2021	125.00
87299	01460	AFLAC	11/18/2021	505.04
87300	03223	AIR POLLUTION CONTROL DISTRICT		16,271.00
87301	05880	ALLEN INSTRUMENTS & SUPPLIES	11/18/2021	500.00
87301	91286	AMAZON CAPITAL SERVICES, INC.	11/18/2021	1,233.32
87302	02805	ASBURY ENVIRONMENTAL SERVICES		85.00
87303	04607	BAY CITY ELECTRIC WORKS, INC.	11/18/2021	1,776.01
87304	UB*00391	ELMER BLAIKIE II	11/18/2021	16.54
87306	UB*00394	ELMER BLAIKIE II	11/18/2021	50.72
87307	02586	COSTCO MEMBERSHIP	11/18/2021	120.00
87307	06299	D & H WATER SYSTEMS, INC	11/18/2021	15,428.36
87309	05180	NOELLE DENKE	11/18/2021	121.70
87310	UB*00407	RODNEY & PATTI DOWNIE	11/18/2021	141.29
	06346	FALLBROOK FERTILIZER FEED AND F		43.61
87311		FRANCHISE TAX BOARD	11/18/2021	50.00
87312	05560	HACH CO	11/18/2021	1,385.57
87313	05380		11/18/2021	419.38
87314	03161	IDEXX DISTRIBUTION, INC.	11/18/2021	1,319.01
87315	06577	INFOSEND INC	11/18/2021	5,670.58
87316	00190	JCI JONES CHEMICALS INC.		2,273.55
87317	04926	KONICA MINOLTA PREMIER FINANCE	11/18/2021	2,273.33
87318	UB*00408	SEAN MAHONEY	11/18/2021	1,820.16
87319	91427	MITEL CLOUD SERVICES, INC		2,231.00
87320	91461	OCEANSIDE SECURITY AGENCY OPERATIONAL TECHNICAL SERVICES	11/18/2021	3,023.16
87321	91591			2,447.95
87322	01267	PACIFIC PIPELINE	11/18/2021	169.70
87323	00191	SAN DIEGO COUNTY TREASURER	11/18/2021	2,400.00
87324	91647	SOLAR MAID OC	11/18/2021	2,400.00
87325	91107	SPECTRUM BUSINESS	11/18/2021	
87326	02927	TIM STERGER	11/18/2021	60.00
87327	91223	STERLING ADMINISTRATION	11/18/2021	450.00
87328	91223	STERLING ADMINISTRATION	11/18/2021	800.00
87329	02815	SWRCB ACCOUNTING OFFICE	11/18/2021	5,069.00
87330	91325	VISTA TREE SERVICE, INC.	11/18/2021	43,000.00

Total for 11/18/2021:

356,608.86

Check No Vendor No Vendor Name Check Date Check Amount

Report Total (207 checks):

3,553,056.62

Jack Bebee

General Manager

#### 12/31/2021

Treasurer's Warrant No. December

#### TO: Treasurer of the Fallbrook Public Utility District

The bills and claims listed below are approved as authorized by resolution no. 3538 of the Board of Directors dated July 8, 1985. You are hereby authorized and directed to pay said prospective claims for the amounts stated (less discounts in instances where discounts are allowed).

## Payroll - 12/2021

### **Computer Check Register**

Payroll #1	\$172,105.67
Payroll #2	\$154,427.93

Payroll #3 \$146,942.86

\$473,476.46

# Accounts Payable

### Checks by Date - Summary by Check Date

User: annaleceb

Printed: 1/19/2022 10:13 AM



### Fallbrook Public Utility District 990 E Mission Rd Fallbrook CA 92028 (760) 728-1125

Check No	Vendor No	Vendor Name	Check Date	Check Amount
ACH	00152	FPUD EMPL ASSOCIATION	12/02/2021	423.00
ACH	00718	NATIONWIDE RETIREMENT SOLUTIO	12/02/2021	3,127.06
ACH	06758	US TREASURY - PAYROLL TAXES	12/02/2021	67,287.38
ACH	06759	STATE OF CA - PR TAXES	12/02/2021	12,194.89
ACH	06760	STATE OF CA - SDI	12/02/2021	2,811.07
ACH	06761	LINCOLN FINANCIAL GROUP	12/02/2021	7,148.19
ACH	06763	PERS - PAYROLL	12/02/2021	39,770.07
ACH	91508	CALIFORNIA STATE DISBURSEMENT	12/02/2021	589.03
87335	06359	INFRASTRUCTURE ENGINEERING CO	12/02/2021	21,763.90
87336	91312	TERRAPIN GROUP	12/02/2021	61,294.00
87337	00101	ACWA JPIA	12/02/2021	102,835.61
87338	03223	AIR POLLUTION CONTROL DISTRICT	12/02/2021	450.00
87339	06597	AIRGAS USA, LLC	12/02/2021	287.98
87340	91286	AMAZON CAPITAL SERVICES, INC.	12/02/2021	3,682.17
87341	06020	BABCOCK LABORATORIES, INC	12/02/2021	1,287.30
87342	02743	BEST BEST & KRIEGER	12/02/2021	18,918.49
87343	06374	BOOT BARN INC.	12/02/2021	491.53
87344	91440	BP BATTERY INC	12/02/2021	750.66
87345	91241	LISA CHAFFIN	12/02/2021	60.00
87346	91272	KEVIN COLLINS	12/02/2021	60.00
87347	06299	D & H WATER SYSTEMS, INC	12/02/2021	1,691.01
87348	02925	DATA NET SOLUTIONS	12/02/2021	1,134.75
87349	06762	DENALI WATER SOLUTIONS LLC	12/02/2021	15,646.81
87350	05192	DIAMOND ENVIRONMENTAL SERVIC	12/02/2021	238.90
87351	03391	ELECTRICAL SALES INC	12/02/2021	2,377.22
87352	04411	ENVIRONMENTAL RESOURCE ASSOC	12/02/2021	1,668.87
87353	09523	FALLBROOK EQUIP RENTALS	12/02/2021	30,923.12
87354	00169	FALLBROOK OIL COMPANY	12/02/2021	1,954.46
87355	00170	FALLBROOK WASTE & RECYCLING	12/02/2021	815.52
87356	04494	FEDERAL EXPRESS CORPORATION	12/02/2021	29.62
87357	01432	FERGUSON WATERWORKS #1083	12/02/2021	15,570.96
87358	91198	FIRST BANKCARD	12/02/2021	88.55
87359	91200	FIRST BANKCARD	12/02/2021	844.66
87360	91201	FIRST BANKCARD	12/02/2021	120.00
87361	91202	FIRST BANKCARD	12/02/2021	61.60
87362	91225	FIRST BANKCARD	12/02/2021	598.98
87363	91323	FIRST BANKCARD	12/02/2021	489.86
87364	91540	FIRST BANKCARD	12/02/2021	4,371.24
87365	91620	FIRST BANKCARD	12/02/2021	507.73
87366	91635	FIRST BANKCARD	12/02/2021	78.94
87367	91678	FIRST BANKCARD	12/02/2021	42.01
87368	02972	FISHER SCIENTIFIC COMPANY LLC	12/02/2021	1,444.70
87369	05560	FRANCHISE TAX BOARD	12/02/2021	50.00
87370	00182	GLENNIE'S OFFICE PRODUCTS, INC	12/02/2021	5,924.94
87371	02170	GRAINGER, INC.	12/02/2021	7,281.07
87372	03174	HAAKER EQUIPMENT COMPANY	12/02/2021	3,178.63
87373	05380	HACH CO	12/02/2021	5,017.93
8/3/3	05380	nach cu	1 2/ 02/ 2021	3,017,25

87408 91429 BSK ASSOCIATES 12/09/2021 1.696.85 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1.696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 7.500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 297.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 255.00 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 1,012.91 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87418 01099 FALLBROOK IRRIGATION INC 12/09/2021 391.77 87419 00169 FALLBROOK IRRIGATION INC 12/09/2021 391.77 87419 00169 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2.185.17 87424 02170 GRAINGER, INC. 12/09/2021 17.28 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	Check No	Vendor No	Vendor Name	Check Date	Check Amount
1977   91677   ALAN JOHNSON   12/02/2021   4.450.00   87377   91169   JOYE JOINSON   12/02/2021   4.600   87378   9124   KEN WEINBERG WATER RESOURCES   12/02/2021   75/98/97   87378   91648   KING LEE CHEMICAL COMPANY   12/02/2021   75/98/97   87378   103194   LESLIES SWIMMING POOL SUPPLIES   12/02/2021   4.644.60   87378   103194   LESLIES SWIMMING POOL SUPPLIES   12/02/2021   4.644.60   87378   103194   LESLIES SWIMMING POOL SUPPLIES   12/02/2021   4.644.60   87383   90887   LLOYD PEST CONTROL   12/02/2021   4.644.60   87383   90887   LLOYD PEST CONTROL   12/02/2021   322.00   87383   90610   MBC AQUATIC SCIENCES   12/02/2021   4.644.60   87385   90610   MBC AQUATIC SCIENCES   12/02/2021   6.291.43   87387   90624   MATTHEW MORGAN   12/02/2021   6.291.43   87388   91614   NETOAINNETWORKS, NC.   12/02/2021   115.20   87389   91614   NETOAINNETWORKS, NC.   12/02/2021   15.30.01   87389   91614   NETOAINNETWORKS, NC.   12/02/2021   15.30.01   87391   91591   OPERATIONAL TECHNICAL SERVICES   12/02/2021   15.30.01   87393   90236   SCRAPPYS   12/02/2021   15.30.01   87393   90236   SCRAPPYS   12/02/2021   19.31.20   87393   90236   SCRAPPYS   12/02/2021   19.31.20   87399   90912   TRUPIANOS ITALIAN BISTRO   12/02/2021   19.31.31   87399   90912   TRUPIANOS ITALIAN BISTRO   12/02/2021   19.31.31   87400   91499   FILANC ALBERICIA JOINT VENTURE   12/02/2021   1.79.45   87401   91500   US BANK NATIONAL ASSOCIATION   12/09/2021   1.79.45   87401   91500   US BANK NATIONAL ASSOCIATION   12/09/2021   1.79.45   87401   91500   US BANK NATIONAL ASSOCIATION   12/09/2021   1.79.06   87401   91500   US BANK NA	87374	06687	ICE QUBE, INC	12/02/2021	
1977   91169   10VE JOHNSON   1202/2021   2,16000   1978   1978   1972   1978   1972   1978   1972   1978	87375	05505	TODD JESTER	12/02/2021	
1214   STATE   1224   STATE   1200-2021	87376	91677	ALAN JOHNSON	12/02/2021	
\$7379   91648	87377	91169	JOYE JOHNSON	12/02/2021	
87380 91304 LEARNSOFT CONSULTING INC 12/02/2021 4,554.69 87381 05194 LESLIES SWIMMING POOL SUPPLIES 12/02/2021 4,554.69 87383 90887 LLOYD PEST CONTROL 12/02/2021 3,21.15 87383 90887 LLOYD PEST CONTROL 12/02/2021 3,22.00 87385 06601 MBC AQUATIC SCIENCES 12/02/2021 6,255.00 87387 06024 MISSION RESOURCE CONSY DISTRIC 12/02/2021 5,755.00 87387 06024 MATHEW MORGAN 12/02/2021 15,250.00 87389 91614 NCLOF WISCONSIN INC 12/02/2021 15,20 87389 91614 NCLOF WISCONSIN INC 12/02/2021 15,20 87389 91614 NCLOF WISCONSIN INC 12/02/2021 15,20 87399 0674 ONELLY AUTO ENTERPRISES, LLC 12/02/2021 15,20 87390 06744 OS.T.S. INC 12/02/2021 15,20 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 15,20 87392 91674 ORBILLY AUTO ENTERPRISES, LLC 12/02/2021 15,20 87393 00365 SCRAPPYS 12/02/2021 15,20 87394 06046 SOUTHWEST BOULDER & STONE INC 12/02/2021 19,38 87395 91052 TELETRAC, INC 12/02/2021 19,38 87396 90912 TRUPIANO'S ITALIAN BISTRO 12/02/2021 19,38 87397 06512 ULINE SHIPPING SUPPLIES 12/02/2021 19,39 87399 06231 WESTERN WATER WORKS SUPPLY CL 12/02/2021 12,784,48 87398 91294 VISTA FENCE COMPANY INCORPORA* 12/02/2021 12,784,58 87400 91499 FILANC ALBERICIA JOINT VENTURE 12/09/2021 75,118,00 87400 91499 FILANC ALBERICIA JOINT VENTURE 12/09/2021 15,136,00 87400 91499 FILANC ALBERICIA JOINT VENTURE 12/09/2021 75,136,00 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 75,136,00 87402 91503 BANK MATIONAL ASSOCIATION 12/09/2021 75,136,00 87403 91266 AMAZON WEB SERVICES, INC. 12/09/2021 15,006,003,88 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 15,006,003,88 87403 91504 WESTERN WATER WORKS SUPPLY CL 12/09/2021 15,006,003,88 87404 91509 AMAZON WEB SERVICES, INC. 12/09/2021 15,006,003,88 87404 91509 AMAZON WEB SERVICES, INC. 12/09/2021 15,006,003,88 87405 91509 AMAZON WEB SERVICES, INC. 12/09/2021 15,006,003,88 87406 91509 AMAZON WEB SERVICES, I	87378	91224	KEN WEINBERG WATER RESOURCES	12/02/2021	
87381 05194 LESLIE'S SWIMMING POOL SUPPLIES 12/02/2021 3,401-95 87382 91130 LINCOLN NATIONAL LIFE INSURANC 12/02/2021 3,401-95 87384 06156 LOMACK SERVICE CORPORATION 12/02/2021 9,4650 87384 06156 LOMACK SERVICE CORPORATION 12/02/2021 9,4650 87386 03944 MISSION RESOURCE CONSY DISTRIC 12/02/2021 5,750 87388 05104 NCL OF WISCONSY DISTRIC 12/02/2021 1,550 87388 05104 NCL OF WISCONSY DISTRIC 12/02/2021 1,550 87388 05104 NCL OF WISCONSY DISTRIC 12/02/2021 1,550 87389 0614 NCL OF WISCONSY DISTRIC 12/02/2021 1,550 87390 06744 O.S.T.S. INC 12/02/2021 1,550 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 1,550 87393 00236 SCRAPPYS 1/02/2021 1,550 87393 00236 SCRAPPYS 1/02/2021 1,550 87393 00236 SCRAPPYS 1/02/2021 1,550 87394 0046 SOUTHWEST BOULDER & STONE INC 12/02/2021 1,550 87395 91082 TELETRAC, INC 12/02/2021 1,550 87396 0912 TRUPIANOS ITALIAN BISTRO 12/02/2021 1,550 87399 06231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1,574 87390 06231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1,578 87400 91499 FILANC ALBERICIA JOINT VENTURE 12/02/2021 1,578 87401 91500 US BANK NATIONAL ASSOCIATION 12/03/2021 1,578 87401 91500 US BANK NATIONAL PROPERS US PROPORATION 12/03/2021 1,578 87401 91500 US BANK NATIONAL PROPORATION 12/03/202	87379	91648	KING LEE CHEMICAL COMPANY	12/02/2021	
87382 91130 LINCOLN NATIONAL LIFE INSURANC   2/02/2021   3,21.59   87383 90887 LLOYD PEST CONTROL   2/02/2021   322.00   366.00   322.00   366.00   367.385   366.01   MBC AQUATIC SCIENCES   2/02/2021   575.00   37387   360.04   MISSION RESOURCE CONSV DISTRIC   2/02/2021   575.00   37387   360.04   MATTHEW MORGAN   2/02/2021   575.00   37387   360.04   MATTHEW MORGAN   2/02/2021   575.00   37389 91614   NETGAIN NETWORKS, INC.   2/02/2021   1.520.00   37399   91614   NETGAIN NETWORKS, INC.   2/02/2021   1.520.00   37399   91614   NETGAIN NETWORKS, INC.   2/02/2021   1.520.00   37390   36744   0.5 T.S. INC.   2/02/2021   1.520.00   37390   30026   SCRAPPYS   2/02/2021   3.520.10   3.520.	87380	91304			
87383 90887 LLOYD PEST CONTROL   2/02/2021   332.20   87384 06156 LOMACK SERVICE CORPORATION   2/02/2021   6,291.54   87386 03944 MISSION RESOURCE CONSV DISTRIC   2/02/2021   6,291.54   87387 06024 MATTHEW MORGAN   2/02/2021   115.50   87388 05104 N.C. LOF WISCONSIN INC   2/02/2021   5,820.14   87389 05104 N.C. LOF WISCONSIN INC   2/02/2021   5,820.14   87390 06744 O.S.T.S. INC   2/02/2021   5,820.14   87390 10674 O.S.T.S. INC   2/02/2021   5,820.14   87390 1074 ORELITY AUTO ENTERPRISES, LLC   2/02/2021   3,830   87393 00236 SCRAPPYS   2/02/2021   3,830   87393 00236 SCRAPPYS   2/02/2021   7,941.8   87393 00236 SCRAPPYS   2/02/2021   7,941.8   87394 0046 SOUTHWEST BOULDER & STONE INC   2/02/2021   7,941.8   87395 91082 TELETRAC, INC   2/02/2021   7,941.8   87396 9012 TRUPIANOS ITALIAN BISTRO   2/02/2021   1,794.2   87397 06512 ULINE SHIPPING SUPPLIES   2/02/2021   1,794.2   87398 91294 VISTA FENCE COMPANY INCORPORA'   2/02/2021   1,794.2   87390 06231 WESTERN WATER WORKS SUPPLY C   2/02/2021   2,115.800   87400 91499 FILANC ALBERICIA JOINT VENTURE   12/09/2021   40,164.06   87402 00231 SAN DIEGO COUNTY WATER AUTH   12/09/2021   40,164.06   87404 91499 AMAZON CAPITAL SERVICES, INC.   12/09/2021   4,871.61   87404 91490 AMAZON CAPITAL SERVICES, INC.   12/09/2021   4,871.61   87406 91608 AT&T MOBILITY LLC   12/09/2021   4,871.61   87407 91608 AT&T MOBILITY LLC   12/09/2021   4,871.61   87408 91499 BACKGROUNDS ONLINE   12/09/2021   4,871.61   87409 91490 AMAZON CAPITAL SERVICES, INC.   12/09/2021   3,322.50   87410 91505 CLIPTOLARSON ALLEN LLP   12/09/2021   3,322.50   87410 91505 CLIPTOLARSON ALLEN LLP   12/09/2021   3,322.50   87411 91506 CRIDER PUBLIC RELATIONS, INC.   12/09/2021   3,322.50   87414 91595 CLIPTOLARSON ALLEN LLP   12/09/2021   3,525.50   87415 9161 FALLBROOK ACE HARDWARE   12/09/2021   3,555.50   87416 91611 FALLBROOK ACE HARDWARE   12/09/2021   3,555.50   87416 91611 FALLBROOK ACE HARDWARE   12/09/2021   3,565.50   87417 90169 FALLBROOK MASTER RECYCLING   12/09/2021   3,565.50   87418 10109 FALLB	87381	05194			
ST384   06156   LOMACK SERVICE CORPORATION   12/02/2021   094.600	87382	91130			
87386 06601 MBC AQUATIC SCIENCES 12/02/2021 5.50.04 87386 03944 MISSION RESOURCE CONSV DISTRIC 12/02/2021 5.50.04 87387 06024 MATTHEW MORGAN 12/02/2021 11.52.0 87388 05104 NCL OF WISCONSIN INC 12/02/2021 5.50.04 87389 01614 NCL OF WISCONSIN INC 12/02/2021 5.50.04 87390 06744 0.S.T.S. INC 12/02/2021 5.50.04 87390 06744 0.S.T.S. INC 12/02/2021 5.50.04 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 9.181.02 87393 00236 SCRAPPYS 12/02/2021 9.381.02 87393 00236 SCRAPPYS 12/02/2021 9.381.03 87393 00236 SCRAPPYS 12/02/2021 9.387.18 87394 0046 SOUTHWEST BOULDER & STONE INC 12/02/2021 9.387.18 87395 91082 TELETRAC, INC 12/02/2021 9.387.18 87396 9012 TRUPIANOS ITALIAN BISTRO 12/02/2021 1.794.08 87397 06512 ULINE SHIPPING SUPPLIES 12/02/2021 1.794.08 87399 00231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1.278.54 87398 91294 VISTA FENCE COMPANY INCORPORA 12/02/2021 1.278.54 87398 91294 VISTA FENCE COMPANY INCORPORA 12/02/2021 2.11.880.04 87400 91499 FILANC ALBERICIA JOINT VENTURE 12/09/2021 4.913.40 87401 91500 UJS BANK NATIONAL ASSOCIATION 12/09/2021 4.913.40 87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 4.913.40 87404 91499 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1.080.08.38 87403 91266 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1.080.08.38 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 4.811.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 4.871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 3.871.6 87407 91503 BACKGROUNDS ONLINE 12/09/2021 3.871.6 87408 91499 BSK ASSOCIATES 12/09/2021 3.92.73 87411 91595 CLIFTONLARSONALLEN ILP 12/09/2021 3.92.73 87411 91595 CLIFTONLARSONALLEN ILP 12/09/2021 3.92.73 87411 91595 CLIFTONLARSONALLEN ILP 12/09/2021 3.92.73 87414 05192 DIAMOND ENVIRONMENTAL SERVICE 12/09/2021 3.92.73 87414 05192 DIAMOND ENVIRONMENTAL SERVICE 12/09/2021 3.92.73 87414 05192 DIAMOND ENVIRONMENTAL SERVICE 12/09/2021 3.92.53 87410 05193 FALLBROOK REIGATIONS, INC. 12/09/2021 3.92.53 87411 05192 DIAMOND ENVIRONMENTAL SERVICE 12/09/2021 3.92.53 87414 05192 DIAMOND ENVIRONMENTAL SERVICE 12/09/2021 3.92.53 87414	87383	90887	LLOYD PEST CONTROL		
8736 03944 MISSION RESOURCE CONSV DISTRIC 12/02/2021 57500 87387 06024 MATTHEW MORGAN 12/02/2021 115.20 87388 91614 NCL OF WISSONSIN INC 12/02/2021 979.04 87389 91614 NETGAIN NETWORKS, INC. 12/02/2021 5.820.14 87390 06744 O.S.T.S. INC 12/02/2021 1.550.00 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 9.181.20 87392 91674 OREILLY AUTO ENTERPRISES, LLC 12/02/2021 9.181.20 87393 00236 SCRAPPYS 12/02/2021 9.387.38 87394 06046 SOUTHWEST BOULDER & STONE INC 12/02/2021 9.387.18 87395 91082 TELETRAC, INC 12/02/2021 19.387.18 87396 90912 TRUPIANO'S ITALIAN BISTRO 12/02/2021 19.95 87397 06512 ULINE SHIPPING SUPPLIES 12/02/2021 11.794.20 87399 06231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 12.785.4 87398 91294 VISTA FENCE COMPANY INCORPORA: 12/02/2021 12.185.00 87400 91499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 12.185.00 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 10.00.60.03.8 87402 90231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1.00.06.03.8 87404 91696 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1.00.09.4 87405 05088 AT&T 12/09/2021 1.00.09.4 87406 91608 AT&T MOBILITY LLC 12/09/2021 1.00.09.4 87407 91503 BACKGROUNDS ONLINE 12/09/2021 1.00.09.4 87408 91499 BSA KASOCIATES 12/09/2021 1.00.09.4 87401 91500 AMAZON WEB SERVICES, INC. 12/09/2021 1.00.09.4 87402 05088 AT&T 12/09/2021 1.00.09.4 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1.00.09.4 87404 91608 AT&T MOBILITY LLC 12/09/2021 1.00.09.4 87405 05088 AT&T 12/09/2021 1.00.09.4 87406 91608 AT&T MOBILITY LLC 12/09/2021 1.00.09.4 87407 91503 BACKGROUNDS ONLINE 12/09/2021 1.00.09.4 87408 91429 BSK ASSOCIATES 12/09/2021 1.00.09.4 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 1.00.09.4 87411 01595 CLIFTONLARSONALLEN LLP 12/09/2021 1.00.09.4 87412 02925 DATA NET SOLUTIONS 12/09/2021 1.00.09.4 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 1.00.09.4 87414 09523 FALLBROOK CEURP RENTALS 12/09/2021 1.00.29.1 87414 00169 FALLBROOK EQUIP RENTALS 12/09/2021 1.00.29.1 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 1.00.29.1 87416 06109 FALLBROOK CUL COMPANY	87384	06156		12/02/2021	
87387 06024 MATTHEW MORGAN 12/02/2021 115.20 87388 05104 NCL OF WISCONSIN INC 12/02/2021 979.04 87389 01614 NCL OF WISCONSIN INC 12/02/2021 5.80.04 87390 06744 O.S.T.S. INC 12/02/2021 1.550.00 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 9.181.20 87393 00236 SCRAPPYS 12/02/2021 9.181.20 87393 00236 SCRAPPYS 12/02/2021 9.38.70 87393 00236 SCRAPPYS 12/02/2021 9.38.71 87395 91082 TELETRAC, INC 12/02/2021 1.93.87.88 87395 91082 TELETRAC, INC 12/02/2021 1.93.87.18 87395 91082 TELETRAC, INC 12/02/2021 1.93.87.18 87396 00912 TRUPIANOS ITALIAN BISTRO 12/02/2021 1.93.87.18 87397 06512 ULINE SHIPPING SUPPLIES 12/02/2021 1.73.42.0 87398 91294 VISTA FENCE COMPANY INCORPORA 12/02/2021 1.278.54 87398 91294 VISTA FENCE COMPANY INCORPORA 12/02/2021 1.278.54 87398 91294 VISTA FENCE COMPANY INCORPORA 12/02/2021 4.913.40 87400 91499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 4.913.40 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 4.913.40 87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1.020.603.58 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1.020.603.58 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 4.90.70 87405 91608 AT&AT 12/09/2021 4.90.70 87406 91608 AT&AT MOBILITY LLC 12/09/2021 4.90.70 87407 91503 BACKGROUNDS ONLINE 12/09/2021 3.31.18 87404 91503 BACKGROUNDS ONLINE 12/09/2021 3.37.16 87409 03978 CAMERON WED SURVICES, INC. 12/09/2021 3.37.16 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 3.32.25.90 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 3.92.50 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 3.92.50 87414 05177 DOWNEY BRAND LLP 12/09/2021 3.95.55 87414 05177 GRANDER SERVICES, INC. 12/09/2021 3.95.55 87414 05177 DOWNEY BRAND LLP 12/09/2021 3.95.55 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3.95.55 87416 06405 EXECUTIVE LANDSCAPE INC. 12/09/2021 3.95.75 87417 09523 FALLBROOK GUIP RENTALS 12/09	87385	06601			1000 March 200 (400 Control Co
87389 91614 NCL OF WISCONSIN INC 12/02/2021 5,820.14 87389 91614 NETGAIN NETWORKS, INC. 12/02/2021 5,820.14 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 1,550.00 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 9,181.20 87393 00236 SCRAPPYS 12/02/2021 7,818.20 87393 00236 SCRAPPYS 12/02/2021 9,387.18 87394 06046 SOUTHWEST BOULDER & STONE INC 12/02/2021 9,387.18 87395 91082 TELETRAC, INC 12/02/2021 19,387.18 87396 90912 TRUPIANO'S ITALIAN BISTRO 12/02/2021 1,794.20 87397 06512 ULINE SHIPPING SUPPLIES 12/02/2021 1,794.20 87399 06231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1,794.20 87399 06231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 22,158.00 87400 91499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 22,158.00 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 4,913.40 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 1,026.03.58 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1,026.03.58 87404 91499 AMAZON WEB SERVICES, INC. 12/09/2021 1,026.03.58 87404 91499 AMAZON WEB SERVICES, INC. 12/09/2021 4,80.70 87404 91503 BACKGROUNDS ONLINE 12/09/2021 1,026.03.58 87404 91506 CAPITAL SERVICES, INC. 12/09/2021 1,026.03.58 87404 91506 CAPITAL SERVICES, INC. 12/09/2021 3,151.18 87404 91506 CAPITAL SERVICES, INC. 12/09/2021 3,151.18 87404 91506 CAPITAL SERVICES, INC. 12/09/2021 3,151.18 87404 91507 CAPITAL SERVICES, INC. 12/09/2021 3,222.50 87409 93078 CAMBRON WEB DERVICES, INC. 12/09/2021 3,322.50 87408 91429 BSK ASSOCIATES 12/09/2021 3,222.50 87410 91505 CLIFTONIARSONALLEN LLP 12/09/2021 3,222.50 87411 91505 CLIFTONIARSONALLEN LLP 12/09/2021 3,222.50 87411 91506 CAPITAL SERVICES, INC. 12/09/2021 3,222.50 87411 90523 FALLBROOK OUL PRENTALS 12/09/2021 3,025.19 87412 02025 DATA NET SOLUTIONS INC 12/09/2021 3,025.19 87414 05177 DOWNEY BRAND, LLP 12/09/2021 3,025.19 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87417 09523 FALLBROOK GUI PRENTALS 12/09/2021 3,025.19 87419 00169 FALLBROOK OUL COMPANY 12/09/2021 3,025.19 87419 00169 FALLBROOK P	87386	03944	MISSION RESOURCE CONSV DISTRIC	12/02/2021	
87399 91614 NETGAIN NETWORKS, INC. 12/02/2021 1.55.00 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 1.55.00 87392 91674 O'REILLY AUTO ENTERPRISES, LLC 12/02/2021 5.8.90 87393 90:236 SCRAPPYS 1.070/2021 9.387.18 87394 06:046 SOUTHWEST BOULDER & STONE INC 12/02/2021 9.387.18 87395 91:082 TELETRAC, INC 12/02/2021 1.794.20 87396 99:12 TRUPIANOS ITALIAN BISTRO 12/02/2021 1.794.20 87397 06:512 ULINE SHIPPING SUPPLIES 12/02/2021 1.794.20 87399 06:231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1.794.20 87399 06:231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1.794.20 87399 19:24 VISTA FENCE COMPANY INCORPORE 1.2002/2021 1.278.54 87399 19:294 WESTERN WATER WORKS SUPPLY CC 12/02/2021 1.278.54 87399 19:294 VISTA FENCE COMPANY INCORPORE 1.2002/2021 1.278.54 87400 91:499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 2.11.89.00 87400 91:499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 4.913.40 87401 91:500 US BANK NATIONAL ASSOCIATION 1.2009/2021 4.0164.06 87402 00231 SAN DIEGG COUNTY WATER AUTH 1.2009/2021 1.2009.603.88 87403 91:286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1.2009.603.88 87404 91:490 AMAZON WEB SERVICES, INC. 12/09/2021 1.300.804 87405 05:088 AT&T 1.2009/2021 1.2009.2021 4.871.61 87407 91:503 BACKGROUNDS ONLINE 1.2009/2021 3.3151.18 87408 91:499 BSK ASSOCIATES 1.2009/2021 3.371.61 87409 03:978 CAMERON WELDING SUPPLY 1.2009/2021 3.371.6 87409 03:978 CAMERON WELDING SUPPLY 1.2009/2021 3.922.50 87410 91:595 CLIFTONLARSONALLEN LLP 1.2009/2021 3.925.50 87411 09:195 CLIFTONLARSONALLEN LLP 1.2009/2021 3.55.05 87414 05:197 DOWNEY BRAND, LLP 1.2009/2021 3.55.05 87414 05:197 DOWNEY BRAND, LLP 1.2009/2021 3.55.05 87414 05:197 DOWNEY BRAND, LLP 1.2009/2021 3.55.05 87415 06:033 EXECUTIVE LANDSCAPE INC. 1.2009/2021 3.55.05 87414 05:197 DOWNEY BRAND, LLP 1.2009/2021 3.55.05 87414 05:197 DOWNEY BRAND, LLP 1.2009/2021 3.55.05 87414 05:197 DOWNEY BRAND, LLP 1.2009/2021 3.55.05 87415 06:03 EXECUTIVE LANDSCAPE INC. 1.2009/2021 3.55.05 87417 09:523 FALLBROOK GUIP RENTALS 1.2009/2021 3.55.05 87419 00:100 FALLBROOK MERWER & RECYCLIN	87387	06024			
87390 06744 O.S.T.S. INC 12/02/2021 1,550.00 87391 91591 OPERATIONAL TECHNICAL SERVICES 12/02/2021 9,181.20 87392 91674 OYBELLY AUTO ENTERPRISES, LLC 12/02/2021 5,830 87393 00236 SCRAPPYS 12/02/2021 794.18 87394 06046 SOUTHWEST BOULDER & STONE INC 12/02/2021 193.87 87395 91082 TELETRAC, INC 12/02/2021 199.58 87396 90912 TRUPIANO'S ITALIAN BISTRO 12/02/2021 1,794.20 87397 06512 ULINE SHIPPING SUPPLIES 12/02/2021 1,794.20 87398 91294 VISTA FENCE COMPANY INCORPORA' 12/02/2021 1,278.48 87398 91294 VISTA FENCE COMPANY INCORPORA' 12/02/2021 21,158.00 87399 06231 WESTERN WATER WORKS SUPPLY CC 12/02/2021 4,913.40 87400 91499 FILANC ALBERICIA JOINT VENTURE 12/09/2021 4,913.40 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 40,164.06 87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1,020,693.88 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1,080.94 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 1,080.94 87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 4,871.61 87408 91429 BSK ASSOCIATES 12/09/2021 3,871.61 87409 03978 CAMERON WED INDIRE 12/09/2021 3,871.61 87409 03978 CAMERON WEDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 1,696.85 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2,750.00 87411 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 3,99.59 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 3,99.59 87414 05177 DOWNEY BRAND, LLP 12/09/2021 3,99.59 87414 05197 DOWNEY BRAND, LLP 12/09/2021 3,99.59 87414 05197 DOWNEY BRAND, LLP 12/09/2021 3,99.59 87414 05197 DOWNEY BRAND, LLP 12/09/2021 3,99.59 87415 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 3,99.59 87414 05197 DOWNEY BRAND, LLP 12/09/2021 3,99.59 87414 05197 DOWNEY BRAND, LLP 12/09/2021 3,99.59 87415 01699 FALLBROOK (RRIGATION INC 12/09/2021 3,99.59 87416 91611 FALBROOK ACE HARDWARE 12/09/2021 3,99.59 87419 00169 FALLBROOK (RRIGATION INC 12/09/2021 3,99.59 87420 00169 FALLBROOK (RRIGATION INC 12/09/2021 3,99.59 8742	87388	05104			
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Total for 12/2/2021   4.913.40	87397	06512			
Total for 12/2/2021: 533,717.46  87400 91499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 763,107.15  87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 40,164.06  87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1,020,603.58  87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1,080.94  87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 4,871.61  87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61  87407 91503 BACKGROUNDS ONLINE 12/09/2021 3,871.16  87408 91429 BSK ASSOCIATES 12/09/2021 3,87.16  87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85  87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 1,696.85  87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2,97.50  87412 02925 DATA NET SOLUTIONS 12/09/2021 3,99.50  87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 3,565.56  87414 05177 DOWNEY BRAND, LLP 12/09/2021 3,565.56  87414 05177 DOWNEY BRAND, LLP 12/09/2021 3,565.56  87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19  87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 3,025.19  87419 00169 FALLBROOK EQUIP RENTALS 12/09/2021 3,025.19  87419 00169 FALLBROOK EQUIP RENTALS 12/09/2021 3,025.19  87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 3,017.77  87419 00169 FALLBROOK WASTE & RECYCLING 12/09/2021 3,025.19  87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 5,675.00  87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 1,012.91  87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1,012.91  87424 02170 GRAINGER, INC. 12/09/2021 1,012.91  87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 1,012.91  87426 05380 HACH CO 12/09/2021 1,012.91					
87400 91499 FILANC ALBERICI A JOINT VENTURE 12/09/2021 763,107.15 87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 40,164.06 87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1.020,603.58 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 3.151.18 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 1.080.94 87405 05088 AT&T 12/09/2021 480.70 87406 91608 AT&T MOBILITY LLC 12/09/2021 4871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 387.16 87408 91429 BSK ASSOCIATES 12/09/2021 387.16 87409 03978 CAMERON WEDING SUPPLY 12/09/2021 1.696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 7.500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 297.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 399.50 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.56 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3.302.519 87417 09523 FALLBROOK ACE HARDWARE 12/09/2021 399.77 87419 00169 FALLBROOK RENIGATION INC 12/09/2021 399.77 87419 00169 FALLBROOK RENIGATION INC 12/09/2021 399.77 87419 00169 FALLBROOK RIGIATION INC 12/09/2021 399.77 87420 00170 FALLBROOK RIGIATION INC 12/09/2021 391.77 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 391.77 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 391.77 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1.6431.85 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 1.72.88 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1.72.88 87424 02170 GRAINGER, INC. 12/09/2021 1.72.88 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 1.72.88 87426 05380 HACH CO	87399	06231	WESTERN WATER WORKS SUPPLY CC	12/02/2021	4,913.40
87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 40,164.06 87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1,020.603.58 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 1,180.94 87405 05088 AT&T 12/09/2021 1,080.94 87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 3,871.6 87408 91429 BSK ASSOCIATES 12/09/2021 3,871.6 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 7,500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 399.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 355.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.50 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK & CE HARDWARE 12/09/2021 3,025.19 87418 01099 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87419 00169 FALLBROOK RIGIATION INC 12/09/2021 3,025.19 87420 00170 FALLBROOK HARDWARY 12/09/2021 3,025.19 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 3,99.75 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 3,99.75 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1,04.93 87424 02170 GRAINGER, INC. 12/09/2021 1,04.93 87425 02767 GRAINGERT O FARM & GARDEN SUPPI 12/09/2021 1,04.88 87426 05380 HACH CO 12/09/2021 1,04.93				Total for 12/2/2021:	533,717.46
87401 91500 US BANK NATIONAL ASSOCIATION 12/09/2021 40,164.06 87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1,020.603.58 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 3,151.18 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 1,088.94 87405 05088 AT&T 12/09/2021 480.70 87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 387.16 87408 91429 BSK ASSOCIATES 12/09/2021 3,222.50 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 2,97.50 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2,97.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 3,025.19 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87418 01099 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87419 00169 FALLBROOK GUIP RENTALS 12/09/2021 5,675.00 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 3,025.19 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 1,1012.91 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 1,17.28 87425 02767 GRANGERTIO FARM & GARDEN SUPPI 12/09/2021 1,17.28 87426 05380 HACH CO 12/09/2021 3,788.46	87400	91499	FILANC ALBERICI A JOINT VENTURE	12/09/2021	763,107.15
87402 00231 SAN DIEGO COUNTY WATER AUTH 12/09/2021 1,020,603.58 87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 3,151.18 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 1,080.94 87405 05088 AT&T 12/09/2021 480.70 87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 387.16 87408 91429 BSK ASSOCIATES 12/09/2021 387.16 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 2,7500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2,97.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 399.50 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.50 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 3,025.19 87418 01099 FALLBROOK RCE HARDWARE 12/09/2021 5,675.00 87418 01099 FALLBROOK RCE HARDWARE 12/09/2021 3,025.19 87419 00169 FALLBROOK IRRIGATION INC 12/09/2021 3,025.19 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 5,675.00 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 244.82 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1,185.17 87424 02170 GRAINGER, INC. 12/09/2021 1,17.28 87425 02767 GRAINGER, INC. 12/09/2021 1,17.28 87426 05380 HACH CO 12/09/2021 1,17.28					40,164.06
87403 91286 AMAZON CAPITAL SERVICES, INC. 12/09/2021 3,151.18 87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 1,080.94 87405 05088 AT&T 12/09/2021 480.70 87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 3,871.6 87408 91429 BSK ASSOCIATES 12/09/2021 3,222.50 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 7,500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 297.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.00 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 3,025.19 87418 01099 FALLBROOK OIL COMPANY 12/09/2021 3,025.19 87419 00169 FALLBROOK IRRIGATION INC 12/09/2021 3,025.19 87419 00169 FALLBROOK WASTE & RECYCLING 12/09/2021 3,027.78 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 244.82 87424 02170 GRANGERT INC. 12/09/2021 1,17.28 87425 02767 GRANGERT INC. 12/09/2021 1,17.28 87426 05380 HACH CO 12/09/2021 1,17.28					1,020,603.58
87404 91490 AMAZON WEB SERVICES, INC. 12/09/2021 1,080.94 87405 05088 AT&T 12/09/2021 480.70 87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 3,371.61 87408 91429 BSK ASSOCIATES 12/09/2021 3,322.50 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 2,7500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2,97.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 3,99.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 3,025.19 87414 05177 DOWNEY BRAND, LLP 12/09/2021 355.00 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87418 01099 FALLBROOK IRRIGATION INC 12/09/2021 3,025.19 87419 00169 FALLBROOK GUIP ROTHALS 12/09/2021 3,025.19 87420 00170 FALLBROOK OIL COMPANY 12/09/2021 3,025.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 5,675.00 87422 01432 FERGUSON WASTE & RECYCLING 12/09/2021 5,675.00 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1,012.18 87424 02170 GRAINGER, INC. 12/09/2021 1,012.87 87424 02170 GRAINGER, INC. 12/09/2021 1,012.88 87425 02767 GRAINGER, INC. 12/09/2021 1,012.88 87426 05380 HACH CO 12/09/2021 3,386.69 87420 05380 HACH CO 12/09/2021 1,012.88 87422 05380 HACH CO 12/09/2021 1,02.00 87425 05380 HACH CO 12/09/2021 1,02.00 87426 05380 HACH CO 12/09/2021 1,02.00 87426 05380 HACH CO 12/09/2021 1,02.00 87427 05380 HACH CO 12/09/2021 1,02.00 87428 05380 HACH CO 12/09/2021 1,02.00 87429 05380 HACH CO 12/09/2021 1,02.00 87420 05380 HACH CO 12/09/2021 1,02.00					3,151.18
87405 05088 AT&T 12/09/2021 480.70 87406 91608 AT&T MOBILITY LLC 12/09/2021 4.871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 387.16 87408 91429 BSK ASSOCIATES 12/09/2021 3.222.50 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1.696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 2.7.500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2.97.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 3.99.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 3.99.50 87414 05177 DOWNEY BRAND, LLP 12/09/2021 3.65.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 3.50.50 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3.025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3.025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 3.025.19 87418 01099 FALLBROOK EQUIP RENTALS 12/09/2021 3.91.77 87419 00169 FALLBROOK RIGIATION INC 12/09/2021 3.91.77 87419 00169 FALLBROOK WASTE & RECYCLING 12/09/2021 3.91.77 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 3.91.77 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 3.91.77 87422 01432 FERGUSON WASTE & RECYCLING 12/09/2021 3.91.77 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2.185.17 87424 02170 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 1.72.28 87426 05380 HACH CO 12/09/2021 3.78.64				12/09/2021	1,080.94
87406 91608 AT&T MOBILITY LLC 12/09/2021 4,871.61 87407 91503 BACKGROUNDS ONLINE 12/09/2021 387.16 87408 91429 BSK ASSOCIATES 12/09/2021 3,222.50 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 2,7500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 2,7500.00 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 2,55.00 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 3,025.19 87418 01099 FALLBROOK IRRIGATION INC 12/09/2021 3,01.77 87419 00169 FALLBROOK IRRIGATION INC 12/09/2021 3,01.77 87419 00169 FALLBROOK WASTE & RECYCLING 12/09/2021 3,025.19 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 3,025.19 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 2,024.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 2,024.82 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 1,07.28 87424 02170 GRAINGER, INC. 12/09/2021 1,07.28 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 1,03.85 87426 05380 HACH CO 12/09/2021 3,03.85			- 1	12/09/2021	480.70
87407 91503 BACKGROUNDS ONLINE 12/09/2021 387.16 87408 91429 BSK ASSOCIATES 12/09/2021 3,222.50 87409 03978 CAMERON WELDING SUPPLY 12/09/2021 1,696.85 87410 91595 CLIFTONLARSONALLEN LLP 12/09/2021 7,500.00 87411 91596 CRIDER PUBLIC RELATIONS, INC. 12/09/2021 297.50 87412 02925 DATA NET SOLUTIONS 12/09/2021 399.50 87413 05192 DIAMOND ENVIRONMENTAL SERVIC 12/09/2021 365.56 87414 05177 DOWNEY BRAND, LLP 12/09/2021 255.00 87415 06303 EXECUTIVE LANDSCAPE INC. 12/09/2021 3,025.19 87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 3,025.19 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87418 01099 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87419 00169 FALLBROOK WASTE & RECYCLING 12/09/2021 391.77 87419 00169 FALLBROOK OIL COMPANY 12/09/2021 6,431.85 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 2,185.17 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 378.46 05380 HACH CO 12/09/2021 378.46					4,871.61
87408       91429       BSK ASSOCIATES       12/09/2021       3,222.50         87409       03978       CAMERON WELDING SUPPLY       12/09/2021       1,696.85         87410       91595       CLIFTONLARSONALLEN LLP       12/09/2021       7,500.00         87411       91596       CRIDER PUBLIC RELATIONS, INC.       12/09/2021       297.50         87412       02925       DATA NET SOLUTIONS       12/09/2021       399.50         87413       05192       DIAMOND ENVIRONMENTAL SERVIC       12/09/2021       365.56         87414       05177       DOWNEY BRAND, LLP       12/09/2021       255.00         87415       06303       EXECUTIVE LANDSCAPE INC.       12/09/2021       3,025.19         87416       91611       FALLBROOK ACE HARDWARE       12/09/2021       1,012.91         87417       09523       FALLBROOK EQUIP RENTALS       12/09/2021       391.77         87418       01099       FALLBROOK IRRIGATION INC       12/09/2021       391.77         87419       00169       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87420       00170       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87422       01432       FERGUSON WATERWORKS #1083				12/09/2021	387.16
87409         03978         CAMERON WELDING SUPPLY         12/09/2021         1,696.85           87410         91595         CLIFTONLARSONALLEN LLP         12/09/2021         7,500.00           87411         91596         CRIDER PUBLIC RELATIONS, INC.         12/09/2021         297.50           87412         02925         DATA NET SOLUTIONS         12/09/2021         399.50           87413         05192         DIAMOND ENVIRONMENTAL SERVIC         12/09/2021         365.56           87414         05177         DOWNEY BRAND, LLP         12/09/2021         255.00           87415         06303         EXECUTIVE LANDSCAPE INC.         12/09/2021         3,025.19           87416         91611         FALLBROOK ACE HARDWARE         12/09/2021         1,012.91           87417         09523         FALLBROOK EQUIP RENTALS         12/09/2021         5,675.00           87418         01099         FALLBROOK IRRIGATION INC         12/09/2021         391.77           87419         00169         FALLBROOK WASTE & RECYCLING         12/09/2021         6,431.85           87420         00170         FALLBROOK WASTE & RECYCLING         12/09/2021         859.78           87421         04494         FEDERAL EXPRESS CORPORATION         12/09/2021				12/09/2021	3,222.50
87410       91595       CLIFTONLARSONALLEN LLP       12/09/2021       7,500.00         87411       91596       CRIDER PUBLIC RELATIONS, INC.       12/09/2021       297.50         87412       02925       DATA NET SOLUTIONS       12/09/2021       399.50         87413       05192       DIAMOND ENVIRONMENTAL SERVIC       12/09/2021       365.56         87414       05177       DOWNEY BRAND, LLP       12/09/2021       255.00         87415       06303       EXECUTIVE LANDSCAPE INC.       12/09/2021       3,025.19         87416       91611       FALLBROOK ACE HARDWARE       12/09/2021       1,012.91         87417       09523       FALLBROOK EQUIP RENTALS       12/09/2021       5,675.00         87418       01099       FALLBROOK IRRIGATION INC       12/09/2021       391.77         87419       00169       FALLBROOK OIL COMPANY       12/09/2021       6,431.85         87420       00170       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87421       04494       FEDERAL EXPRESS CORPORATION       12/09/2021       244.82         87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC. <t< td=""><td></td><td></td><td>CAMERON WELDING SUPPLY</td><td>12/09/2021</td><td>1,696.85</td></t<>			CAMERON WELDING SUPPLY	12/09/2021	1,696.85
87411       91596       CRIDER PUBLIC RELATIONS, INC.       12/09/2021       297.50         87412       02925       DATA NET SOLUTIONS       12/09/2021       399.50         87413       05192       DIAMOND ENVIRONMENTAL SERVIC       12/09/2021       365.56         87414       05177       DOWNEY BRAND, LLP       12/09/2021       255.00         87415       06303       EXECUTIVE LANDSCAPE INC.       12/09/2021       3,025.19         87416       91611       FALLBROOK ACE HARDWARE       12/09/2021       1,012.91         87417       09523       FALLBROOK EQUIP RENTALS       12/09/2021       5,675.00         87418       01099       FALLBROOK IRRIGATION INC       12/09/2021       391.77         87419       00169       FALLBROOK OIL COMPANY       12/09/2021       6,431.85         87420       00170       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87421       04494       FEDERAL EXPRESS CORPORATION       12/09/2021       244.82         87422       01432       FERGUSON WATERWORKS #1083       12/09/2021       2,185.17         87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC.			CLIFTONLARSONALLEN LLP	12/09/2021	7,500.00
87412       02925       DATA NET SOLUTIONS       12/09/2021       399.50         87413       05192       DIAMOND ENVIRONMENTAL SERVIC       12/09/2021       365.56         87414       05177       DOWNEY BRAND, LLP       12/09/2021       255.00         87415       06303       EXECUTIVE LANDSCAPE INC.       12/09/2021       3,025.19         87416       91611       FALLBROOK ACE HARDWARE       12/09/2021       1,012.91         87417       09523       FALLBROOK EQUIP RENTALS       12/09/2021       5,675.00         87418       01099       FALLBROOK IRRIGATION INC       12/09/2021       391.77         87419       00169       FALLBROOK OIL COMPANY       12/09/2021       6,431.85         87420       00170       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87421       04494       FEDERAL EXPRESS CORPORATION       12/09/2021       244.82         87422       01432       FERGUSON WATERWORKS #1083       12/09/2021       167.01         87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC.       12/09/2021       17.28         87425       02767       GRANGETTO FARM & GARDEN SUPPI <t< td=""><td></td><td></td><td>CRIDER PUBLIC RELATIONS, INC.</td><td>12/09/2021</td><td>297.50</td></t<>			CRIDER PUBLIC RELATIONS, INC.	12/09/2021	297.50
87413       05192       DIAMOND ENVIRONMENTAL SERVIC       12/09/2021       365.56         87414       05177       DOWNEY BRAND, LLP       12/09/2021       255.00         87415       06303       EXECUTIVE LANDSCAPE INC.       12/09/2021       3,025.19         87416       91611       FALLBROOK ACE HARDWARE       12/09/2021       1,012.91         87417       09523       FALLBROOK EQUIP RENTALS       12/09/2021       5,675.00         87418       01099       FALLBROOK IRRIGATION INC       12/09/2021       391.77         87419       00169       FALLBROOK OIL COMPANY       12/09/2021       6,431.85         87420       00170       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87421       04494       FEDERAL EXPRESS CORPORATION       12/09/2021       244.82         87422       01432       FERGUSON WATERWORKS #1083       12/09/2021       167.01         87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC.       12/09/2021       147.43         87425       02767       GRANGETTO FARM & GARDEN SUPPI       12/09/2021       17.28         87426       05380       HACH CO       12/09/202			DATA NET SOLUTIONS	12/09/2021	399.50
87414       05177       DOWNEY BRAND, LLP       12/09/2021       255.00         87415       06303       EXECUTIVE LANDSCAPE INC.       12/09/2021       3,025.19         87416       91611       FALLBROOK ACE HARDWARE       12/09/2021       1,012.91         87417       09523       FALLBROOK EQUIP RENTALS       12/09/2021       5,675.00         87418       01099       FALLBROOK IRRIGATION INC       12/09/2021       391.77         87419       00169       FALLBROOK OIL COMPANY       12/09/2021       6,431.85         87420       00170       FALLBROOK WASTE & RECYCLING       12/09/2021       859.78         87421       04494       FEDERAL EXPRESS CORPORATION       12/09/2021       244.82         87422       01432       FERGUSON WATERWORKS #1083       12/09/2021       167.01         87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC.       12/09/2021       147.43         87425       02767       GRANGETTO FARM & GARDEN SUPPI       12/09/2021       17.28         87426       05380       HACH CO       12/09/2021       378.46			DIAMOND ENVIRONMENTAL SERVIC	12/09/2021	365.56
87416 91611 FALLBROOK ACE HARDWARE 12/09/2021 1,012.91 87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87418 01099 FALLBROOK IRRIGATION INC 12/09/2021 391.77 87419 00169 FALLBROOK OIL COMPANY 12/09/2021 6,431.85 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 17.28 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46		05177	DOWNEY BRAND, LLP	12/09/2021	255.00
87417 09523 FALLBROOK EQUIP RENTALS 12/09/2021 5,675.00 87418 01099 FALLBROOK IRRIGATION INC 12/09/2021 391.77 87419 00169 FALLBROOK OIL COMPANY 12/09/2021 6,431.85 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	87415	06303	EXECUTIVE LANDSCAPE INC.	12/09/2021	3,025.19
87418 01099 FALLBROOK IRRIGATION INC 12/09/2021 391.77 87419 00169 FALLBROOK OIL COMPANY 12/09/2021 6,431.85 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	87416	91611	FALLBROOK ACE HARDWARE	12/09/2021	1,012.91
87419 00169 FALLBROOK OIL COMPANY 12/09/2021 6,431.85 87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	87417	09523	FALLBROOK EQUIP RENTALS	12/09/2021	5,675.00
87420 00170 FALLBROOK WASTE & RECYCLING 12/09/2021 859.78 87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	87418	01099	FALLBROOK IRRIGATION INC	12/09/2021	391.77
87421 04494 FEDERAL EXPRESS CORPORATION 12/09/2021 244.82 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 167.01 87423 02974 GOLDEN BELL PRODUCTS, INC. 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	87419	00169	FALLBROOK OIL COMPANY	12/09/2021	6,431.85
87421 04494 FEBERAL EATRESS CORT GRAINGT 12/09/2021 167.01 87422 01432 FERGUSON WATERWORKS #1083 12/09/2021 2,185.17 87424 02170 GRAINGER, INC. 12/09/2021 147.43 87425 02767 GRANGETTO FARM & GARDEN SUPPI 12/09/2021 17.28 87426 05380 HACH CO 12/09/2021 378.46	87420	00170	FALLBROOK WASTE & RECYCLING	12/09/2021	
87422       01432       FERGUSON WATERWORKS #1083       12/09/2021       167.01         87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC.       12/09/2021       147.43         87425       02767       GRANGETTO FARM & GARDEN SUPPI       12/09/2021       17.28         87426       05380       HACH CO       12/09/2021       378.46		04494	FEDERAL EXPRESS CORPORATION	12/09/2021	
87423       02974       GOLDEN BELL PRODUCTS, INC.       12/09/2021       2,185.17         87424       02170       GRAINGER, INC.       12/09/2021       147.43         87425       02767       GRANGETTO FARM & GARDEN SUPPI       12/09/2021       17.28         87426       05380       HACH CO       12/09/2021       378.46		01432	FERGUSON WATERWORKS #1083	12/09/2021	
87424       02170       GRAINGER, INC.       12/09/2021       147.43         87425       02767       GRANGETTO FARM & GARDEN SUPPI       12/09/2021       17.28         87426       05380       HACH CO       12/09/2021       378.46		02974	GOLDEN BELL PRODUCTS, INC.	12/09/2021	
87426 05380 HACH CO 12/09/2021 378.46		02170			
0/420 05360 IMCH CO	87425	02767	GRANGETTO FARM & GARDEN SUPPL	12/09/2021	
87427 06577 INFOSEND INC 12/09/2021 2,285.27	87426	05380	HACH CO	12/09/2021	
	87427	06577	INFOSEND INC	12/09/2021	2,285.27

Check No	Vendor No	Vendor Name	Check Date	Check Amount
87428	91676	KEG TECHNOLOGIES, INC	12/09/2021	2,500.00
87429	03179	LAWSON PRODUCTS INC	12/09/2021	2,131.42
87430	06555	LIEBERT CASSIDY WHITMORE	12/09/2021	342.00
87431	02618	MC MASTER-CARR	12/09/2021	677.20
87432	91192	MISSION LINEN SUPPLY	12/09/2021	911.24
87433	90932	NAPA AUTO PARTS	12/09/2021	344.07
87434	00370	NUTRIEN AG SOLUTIONS, INC.	12/09/2021	44.64
87435	06298	ONESOURCE DISTRIBUTORS, LLC	12/09/2021	63.09
87436	91591	OPERATIONAL TECHNICAL SERVICES	12/09/2021	3,023.16
87437	91674	O'REILLY AUTO ENTERPRISES, LLC	12/09/2021	176.98
87438	01267	PACIFIC PIPELINE	12/09/2021	1,406.36
87439	91007	PFM ASSET MANGEMENT LLC	12/09/2021	949.19
87440	00216	PINE TREE LUMBER	12/09/2021	685.75
87441	91444	PSM RMP SOLUTIONS	12/09/2021	15,240.00
87442	91155	<b>OUALITY GATE COMPANY, INC</b>	12/09/2021	900.00
87443	91077	RED WING BUSINESS ADVANTAGE AC	12/09/2021	513.80
87444	06608	ROTARY CLUB OF FALLBROOK	12/09/2021	72.00
87445	00232	SAN DIEGO GAS & ELECTRIC	12/09/2021	81,589.81
87446	90929	SOUTHWEST ANSWERING SERVICE, I	12/09/2021	1,141.24
87447	05415	STATE WATER RESOURCE CONTROL I		55.00
87448	00159	SUPERIOR READY MIX	12/09/2021	3,950.00
87449	00724	UNDERGROUND SERVICE ALERT	12/09/2021	293.68
87450	04290	VILLAGE NEWS, INC.	12/09/2021	495.00
87451	91286	AMAZON CAPITAL SERVICES, INC.	12/09/2021	38.46
87452	04995	AMERICAN MESSAGING	12/09/2021	84.56
87453	06235	JACK BEBEE	12/09/2021	224.07
87454	03003	CALIFORNIA ASSOCIATION OF SANIT		13,600.00
87455	03134	CALIFORNIA WATER ENVIRONMENT.		192.00
87456	01719	MICKEY M. CASE	12/09/2021	60.00
87457	91681	MARILYNN COHEN	12/09/2021	99.83
87458	UB*00412	RAMONA PAVING CONSTRUCTION	12/09/2021	232.19
87459	05714	COUNTY OF SD DEPT PUBLIC WORKS		166.70
87460	03391	ELECTRICAL SALES INC	12/09/2021	191.09
87461	06303	EXECUTIVE LANDSCAPE INC.	12/09/2021	1,020.00
87462	00161	FALLBROOK CHAMBER OF COMMER		285.00
87463	06286	GARDA CL WEST, INC.	12/09/2021	199.60
87464	00182	GLENNIE'S OFFICE PRODUCTS, INC	12/09/2021	364.49
87465	91626	HEMET MANUFACTURING COMPANY		2,572.20
87466	06380	JANI-KING OF CALIFORNIA, INC - SAI		3,004.00
87467	91515	LABORATORY CALIBRATION SERVICE		905.00
87468	91682	ADAM LOCKYER	12/09/2021	362.26
87469	06338	MYTHOS TECHNOLOGY INC	12/09/2021	1,809.63
87470	01267	PACIFIC PIPELINE	12/09/2021	398.41
87470	UB*00410	SANTA FE PAVING	12/09/2021	872.99
87471	UB*00410	SANTA FE PAVING	12/09/2021	1,229.28
87473	05064	RAINBOW MUNICIPAL WATER	12/09/2021	2,827.92
87474	04075	RAYNE WATER SYSTEMS	12/09/2021	170.00
87475	UB*00409	WESTERN HEAVY EQUIP RENTALS	12/09/2021	467.32
	91486	SATELLITE PHONE STORE	12/09/2021	66.82
87476 87477	91123	STREAMLINE STORE	12/09/2021	550.00
87477	91082	TELETRAC, INC	12/09/2021	2,334.85
87479	01359	WATERMASTER	12/09/2021	31,182.50
			Total for 12/9/2021:	2,053,422.03
ACH	06758	US TREASURY - PAYROLL TAXES	12/16/2021	876.14
ACH	06759	STATE OF CA - PR TAXES	12/16/2021	221.34
ACI	00137	SHIE OF CIT-TRIBUDO		5008555

Check No	Vendor No	Vendor Name	Check Date	Check Amount
ACH	06760	STATE OF CA - SDI	12/16/2021	34.00
ACH	00152	FPUD EMPL ASSOCIATION	12/16/2021	423.00
ACH	00718	NATIONWIDE RETIREMENT SOLUTIO	12/16/2021	3,127.06
ACH	06758	US TREASURY - PAYROLL TAXES	12/16/2021	56,726.61
ACH	06759	STATE OF CA - PR TAXES	12/16/2021	9,566.23
ACH	06760	STATE OF CA - SDI	12/16/2021	2,409.03
ACH	06761	LINCOLN FINANCIAL GROUP	12/16/2021	7,148.19
ACH	06763	PERS - PAYROLL	12/16/2021	39,173.90
ACH	91508	CALIFORNIA STATE DISBURSEMENT	12/16/2021	589.03
87483	91513	ALCHEMY CONSULTING GROUP	12/16/2021	7,500.00
87484	91595	CLIFTONLARSONALLEN LLP	12/16/2021	9,000.00
87485	05953	CORODATA RECORDS MANAGEMENT	12/16/2021	795.59
87486	02925	DATA NET SOLUTIONS	12/16/2021	3,119.15
87487	04122	EVOQUA WATER TECHNOLOGIES LLC	12/16/2021	377.13
87488	00170	FALLBROOK WASTE & RECYCLING	12/16/2021	669.43
87489	91108	FLEETCREW	12/16/2021	834.95
87490	91544	HAZEN AND SAWYER, D.P.C.	12/16/2021	3,457.50
87491	06577	INFOSEND INC	12/16/2021	1,412.65
87492	03179	LAWSON PRODUCTS INC	12/16/2021	11.05
87493	03944	MISSION RESOURCE CONSV DISTRIC	12/16/2021	75.00
87494	91535	PAYMENTUS GROUP, INC	12/16/2021	3,541.14
87495	91426	PRINTING SOLUTIONS	12/16/2021	763.95
87496	91538	PUDGIL & COMPANY	12/16/2021	5,063.00
87497	91094	SCADA INTEGRATIONS	12/16/2021	48,225.50
87498	91498	WEST COAST TRUCK & AUTO	12/16/2021	994.77
87499	91286	AMAZON CAPITAL SERVICES, INC.	12/16/2021	1,708.69
87500	91440	BP BATTERY INC	12/16/2021	114.33
87501	03134	CALIFORNIA WATER ENVIRONMENT.	12/16/2021	192.00
87502	91625	COSTELLO'S AUTO REPAIR	12/16/2021	78.47
87503	00709	COUNTY OF SAN DIEGO	12/16/2021	1,277.00
87504	91305	DXP ENTERPRISES, INC.	12/16/2021	24,569.51
87505	91585	LAUREN ECKERT	12/16/2021	94.33
87506	UB*00415	CONSUELO FARIAS	12/16/2021	3.08
87507	05560	FRANCHISE TAX BOARD	12/16/2021	50.00
87508	02170	GRAINGER, INC.	12/16/2021	1,036.63
87509	UB*00416	MARK KIRK	12/16/2021	224.41
87510	06263		12/16/2021	312,358.89
87511	91029	MALLORY SAFETY AND SUPPLY CO	12/16/2021	577.55
87512	02618	MC MASTER-CARR	12/16/2021	596.44
87513	UB*00414	TO THE ESTATE OF LENITA MICHAEL	12/16/2021	324.96
87514	91591	OPERATIONAL TECHNICAL SERVICES		1,567.44
87515	91426	PRINTING SOLUTIONS	12/16/2021	529.56
87516	91155	QUALITY GATE COMPANY, INC	12/16/2021	125.00
87517	91107	SPECTRUM BUSINESS	12/16/2021	127.15
87518	02927	TIM STERGER	12/16/2021	60.00
87519	91091	ORNEEN TOMA	12/16/2021	360.00
87520	UB*00413	FIRST AMERICA TRUST	12/16/2021	138.79
87521	06211	UNITED IMAGING	12/16/2021	246.74
87522	03358	US BANK TRUST NA	12/16/2021	2,740.00
87523	00233	WAXIE SANITARY SUPPLY	12/16/2021	1,604.26
			Total for 12/16/2021:	556,840.57
ACH	06763	PERS - PAYROLL	12/22/2021	2,585.40
87524	06359	INFRASTRUCTURE ENGINEERING CO		34,676.36
87525	91574	TRUSSELL TECHNOLOGIES, INC.	12/22/2021	430.00
01323	06536	ARCADIS U.S., INC	12/22/2021	3,288.00

1927   02743   BEST BEST & KRIEGER   12/22/2021   27,646.60	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	CORELOGIC SOLUTIONS, LLC DENALI WATER SOLUTIONS LLC LEARNSOFT CONSULTING INC PUDGIL & COMPANY STERLING ADMINISTRATION ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	02743 02176 06762 91304 91538 91223 00101 03223 91286 02805	87527 87528 87529 87530 87531 87532 87533 87534 87535 87536
528         02176         CORELOGIC SOLUTIONS, LLC         12/22/2021         225.00           529         06762         DENALI WATER SOLUTIONS LLC         12/22/2021         367.50           530         91304         LEARNSOFT CONSULTING INC         12/22/2021         637.50           531         91538         PUDGIL & COMPANY         12/22/2021         125.00           532         91223         STERLING ADMINISTRATION         12/22/2021         125.00           533         00101         ACWA JPIA         12/22/2021         132,842.62           534         03223         AIR POLLUTION CONTROL DISTRICT         12/22/2021         5700.00           535         91286         AMAZON CAPITAL SERVICES, INC.         12/22/2021         191.46           536         02805         ASBURY ENVIRONMENTAL SERVICES, INC.         12/22/2021         1.108.22           537         05958         BAMM! PROMOTIONAL PRODUCTS, I         12/22/2021         5.138.44           538         9140         BP BATTERY INC         12/22/2021         25.02           549         91685         CALIFORNIA BANK & TRUST         12/22/2021         350.00           5540         91685         CALIFORNIA WATER EFFICIENCY PAF         12/22/2021         1673.10	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	CORELOGIC SOLUTIONS, LLC DENALI WATER SOLUTIONS LLC LEARNSOFT CONSULTING INC PUDGIL & COMPANY STERLING ADMINISTRATION ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	02176 06762 91304 91538 91223 00101 03223 91286 02805	87528 87529 87530 87531 87532 87533 87534 87535 87536
5529         06762         DENALI WATER SOLUTIONS LLC         12/22/2021         7,267.93           5530         91304         LEARNSOFT CONSULTING INC         12/22/2021         637.50           5531         91538         PUDGIL & COMPANY         12/22/2021         5218.00           5532         91223         STERLING ADMINISTRATION         12/22/2021         125.00           5533         00101         ACWA JPIA         12/22/2021         32,00           5534         93223         AIR POLLUTION CONTROL DISTRICT         12/22/2021         5,00           5535         91286         AMAZON CAPITAL SERVICES, INC.         12/22/2021         191.46           5536         02805         ASBURY ENVIRONMENTAL SERVICES         12/22/2021         1,108.22           5537         05958         BAMM! PROMOTIONAL PRODUCTS, I         12/22/2021         25.02           5539         06394         CALIFORNIA BANK & TRUST         12/22/2021         25.02           5540         91685         CALIFORNIA STATE BOARD OF EQUA         12/22/2021         1,673.10           5541         05949         CALIFORNIA WATER EFFICIENCY PAF         12/22/2021         60.00           5542         91241         LISA CHAFFIN         12/22/2021         20.445.57 <td>2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021</td> <td>DENALI WATER SOLUTIONS LLC LEARNSOFT CONSULTING INC PUDGIL &amp; COMPANY STERLING ADMINISTRATION ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK &amp; TRUST</td> <td>06762 91304 91538 91223 00101 03223 91286 02805</td> <td>87529 87530 87531 87532 87533 87534 87535 87536</td>	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	DENALI WATER SOLUTIONS LLC LEARNSOFT CONSULTING INC PUDGIL & COMPANY STERLING ADMINISTRATION ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	06762 91304 91538 91223 00101 03223 91286 02805	87529 87530 87531 87532 87533 87534 87535 87536
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1531   91538   PUDGIL & COMPANY   12/22/2021   12.5.00	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	PUDGIL & COMPANY STERLING ADMINISTRATION ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	91538 91223 00101 03223 91286 02805	87531 87532 87533 87534 87535 87536
125.00   1	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	STERLING ADMINISTRATION ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	91223 00101 03223 91286 02805	87532 87533 87534 87535 87536
132,842.62	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	ACWA JPIA AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	00101 03223 91286 02805	87533 87534 87535 87536
10,000   1	2/2021 2/2021 2/2021 2/2021 2/2021 2/2021	AIR POLLUTION CONTROL DISTRICT AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	03223 91286 02805	87534 87535 87536
191.46   1	2/2021 2/2021 2/2021 2/2021 2/2021	AMAZON CAPITAL SERVICES, INC. ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	91286 02805	87535 87536
1536         02805         ASBURY ENVIRONMENTAL SERVICES         12/22/2021         1.108.22           1537         05958         BAMM! PROMOTIONAL PRODUCTS, I         12/22/2021         5.138.44           1538         91440         BP BATTERY INC         12/22/2021         225.02           1539         06394         CALIFORNIA BANK & TRUST         12/22/2021         197.925.28           1540         91685         CALIFORNIA WATER EFFICIENCY PAF         12/22/2021         350.00           1541         05949         CALIFORNIA WATER EFFICIENCY PAF         12/22/2021         60.00           1542         91241         LISA CHAFFIN         12/22/2021         60.00           1543         91210         CORE & MAIN LP         12/22/2021         20.445.57           1544         91008         MICHAEL COTHRAN         12/22/2021         20.445.57           1545         95192         DIAMOND ENVIRONMENTAL SERVIC         12/22/2021         238.90           1546         00169         FALLBROOK OIL COMPANY         12/22/2021         4.022.48           1547         04494         FEDERAL EXPRESS CORPORATION         12/22/2021         1.945.02           1548         01432         FERGUSON WATERWORKS #1083         12/22/2021         1.945.02<	2/2021 2/2021 2/2021 2/2021 2/2021	ASBURY ENVIRONMENTAL SERVICES BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST	02805	87536
537         05958         BAMM! PROMOTIONAL PRODUCTS, II         12/22/2021         5,138,44           538         91440         BP BATTERY INC         12/22/2021         225,02           539         06394         CALIFORNIA BANK & TRUST         12/22/2021         350,00           5540         91685         CALIFORNIA STATE BOARD OF EQUA         12/22/2021         350,00           5541         05949         CALIFORNIA WATER EFFICIENCY PAF         12/22/2021         1,673,10           5542         91241         LISA CHAFFIN         12/22/2021         60,00           5543         91210         CORE & MAIN LP         12/22/2021         20,445,57           5544         91008         MICHAEL COTHRAN         12/22/2021         2,084,30           5545         05192         DIAMOND ENVIRONMENTAL SERVIC         12/22/2021         238,90           5546         00169         FALLBROOK OIL COMPANY         12/22/2021         4,022,48           5547         04494         FEDERAL EXPRESS CORPORATION         12/22/2021         149,09           7549         91200         FIRST BANKCARD         12/22/2021         1,945,02           7550         91201         FIRST BANKCARD         12/22/2021         206,99 <td< td=""><td>2/2021 2/2021 2/2021</td><td>BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK &amp; TRUST</td><td></td><td></td></td<>	2/2021 2/2021 2/2021	BAMM! PROMOTIONAL PRODUCTS, I BP BATTERY INC CALIFORNIA BANK & TRUST		
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2539       06394       CALIFORNIA BANK & TRUST       12/22/2021       197,925,28         2540       91685       CALIFORNIA STATE BOARD OF EQUA       12/22/2021       350,00         2541       05949       CALIFORNIA WATER EFFICIENCY PAF       12/22/2021       60,00         2542       91241       LISA CHAFFIN       12/22/2021       20,445,57         2544       91008       MICHAEL COTHRAN       12/22/2021       20,445,57         2544       91008       MICHAEL COTHRAN       12/22/2021       238,90         2545       05192       DIAMOND ENVIRONMENTAL SERVIC       12/22/2021       238,90         2546       00169       FALLBROOK OIL COMPANY       12/22/2021       4,022,48         2547       04494       FEDERAL EXPRESS CORPORATION       12/22/2021       149,09         2548       01432       FERGUSON WATERWORKS #1083       12/22/2021       1,266,07         2549       91200       FIRST BANKCARD       12/22/2021       206,99         2551       91201       FIRST BANKCARD       12/22/2021       76,74         2552       91225       FIRST BANKCARD       12/22/2021       195,01         2553       91313       FIRST BANKCARD       12/22/2021       126,78	2/2021 2/2021	CALIFORNIA BANK & TRUST		
15/40   91685   CALIFORNIA STATE BOARD OF EQUA   12/22/2021   16/73.10     15/41   05949   CALIFORNIA WATER EFFICIENCY PAF   12/22/2021   16/73.10     15/42   91241   LISA CHAFFIN   12/22/2021   20.445.57     15/43   91210   CORE & MAIN LP   12/22/2021   20.445.57     15/44   91008   MICHAEL COTHRAN   12/22/2021   20.84.30     15/45   05192   DIAMOND ENVIRONMENTAL SERVIC   12/22/2021   238.90     15/46   00169   FALLBROOK OIL COMPANY   12/22/2021   40.22.48     15/47   04494   FEDERAL EXPRESS CORPORATION   12/22/2021   149.09     15/48   01432   FERGUSON WATERWORKS #1083   12/22/2021   1.266.07     15/49   91200   FIRST BANKCARD   12/22/2021   1.945.02     15/550   91201   FIRST BANKCARD   12/22/2021   206.99     15/551   91202   FIRST BANKCARD   12/22/2021   26.99     15/553   91313   FIRST BANKCARD   12/22/2021   195.01     15/554   91323   FIRST BANKCARD   12/22/2021   126.78     15/555   91540   FIRST BANKCARD   12/22/2021   126.78     15/557   91635   FIRST BANKCARD   12/22/2021   12.678     15/557   91635   FIRST BANKCARD   12/22/2021   12.678     15/558   91678   FIRST BANKCARD   12/22/2021   12.678     15/559   91635   FIRST BANKCARD   12/22/2021   12.678     15/559   91636   FIRST BANKCARD   12/22/2021   12.678     15/559   91636   FIRST BANKCARD   12/22/2021   12.678     15/559   91635   FIRST BANKCARD   12/22/2021   13.285     15/559   91636   FIRST BANKCARD   12/22/2021   13.285     15/559   916380   HACH CO   12/22/2021   13.285     15/559   916380   HACH CO   12/22/2021   13.285     15/550   91636   FIRST BANKCARD   12/22/2021   13.285     15/550   91636   FIRST BANKCARD   12/22/2021   13.285	2/2021			
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149.09				
1,266.07   1,266.07   1,266.07   1,266.07   1,266.07   1,266.07   1,266.07   1,266.07   1,266.07   1,266.07   1,245.02				
1,945.02				
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TRST BANKCARD   12/22/2021   76.74   75.52   91.225   FIRST BANKCARD   12/22/2021   195.01   75.53   91.313   FIRST BANKCARD   12/22/2021   126.78   75.54   91.323   FIRST BANKCARD   12/22/2021   126.78   75.55   91.540   FIRST BANKCARD   12/22/2021   12/22/2021   3.087.95   75.56   91.620   FIRST BANKCARD   12/22/2021   921.70   75.57   91.635   FIRST BANKCARD   12/22/2021   79.00   75.57   91.635   FIRST BANKCARD   12/22/2021   79.00   75.58   91.678   FIRST BANKCARD   12/22/2021   1.123.57   75.59   05.380   HACH CO   12/22/2021   1.385.57   75.59   75.59   75.59   75.59   75.59   75.59   75.50				
12/22/2021   195.01				
7553       91313       FIRST BANKCARD       12/22/2021       126.78         7554       91323       FIRST BANKCARD       12/22/2021       52.49         7555       91540       FIRST BANKCARD       12/22/2021       3,087.95         7556       91620       FIRST BANKCARD       12/22/2021       921.70         7557       91635       FIRST BANKCARD       12/22/2021       79.00         7558       91678       FIRST BANKCARD       12/22/2021       1,123.57         7559       05380       HACH CO       12/22/2021       1,385.57				
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Total for 12/22/2021: 516,091.92	Total for 12/22/2021:			
	30/2021	FPUD EMPL ASSOCIATION	00152	ACH
ACH 00718 NATIONWIDE RETIREMENT SOLUTIO 12/30/2021 3,027.06	0/2021	MATIONWINE DETIDEMENT COLUTION		

Check Amount	Check Date	Vendor Name	Vendor No	Check No
55,197.28	12/30/2021	US TREASURY - PAYROLL TAXES	06758	ACH
9,354.19	12/30/2021	STATE OF CA - PR TAXES	06759	ACH
2,240.89	12/30/2021	STATE OF CA - SDI	06760	ACH
7,107.29	12/30/2021	LINCOLN FINANCIAL GROUP	06761	ACH
37,200.73	12/30/2021	PERS - PAYROLL	06763	ACH
346.15	12/30/2021	CALIFORNIA STATE DISBURSEMENT	91508	ACH
114,887.09	Total for 12/30/2021:			
3,774,959.07	Report Total (269 checks):			

Juh Relie

Jack Bebee

General Manager

#### DIRECTOR'S REPORT OF CONFERENCE / MEETING ATTENDANCE

Director Name: Charley Wolk
Name & Location of Function: Ribbon Cuttin
Date(s) of Attendance: 11/9/2/
Date(s) of Attendance: 11/9/2/ Purpose of Function: Public opening of the treatment plant
Sponsoring Organization: FPUD
Summary of Conference or Meeting:
I was sleased to see the number of
I was pleased to see the number of attendes who did not have a direct
interest in the project. They took
time from their schedules to
interest in the project. They took time from their schedules to recognize the importance of the project.
Director Signature: Date: 12/13/21

The Administrative Code requires reports of conferences or meetings for which a director requests per diem or expense reimbursement. Reports must be submitted to the secretary no later than one (1) week prior to the board meeting.

#### DIRECTOR'S REPORT OF CONFERENCE / MEETING ATTENDANCE

Director Name: Charley Wolk
Name & Location of Function: Pown Hall meeting
Date(s) of Attendance: 11/17/21  Purpose of Function: Offer more in fo to the rate payers
Purpose of Function: Offer more in fo to the rate payers
Sponsoring Organization: FPUD
Summary of Conference or Meeting:  I was happy with the attendence, and suprised at some comments from LAFCO. I hope we have a recording.
Director Signature: Date: 12/13/21

The Administrative Code requires reports of conferences or meetings for which a director requests per diem or expense reimbursement. Reports must be submitted to the secretary no later than one (1) week prior to the board meeting.

#### DIRECTOR'S REPORT OF CONFERENCE / MEETING ATTENDANCE

Director Name: Jennifer DeMeo
Name & Location of Function: <u>SDCSDA Quarterly meeting</u> at 94th Areo Squadron Restaurant SanDiego CA
Date(s) of Attendance: 11/18/2021
Purpose of Function: <u>Education</u>
Sponsoring Organization: Santa Fe Irrigation District
Summary of Conference or Meeting:
Good attendance outdoors at nice venue. Jack Beebe did a great job moderating a panel of experts on the subject of workplace sustainability and employee staffing and retention featuring General Managers and Water Experts from around the county. Excellent Question and answer Session followed.

The Administrative Code requires reports of conferences or meetings for which a director requests per diem or expense reimbursement. Reports must be submitted to the secretary no later than one (1) week prior to the board meeting.

Director Signature	Ionnifor DoMoo	Date:	12/23/2021

The Administrative Code requires reports of conferences or meetings for which a director requests per diem or expense reimbursement. Reports must be submitted to the secretary no later than one (1) week prior to the board meeting.

#### DIRECTOR'S REPORT OF CONFERENCE / MEETING ATTENDANCE

Director Name: Jennifer DeMeo Div 3
Name & Location of Function: ACWA JPIA 2021 Fall Conference, Pasadena Convention Ctr, Pasadena, CA
Date(s) of Attendance: November 29 and 30, 2021
Purpose of Function: Education and Networking
Sponsoring Organization: ACWA JPIA

### **NOVEMBER 29**

9AM Program Update by JPIA Staff. Andy Sells reported that Health and Benefits Rates went down 5%, but Property will likely increase 15 to 20% next year and following due to wildfire risk in California. Cyber Insurance is a definite problem that will need to be addressed as JPIA's cost went from \$130,000 to \$900,000. The organization is in an excellent position financially with plenty of reserves to handle these future issues.

10AM Executive Committee Meeting. Standard agenda items and a longer discussion on the Cyber Liability question.

Luncheon Introduction of new Assistance Executive Officer, Adrienne Beatty. 1:30 Board of Directors Meeting - Items for vote included new members, update of conflict of interest code approve investment policy changes,, a resolution honoring Tom Cuquet for 20 years of service before he lost his recent election. Dave Eggerton presented an update on ACWA to include Pam Tobin's efforts in developing the Leadership to Leadership Program and highlight the staff's continuity of service during 2020. FPUD was awarded the President's Award in Property and Workers Comp as well as 2 HR Bounty Awards to our staff members Jeff Wolfe and Brian Wagner!

CWIF is currently achieving a 15.45% Rate of Return resulting in a 10 million dollar gain in the Captive. Followed by the Town Hall and the JPIA Reception.

The Administrative Code requires reports of conferences or meetings for which a director requests per diem or expense reimbursement. Reports must be submitted to the secretary no later than one (1) week prior to the board meeting.

# DIRECTOR'S REPORT OF CONFERENCE / MEETING ATTENDANCE PAGE 2

### **NOVEMBER 30**

10AM The Success in Succession Planning begins with the Unique Role of the Board

Keeping in mind the purpose for succession management is business continuity and leadership as well as key talent retention. Interesting discussion recognizing that wherever we are in the process, we need to have a concrete plan for succession.

Director Signature:	_Jennifer M DeMeo	Date:	12/3/2021

The Administrative Code requires reports of conferences or meetings for which a director requests per diem or expense reimbursement. Reports must be submitted to the secretary no later than one (1) week prior to the board meeting.